



April 30, 2026

**MEMORANDUM**

TO: Edward P. Burroughs III, Chair  
Government Operations and Fiscal Policy (GOFP) Committee

FROM: Sylvia S. King *SK*  
Senior Legislative Budget Officer

RE: Non-Departmental  
Fiscal Year 2027 Budget Review

**BUDGET OVERVIEW**

The FY 2027 proposed General Fund budget for Non-Departmental is \$500,644,500, an increase of \$48,543,200, or 10.7%, over the FY 2026 Approved Budget.

**NON-DEPARTMENTAL OVERVIEW**

Category	FY 2025	FY 2026	FY 2026	FY 2027	Change FY26-FY27	
	Actual	Budget	Estimate	Proposed	Amount (\$)	Percent (%)
Debt Service	\$187,064,912	\$197,682,200	\$197,682,200	\$218,275,000	\$20,592,800	10.4%
Grants and Transfers	80,372,505	51,510,500	55,070,900	54,418,600	2,908,100	5.6%
Operational Expenditures	167,100,079	160,308,600	197,489,600	185,950,900	25,642,300	16.0%
Alternative Construction Financing Payment	42,000,000	42,600,000	42,000,000	42,000,000	(600,000)	-1.4%
<b>Total</b>	<b>\$476,537,496</b>	<b>\$452,101,300</b>	<b>\$492,242,700</b>	<b>\$500,644,500</b>	<b>\$48,543,200</b>	<b>10.7%</b>

- This increase is attributable to:



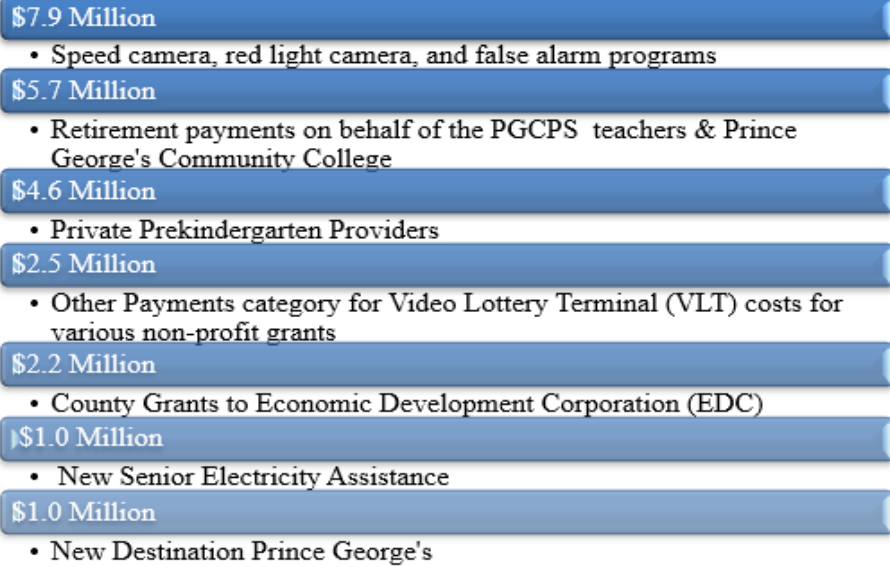
- Increases are being off-set by the following decreases in:



- The largest Proposed FY 2027 Non-D increases, greater than \$1 million, are for the following:

**Increases  
 Proposed  
 FY 2027**

**TOTAL:  
 \$53.7 Million**



- The decreases proposed for FY 2027 are as follows:

