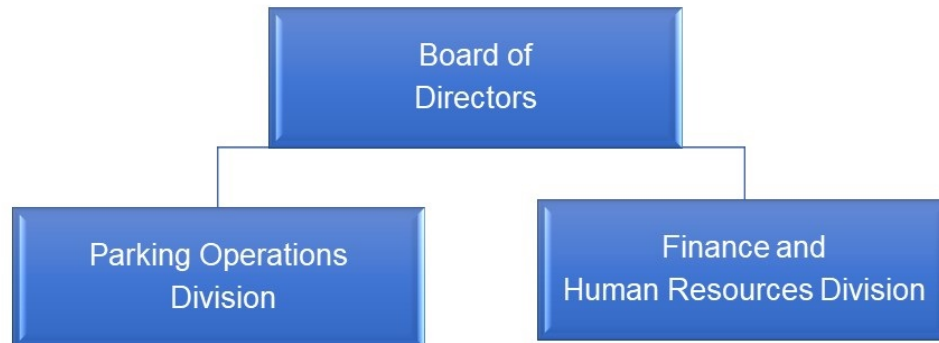


Revenue Authority



MISSION AND SERVICES

The Revenue Authority of Prince George's County (RAPGC) is a self-funded quasi-governmental entity that serves as a public-facing enforcement and development finance agency, dedicated to promoting public safety, accountability, and quality of life for residents and visitors. Through its enforcement efforts, RAPGC generates sustainable revenue to reinvest into County economic development priorities. Additionally, RAPGC manages and operates a diverse portfolio of programs – including parking enforcement, facilities management, and community economic development goals. Through innovative partnerships, forward-thinking projects, and strategic investments, RAPGC leverages its unique role to create development opportunities, enhance county infrastructure, and support initiatives that strengthen communities while contributing to the County's long-term fiscal health.

CORE SERVICES

- Parking enforcement
- Parking management and operations
- Real estate and economic development
- Revenue generation for County economic development priorities
- Oversight of County public safety (automated enforcement) programs

FY 2026 KEY ACCOMPLISHMENTS

- Issued a solicitation, RFP No. RA-BO-10-2024, for the development of a mixed-use transit-oriented development project on 93 acres of County land at the Bowie State University MARC station.
- Awarded \$400,000 from the Maryland DHCD State Revitalization Program for the Strategic Demolition Fund to support the Creative Suitland Redevelopment project at 4719 Silver Hill Road. The funds will support the demolition of the existing structure and site readiness. The mixed-use project will deliver a reimagined Creative Suitland Art Center, food hall, and 200 affordable multifamily units.

- Spearheaded the Agriculture and Food Security Innovation Center Feasibility Study (AFSIC) in collaboration with the Soil Conservation District. The study will determine the viability of an aggregate agriculture center and will provide a business plan output for the next phase of implementation. The 14-month study kicked off in December 2025 with the consultant and has hosted two in-person stakeholder feedback sessions.
- Established a Parking Management Division to deliver data-driven parking solutions that will support Prince George's County municipalities in operating more efficiently while improving compliance and customer experience.
- Formalized the planning process for a commercial vehicle parking lot for large commercial vehicles to address the parking needs of the communities and local business operators. Site evaluation is currently ongoing.

STRATEGIC FOCUS AND INITIATIVES FOR FY 2027

The authority's top priorities in FY 2027 are:

- Advance the development portfolio through data-driven analytics and a strategic economic plan that aligns cluster agencies, strengthens coordination, and maximizes measurable project impact.
- Engage a comprehensive collection process that encourages payment settlement before penalty escalation.
- Strengthen and broaden community outreach and public education initiatives to enhance awareness of the programs and services provided by RAPGC and to increase compliance with parking enforcement regulations.
- Centralize operations and customer service for all enforcement programs managed by RAPGC.
- Expand municipal partnerships while strengthening operational performance across enforcement, customer service, and technology. RAPGC aims to increase sustainable revenue, standardize programs, and position itself as the trusted leader in modern parking management.
- Drive a culture of continuous professional development among employees.
- Enhance the efficiency and effectiveness of parking operations.
- Expand community outreach and education.