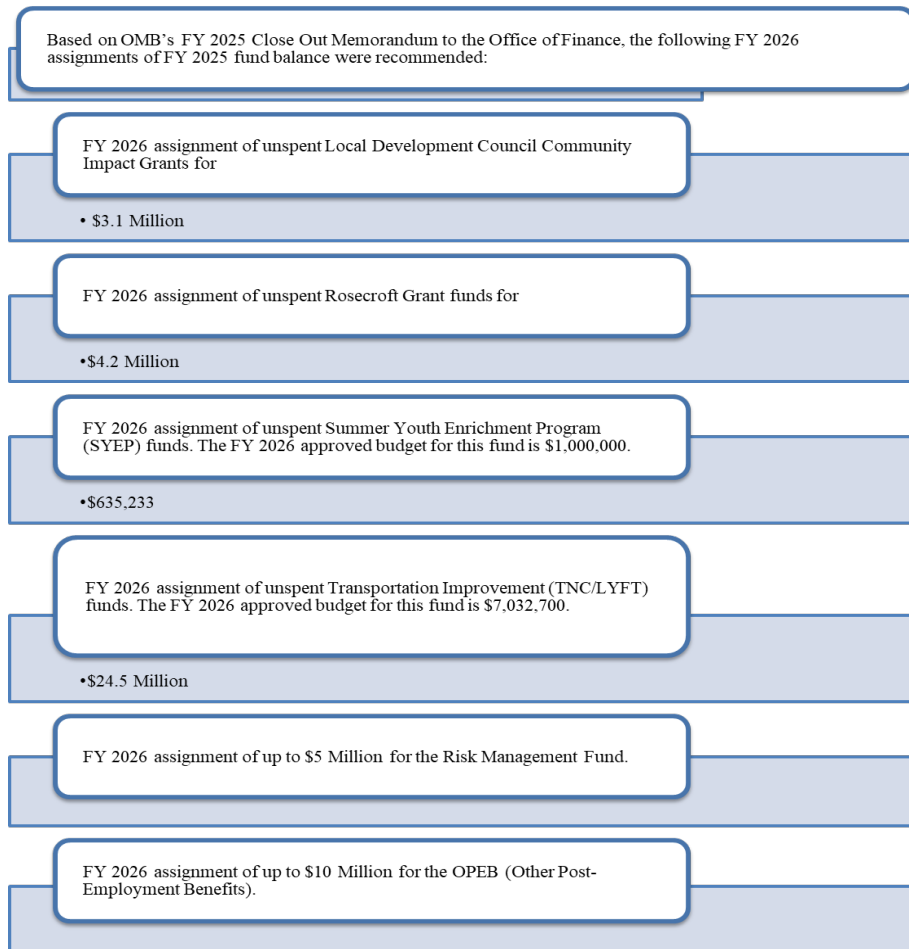
<b>Reductions</b>	<b>\$17.3K</b> Memberships category to align with anticipated membership
<b>Proposed</b>	
<b>FY 2027</b>	<b>\$39.1K</b> The Required Payments category for the Renter's Tax Credit Program
	<b>\$55.9K</b> County grant for Financial Services Corporation (FSC)
<b>TOTAL:</b>	
<b>-\$5.1 Million</b>	<b>\$96.4K</b> CIP transfer to the Health Department for WSSC Septic; partially offset by CIP funding and Office of Information Technology CIP project
	<b>\$600K</b> Net Decrease Alternative Construction Financing/P3 school projects to align to contract requirements
	<b>\$920K</b> County grant for Experience Prince George's
	<b>\$1.4 Million</b> Equipment Leases category to align with the debt service payment schedule requirements for Fire/EMS self-contained breathing apparatus (SCBA) (\$6M) & an additional \$1.1M allocated for Board of Elections voting machines
	<b>\$2 Million</b> Grants to Community Organizations category for the County Council and County Executive designated community grants

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Use of Fund Balance – FY 2025