FY 2027 BUDGET SUMMARY

The FY 2027 proposed budget for the Revenue Authority is \$59,749,100, an increase of \$16,579,000 or 38.4% over the FY 2026 approved budget.

Reconciliation from Prior Year

	Expenditures
FY 2026 Approved Budget	\$43,170,100
Increase Cost: Managed Programs — Due to increased program activity (revenues and expenses) for the County's Automated Speed Enforcement Program	\$8,064,930
Add: Initiatives — Economic development projects in the County	3,300,000
Increase Cost: Compensation — Mandated salary requirements, including COLAs and merits	1,204,100
Increase Cost: Operating — Contracts and professional services	1,130,900
Increase: Contribution to Reserves — Increase contribution to reserves due to increased revenues	1,126,500
Shift: Contribution to General Fund — Increase in excess revenue generated from managed programs transferred to the general fund to be used for public safety programs	1,004,900
Increase Cost: Operating — Repairs and maintenance for maintained facilities, increased debt service	991,000

Reconciliation from Prior Year *(continued)*

	Expenditures
Increase Cost: Technology Cost Allocation — Increase in OIT charges based on anticipated countywide costs for technology	42,400
Shift: Contribution to General Fund — Reduction in excess revenue generated from managed programs transferred to Prince George's County Public Schools	(285,730)
FY 2027 Proposed Budget	\$59,749,100

FY 2027 OPERATING BUDGET

Revenues by Category

Category	FY 2025 Actual	FY 2026 Budget	FY 2026 Estimate	FY 2027 Proposed	Change FY26-FY27	
					Amount (\$)	Percent (%)
Managed Programs	\$26,421,028	\$22,866,000	\$30,900,000	\$31,650,000	\$8,784,000	38.4%
Operating Programs	17,069,585	13,963,800	17,682,100	18,372,100	4,408,300	31.6%
Financing Inflows	6,176,577	6,340,300	6,351,500	9,727,000	3,386,700	53.4%
Total	\$49,667,190	\$43,170,100	\$54,933,600	\$59,749,100	\$16,579,000	38.4%

Expenditures by Category

Category	FY 2025 Actual	FY 2026 Budget	FY 2026 Estimate	FY 2027 Proposed	Change FY26-FY27	
					Amount (\$)	Percent (%)
Compensation	\$4,723,296	\$5,414,800	\$5,805,900	\$6,362,900	\$948,100	17.5%
Fringe Benefits	1,495,497	1,462,000	1,537,500	1,718,000	256,000	17.5%
Operating Programs	5,618,992	5,534,200	7,153,600	10,851,500	5,317,300	96.1%
Managed Programs	22,596,576	18,387,870	25,651,900	26,452,800	8,064,930	43.9%
Contribution to Reserves	4,392,306	303,300	1,946,800	1,429,800	1,126,500	371.4%
Financing Outflows	7,016,071	7,589,800	7,589,800	7,736,800	147,000	1.9%
Managed Program Funds to County	3,824,452	4,478,130	5,248,100	5,197,300	719,170	16.1%
Total	\$49,667,190	\$43,170,100	\$54,933,600	\$59,749,100	\$16,579,000	38.4%

SERVICE DELIVERY PLAN AND PERFORMANCE

Goal 1 — To provide economic activity through real estate development or development financing.

Objective 1.1 — Increase the quantity of projects by developing land, financing partnerships with other agencies, and/or private developers (millions).

FY 2031 Target	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	FY 2027 Projected	Trend
\$0.0	\$64.0	\$63.0	\$63.0	\$64.0	↓

Trend and Analysis

RAPGC is in the processes of refining development priorities and project scopes on several initiatives that will affect the project valuation, specifically to parcels at Federal Square at Suitland Towne Center. The reported numbers reflect the current asset values of the Economic Development portfolio and projected future investment. Following the finalization of the project scope for Suitland, the FY 2031 target valuation will be updated in the FY 2027 report.