- The FY 2025 approved budget assumed that \$34.9 million of unassigned fund balance would be used to support spending. Of this amount, \$7.8 million was for one-time purposes, including strategic IT initiatives (\$3.0 million), a final debt service payment in support of the University of Maryland Medical System (\$3.8 million), and support for the local business bond fund (\$1.0 million). The remaining \$27.1 million supported ongoing operating spending in the FY 2025 budget.
  - However, FY 2025 actual revenues were higher than estimated, and agency spending was lower than estimated (revenues exceeded expenditures), which led to no use of unassigned fund balance in FY 2025.
- Based on OMB’s FY 2025 Close Out Memorandum to the Office of Finance, the following FY 2026 assignments of FY 2025 fund balance were recommended. *See chart below.*
- Assignments of fund balance require inclusion in a FY 2026 operating supplemental to be executed. OMB anticipates the assignments for OPEB, Risk Management, and Local Development Council Community Impact Grants are most likely to be added to a subsequent supplemental bill for FY 2026.



Use of Fund Balance – FY 2026 – FY 2027

- The FY 2026 approved budget included the use of fund balance and transfers from other County funds.
- The FY 2026 approved budget is supported by \$4.4 million in unassigned fund balance.
- The entire amount was being applied to one-time purposes such as capital projects, which included:

\$1.2 million for the Redevelopment Authority.

- \$2.0 million for the strategic information technology initiatives in the Office of Information Technology CIP project, and,
- \$1.0 million for the purchase of one-time tactical equipment for the Police Department and
- \$160K for a Washington Suburban Sanitary Commission CIP septic project.

The FY 2026 budget also included the use of:

- \$6.0 million of assigned fund balance from Public Safety & Behavioral Health surcharge revenue, which is being applied toward self-contained breathing apparatus (SCBA) for the Fire Department.

- While the FY 2026 approved budget assumed the use of \$4.4 million in unassigned balance for one-time purposes such as PAYGO capital spending. FY 2026 revenues are being revised upward making it likely that no assigned fund balance will be used in the current fiscal year.
- There is no planned use of general fund balance in FY 2027.

### Structural Imbalance

- The percentage of total expenditures that reside in the County's fund balance is a critical indicator of the County's fiscal well-being, sustainability, and a significant factor in maintaining the County's strong investment-grade bond ratings.
- It also provides critical protection against financial risk due to the County's limited ability to generate revenue as a result of charter-mandated and State-imposed tax caps or restrictions.
- The County's 5% charter mandated committed reserve and policy required committed operation reserve were established to control the County's exposure to financial risks and provide reserves in the event of emergencies.
- The Spending Affordability Committee was concerned that revenue levels needed to be increased based on a review of revenue volatility following economic downturns as well as a comparison of reserve levels maintained by other AAA-rated counties in Maryland.
- The County has successfully kept its General Fund balance above 8% of its annual budget; however, this is at risk due to growing pressures on both revenues and expenditures.
- Fund balances are achieved through prudent revenue forecasting, effective expenditure monitoring, and the application of sound fiscal policies (such as limiting use of fund balance to one-time nonrecurring expenditures).
- The County will continue to have a structural imbalance arising from the mismatch between limited revenue growth and significant service delivery cost increases.
  - ✚ This is largely driven by an expansion in base budget costs such as personnel compensation and fringe benefits based on collective bargaining agreements.
  - ✚ However, spending pressure has also come from the State-mandated spending on K-12 education through the Blueprint for Maryland's Future legislation.
  - ✚ Multi-year fiscal planning including projections for operating budget levels in future fiscal years will need to be restored and expanded in order to execute a plan to reconcile the structural balance between revenues and expenditures. *Expenditures - Negative numbers indicate overspending. FY 2026 Revenues are estimated to be higher than budgeted.*

#### Performance Measures (continued)

Measure Name	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	FY 2027 Projected
Variance of the General Fund budget and actual expenditures (negative numbers indicate overspending)	2%	2%	-1%	-2%	0%
Variance between actual and budgeted General Fund revenues (negative numbers indicate lower revenue collections)	-1%	0%	3%	4%	0%
<b>Impact (Outcome)</b>					
General Fund budget that is in fund balance	17%	16%	16%	1%	16%

### Fiscal Impact - Maryland State Budget

- In FY 2026, the State increased the share that all Counties must pay toward the budget of the State Department of Assessments & Taxation (SDAT).
  - Prior to FY 2026, county governments had to pay 50% of the SDAT budget but this was increased to 90%, which added \$2.6 million to the non-departmental budget.
  - The State also began requiring all Counties to pay half of the increased cost of unfunded teacher and community college unfunded liability pension costs.
  - The County share was \$13.0 million in FY 2026.
- In FY 2027, one-half of the increase in retirement unfunded liability costs for teachers, community colleges, and libraries was added to County budgets.
- This increases the County share by \$5.7 million, for a total of \$18.7 million.

### FY 2027 Fiscal Overview

The following is a brief highlight of the fiscal overview for FY 2027:

- \$7.0 Million allocated for grants to community organizations.
- \$46 Million to address resource levels for retiree life and health benefits.
- \$14.7 Million for operating costs associated with the speed camera program and other fine programs.
- \$4.2 Million for transfers to the Capital Improvement Program (CIP).
- \$11.7 Million provided to the County's economic development and tourism agencies.
- \$1.0 Million for Youth Employment Program to support jobs for County youth.
- \$18.7 Million for retirement payments Board of Education/Teacher and Community College.
- \$42.0 Million for Alternative Construction Financing for the school projects on behalf of the Board of Education.

### *FY 2027 Proposed Vs FY 2026 Approved Budget Changes*

- *Debt Service increases* by \$20.6 million, to reflect principal and interest payments for current outstanding debt and anticipated costs related to the FY 2026 bond sale.
- *Grants and Transfer Payments* increase by approximately \$2.9 million, with the largest increase due to Other Payments – VLT (\$2.5 million) and EDC (\$2.2 million), and the largest decrease due to reductions in Grants to Community Organizations (-\$2.0 million).
- *Operational Expenditures* increased by approximately \$25.6 million. These increases are primarily due to increases in Miscellaneous Expenses (\$11.2 million), Automated Programs-Speed Camera, Red-Light, False Alarm (\$7.8 million), and Retirement State Payments (\$5.7 million). This increase is offset by a net decrease in equipment leases to align with the debt service payment schedule requirements (\$1.4 million)

- *Alternative Construction Financing*: Payment expenditure levels will decrease by \$600K from the FY 2026 Approved Budget, with \$42 million proposed for FY 2027.
- *Contingency* remained unchanged from the FY 2026 budgeted level at \$0, due to the reallocation of salary adjustments to various agencies/departments in the current fiscal year.
- *The Economic Development Incentive (EDI) Fund* expenditure levels will stay consistent with the FY 2026 Approved Budget, with \$9 million proposed for FY 2027.
- The FY 2027 Proposed *Grant* budget remains at \$0, unchanged from FY2026 approved levels.

**Debt Service**

Debt service for bond issuance includes the total cash required over a specific period to pay principal and interest on outstanding bonds. It typically includes principal payments, interest payments, and sometimes fees called service charges. It represents the total cost of carrying the debt. In general, the County is obligated for its first payment of interest six (6) months after debt is issued; the first payment of principal is due twelve months after the debt is issued.

- The *Principal* amount is proposed at approximately \$172.3 million for FY 2027, a decrease of -\$42.7 million, or -19.9%, under the approved FY 2026 budget. This decrease is driven by principal and interest payments for current outstanding debt and anticipated costs related to the FY 2026 bond sale. *See Principal table.*