The request for proposal (RFP) will be awarded for development of a mixed-use campus village (Bowie) during FY 2026. This solicitation seeks responses from qualified real estate developers to create a mixed-use campus village at the Bowie State University Maryland Area Regional Commuter (MARC) Train Station and will involve the development of approximately 93 acres of County-owned land.

The Creative Suitland Redevelopment project is in the predevelopment phase. The redevelopment, a key initiative to enhance community vibrancy and promote regional placemaking, is envisioned as a dynamic mixed-use project combining affordable, artist-friendly, and social entrepreneur housing with vibrant cultural and retail spaces. The development plan includes: artist studio units dedicated to households earning at or below 60% of the area median income (AMI); creative spaces including a reimagined Creative Suitland Arts Center with a black box theater and artist studio spaces; a commercial food hall, designed to feature a marketplace, full-service restaurant, farmer's/artisan market, and a cocktail and wine bar. To support the residential and commercial development density, a 260 space parking garage and other community amenities will promote walkability and accessibility along Silver Hill Road.

Performance Measures

Measure Name	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	FY 2027 Projected
Impact (Outcome)					
Estimated value of projects	\$65.0	\$65.0	\$63.0	\$63.0	\$64.0

Goal 2 — To provide efficient parking operations for residents and workers to improve quality of life.

Objective 2.1 — Increase collection of unpaid parking citations.

FY 2031 Target	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	FY 2027 Projected	Trend
77%	94%	74%	70%	66%	↓

Trend and Analysis

RAPGC plans to continue to work with other County agencies and the community to improve vehicular concerns. Additionally, the agency anticipates increasing enforcement staff to move into program management and enforcement in Prince George's County municipalities.

Performance Measures

Measure Name	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	FY 2027 Projected
Workload, Demand and Production (Output)					
Parking fines issued	112,129	107,698	108,262	120,000	123,000
Quality					
Collected fine revenue	\$4.9	\$5.5	\$7.0	\$7.5	\$7.7
Citations voided or acquitted in court	1,158	1,535	1,530	1,515	1,475
Impact (Outcome)					
Citations outstanding after 90 days (#)	321,487	336,183	360,306	342,291	325,176
Citations outstanding after 90 days (%)	95%	94%	74%	70%	66%

Goal 3 — To provide management and program funds distribution for public safety enforcement programs.

Objective 3.1 — Increase collection of unpaid automated speed citations.

FY 2031 Target	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	FY 2027 Projected	Trend
70%	68%	50%	60%	65%	↓

Trend and Analysis

RAPGC supports the Police Department and the Department of Public Works and Transportation in the administration of the Automated Speed Enforcement (ASE), False Alarm Reduction, and the Red-Light Camera (RL) programs. The agency also supports the Public School System in the administration of the School Bus Stop Camera program.

Performance Measures

Measure Name	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	FY 2027 Projected
Resources (Input)					
ASE cameras	66	64	177	115	115
Workload, Demand and Production (Output)					
Speed events at camera locations	209,184	200,833	968,241	550,000	499,000
Quality					
Percent transferred to County	29%	40%	44%	46%	48%
Impact (Outcome)					
Collection rate	73%	68%	50%	60%	65%

Objective 3.2 — Increase the number of paid red light citations by improving program delivery.

FY 2031 Target	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	FY 2027 Projected	Trend
88%	72%	72%	76%	80%	↔

Trend and Analysis

The agency supports the Police Department and the Department of Public Works and Transportation in the administration of the Red-Light Camera (RL) program. The percent of citations collected is expected to rise to 88% by FY 2031.

Performance Measures

Measure Name	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	FY 2027 Projected
Resources (Input)					
Red light cameras operational	46	46	46	44	44
Workload, Demand and Production (Output)					
Violations validated	43,915	70,199	51,877	42,500	40,000
Efficiency					
Outstanding revenues (millions)	\$4.2	\$3.8	\$2.4	\$2.3	\$2.1
Quality					
Paid red light citations	55,684	50,779	37,209	35,000	32,000
Impact (Outcome)					
Percent citations collected	79%	72%	72%	76%	80%