Debt Service	Principal				Change FY26-FY27	
	FY 2025 Actual	FY 2026 Budget	FY 2026 Estimate	FY 2027 Proposed	Amount (\$)	Percent (%)
<b>PRINCIPAL</b>						
Schools - General Obligation Bonds (GOB's)	\$ 62,784,430	\$ 112,353,000	\$ 112,353,000	\$ 66,414,300	(\$45,938,700)	-40.9%
Schools (Q-bonds)	3,149,679	3,149,700	3,149,700	0	(3,149,700.00)	-100.0%
Mass Transit	589,069	553,000	553,000	96,200	(456,800)	-82.6%
Roads (GOB's)	37,834,110	39,202,300	39,202,300	41,273,900	2,071,600	5.3%
Public Buildings	24,579,409	25,651,900	25,651,900	27,464,300	1,812,400	7.1%
Fire	4,487,252	4,463,600	4,463,600	4,442,800	(20,800)	-0.5%
Community College	8,391,264	9,505,000	9,505,000	10,676,000	1,171,000	12.3%
Correctional Facilities	3,527,293	3,568,700	3,568,700	3,849,400	280,700	7.9%
Library	7,346,060	7,832,200	7,832,200	8,451,900	619,700	7.9%
Health	1,928,896	2,195,200	2,195,200	2,742,800	547,600	24.9%
Police	6,177,595	6,572,200	6,572,200	6,887,600	315,400	4.8%
<b>Total</b>	<b>\$160,795,057</b>	<b>\$215,046,800</b>	<b>\$215,046,800</b>	<b>\$172,299,200</b>	<b>(\$42,747,600)</b>	<b>-19.9%</b>

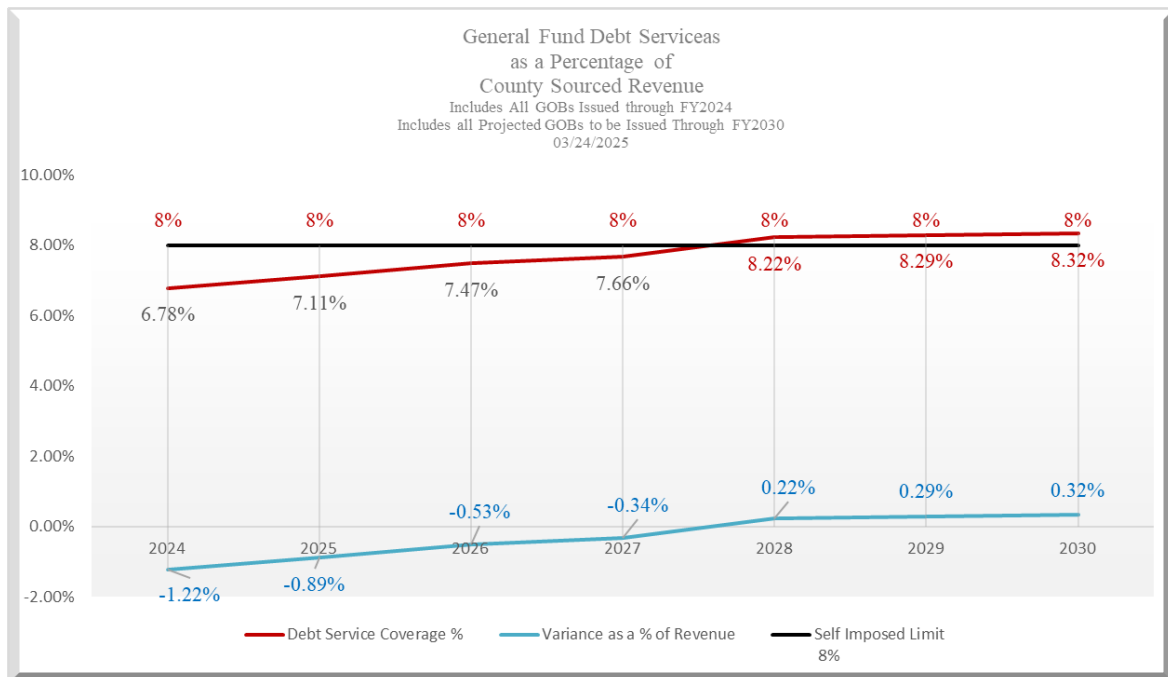
- *Interest & Service Charges*

- Proposed amount for FY 2027 is ~\$88.0 million, or \$899,500, over the FY 2026 budgeted level. The largest increase is for current year bond sale/refinancing (\$1.2 million), *See table below.*

Debt Service	Interest				Change FY26-FY27	
	FY 2025 Actual	FY 2026 Budget	FY 2026 Estimate	FY 2027 Proposed	Amount (\$)	Percent (%)
<b>INTEREST AND SERVICE CHARGES</b>						
Schools - (GOB's)	\$ 34,271,589	\$ 32,655,600	\$ 32,655,600	\$ 32,337,100	(\$318,500)	-1.0%
Mass Transit	34,811	21,500	21,500	4,400	(17,100)	-79.5%
Roads (GOB's)	19,810,102	18,892,100	18,892,100	18,568,700	(323,400)	-1.7%
Public Buildings	13,681,629	13,004,900	13,004,900	12,971,900	(33,000)	-0.3%
Fire	1,990,142	1,831,200	1,831,200	1,778,300	(52,900)	-2.9%
Community College	4,660,103	4,612,800	4,612,800	4,675,700	62,900	1.4%
Correctional Facilities	1,561,208	1,439,900	1,439,900	1,648,100	208,200	14.5%
Library	4,577,422	4,342,500	4,342,500	4,148,500	(194,000)	-4.5%
Health	1,686,579	1,669,600	1,669,600	2,246,500	576,900	34.6%
Police	2,731,078	2,587,400	2,587,400	2,341,300	(246,100)	-9.5%
Current Year Bond Sale/Refinancing	-	6,084,800	6,084,800	7,321,300	1,236,500	20.3%
Service Charges	95,490	-	-	-	-	0.0%
<b>Total Interest and Service Charges</b>	<b>\$85,100,153</b>	<b>\$87,142,300</b>	<b>\$87,142,300</b>	<b>\$88,041,800</b>	<b>\$899,500</b>	<b>1.0%</b>
<b>Principal</b>	<b>\$160,795,057</b>	<b>\$215,046,800</b>	<b>\$215,046,800</b>	<b>\$172,299,200</b>	<b>(\$42,747,600)</b>	<b>-19.9%</b>
<b>TOTAL PRINCIPAL, INTEREST AND SERVICE CHARGES</b>	<b>\$245,895,210</b>	<b>\$302,189,100</b>	<b>\$302,189,100</b>	<b>\$260,341,000</b>	<b>(\$41,848,100)</b>	<b>-13.8%</b>
Less:						
Mass Transit	(\$623,880)	(574,400)	(574,400)	(100,600)	\$473,800	-82.5%
School Surcharge	(\$44,099,753)	(91,181,700)	(91,181,700)	(36,763,800)	54,417,900	-59.7%
Telecommunications Tax Supported School Projects	(\$1,598,489)	(1,235,000)	(1,235,000)	(883,000)	352,000	-28.5%
Internal Revenue Service (IRS) Subsidy	(\$523,566)	-	-	-	-	0.0%
FY25 - Premium for CPI2025A/B Issue Costs	(\$207,071)	-	-	-	-	0.0%
Bond Premiums	(\$11,777,539)	(11,515,800)	(11,515,800)	(4,318,600)	7,197,200	-62.5%
<b>SubTotal</b>	<b>(\$58,830,298)</b>	<b>\$ (104,506,900)</b>	<b>(\$104,506,900)</b>	<b>\$( 42,066,000)</b>	<b>\$ 62,440,900</b>	<b>-59.7%</b>
<b>Total - Net County Debt</b>	<b>\$187,064,912</b>	<b>\$197,682,200</b>	<b>\$197,682,200</b>	<b>\$218,275,000</b>	<b>\$20,592,800</b>	<b>10.4%</b>

- The County is required to budget annually for the payment of principal and interest due on the amount of debt that it has incurred along with the annual premium payments, and lease payments described under “Other Obligations.” (PGCPS debt, and certain other lease payments are shown under Other Non Departmental.)
  - ✚ FY 2027 Proposed Budget includes \$20.6 million to reflect principal and interest payments for current outstanding debt and anticipated costs related to the FY 2026 bond sale. *See schedule on previous page.*
- *Credit Rating* - The County’s bond rating is an independent, letter-grade assessment (e.g., AAA, AA) of its creditworthiness, indicating the risk of default on its debt, provided by agencies like Moody's, S&P, and Fitch. High ratings (AAA) allow the County to borrow money at lower interest rates, saving taxpayers millions.
  - ✚ The County’s current bond rating is AAA from Fitch and S&P and AA1 for Moody’s.
- *New debt* - The County plans to issue new general obligation bonds totaling approximately \$273.1 million in FY 2027. The main factor behind the debt issuance continues to be the construction of public schools, followed by road repair and roadway enhancements.
- *Refinancing existing debt* - From time to time, the County reviews its debt to see if it should restructure or refinance the debt to minimize its cost or to maximize cash flow requirements.
  - There are two (2) refinancing candidates: the Series 2013B GOBs, and the 2016A GOBs.
  - The 2013s does not generate savings under current market conditions.
  - The 2016s produces \$2 million in net present value savings.
  - Currently, there is significant interest rate volatility, with no assurance that either refinancing will be viable on the sale date, scheduled for the end of May.
  - Currently, \$54.4 million and \$12.6 million are outstanding in the 2016s and 2013s GOBs, respectively.
  - ✚ OMB does not anticipate refinancing of outstanding debt in FY 2026.
- The County utilizes the following to *pay off existing debt* or *avoid incurring new debt*:
  - Portions of the debt and obligations related to mass transit are retired through dedicated tax levies.
  - Starting from FY 2001, school surcharge revenues have been used to offset part of the cost of new school construction.
  - Starting in FY 2007, part of the telecommunications tax revenues that are set aside each year in a separate capital project fund have been used to support school construction bonds.
  - Debt Service General Fund Sources - Highway User Revenue is allocated to support debt service for roads.

- *Debt Service and Other Payments* - When debt is issued, the County is given a debt service payment schedule similar to amortization payments provided to a citizen when funds are borrowed to purchase a home or a car. The debt service level as a percentage of general fund expenditures indicates a slight increase of 0.4% from FY 2024 – FY 2025 from 4.5% to 4.9%.
- *Debt Levels* - The County’s Net Direct Debt has grown due to the rising needs for capital projects, in particular school construction. The County plans to keep its debt levels below its self-imposed and statutory limits.
- To ensure debt payments do not overburden operating resources, County policy requires that the ratio of debt service to County-sourced revenue does not exceed 8.0%. Current projections show that the County’s debt service coverage ratio is projected to remain below 8% through 2027 but will then exceed the self-imposed debt service ratio limit of 8% from FY 2028 - FY 2030.



- The County continues to adjust to remain in compliance with its financial policies, including maintaining fund balance reserves at charter-mandated and self-imposed levels and keeping the debt service coverage ratio below 8%.
- If this debt ceiling is exceeded, there will be no remaining debt service capacity that could be leveraged to fund additional Capital Improvement Program (CIP) projects.

- For many years, projections of the general fund debt service as a percentage of general fund County-sourced revenues have shown the 8.0% policy limitation being exceeded in the outer years.
  - Over the years, the County has managed the County's debt portfolio to stay within the policy limit utilizing various methods such as:
    - ✦ Forecasting the County's debt capacity, refinancing existing debt to lower debt service costs, setting annual bond funding targets as part of the budget formulation process, utilizing public safety and school surcharge revenues to reduce the need for bond funding, making strategic reductions and deferrals to the capital program, and better utilizing existing resources.
  - Last year, the projections showed that the policy limit would be exceeded in FYs 2027 (8.21%), 2028 (8.70%), and 2029 (8.73%).
    - ✦ While forecasts based on the proposed budget still show the policy limit being exceeded in FY 2028 (8.22%), recent efforts have lowered the projected peak down to 8.32% in FY 2030.
  - The County will need to continue to prudently manage its debt portfolio.
  - Additionally, it will need to evaluate if/when it might be appropriate to consider a change to the policy limit.
  - If it is determined in the future that the policy needs to be adjusted, it will be important that (i) it is adjusted prior to any exceedance of the current policy, (ii) that it is adjusted only once, and (iii) that the County then maintain long-term compliance with the new policy.
  - Under those conditions, the County would not expect any adverse ratings actions from the bond rating agencies related to this metric, given that adequate reserves are maintained, and if this is a sustained long-term change and the County can continue to maintain adequate reserves.
- The more important issue, beyond the debt ratio, is maintaining sufficient financial reserves, which holds greater importance for the County's bond rating.
- *Maintain a General Fund Contingency Reserve (Committed Reserve)* - A Charter amendment adopted by the voters in November 2002 requires that the County maintain a contingency reserve for the General Fund. These funds are to be used as a possible source of funding in the event the County Council enacts emergency appropriations in response to unforeseen events.
  - The reserve requirement is 5% of the General Fund budget.
  - The contingency reserve was \$236.5 million at the end of FY 2025 and is projected to be \$246.8 million in FY 2026, and \$248.5 million in FY 2027.

*Maintenance of a General Fund Operating Reserve*

General Fund - Fund Balance				
Fund Balance Designation	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	FY 2027 Projected
<b>Restricted</b>				
Economic Stabilization- 5%	\$ 228,029,595	\$ 236,542,730	\$ 246,694,600	\$ 248,514,170
Equipment Purchases	\$ 39,458,845	\$ 43,852,329	\$ -	\$ -
Real Estate Purchases		\$ -	\$ -	\$ -
<b>Total Restricted</b>	<b>\$ 267,488,440</b>	<b>\$ 280,395,059</b>	<b>\$ 246,694,600</b>	<b>\$ 248,514,170</b>
Committed - Operating Reserve (2%/3%/4%/5%)	136,817,757	189,234,184	246,694,600	248,514,170
<b>Assigned</b>				
Economic Development	31,639,576	34,883,012	-	-
Local Impact Grant	3,791,544	3,103,739	-	-
Summer Youth Enrichment Program	-	635,233	-	-
Property Sales and Acquisition	27,844,809	30,744,534	-	-
Other	53,813,336	83,546,392	-	-
<b>Total Assigned</b>	<b>\$ 117,089,265</b>	<b>\$ 152,912,910</b>	<b>\$ -</b>	<b>\$ -</b>
Unassigned	358,509,668	338,631,175	320,774,889	317,135,749
<b>Total Fund Balance</b>	<b>\$ 879,905,130</b>	<b>\$ 961,173,328</b>	<b>\$ 814,164,089</b>	<b>\$ 814,164,089</b>
Annual Change Amount		81,268,198	(147,009,239)	-
Annual Percentage Change		9.2%	-15.3%	0.0%
<b>Fund Balance as a % of General Fund Budget</b>	<b>19.8%</b>	<b>20.7%</b>	<b>16.5%</b>	<b>16.4%</b>

- To ensure a reasonable degree of stability in its programs over the long term, the County must have the budgetary flexibility to deal with events that can create instability such as emergency situations, severe economic fluctuations, or State and federal policy changes.
  - Current County policy is to retain an operating reserve equal to at least 5% of the general fund budget in addition to the contingency reserve.
  - This reserve is a continuing and non-lapsing source of unappropriated funds that can be used to offset the impact of one-time budget emergencies if a plan exists to replenish the reserves.
  - The operating reserve is expected to be \$246.7 million at the end of FY 2026 and \$248.5 million in FY 2027.
  - The fund balance as a percentage of the general fund budget has been decreasing since FY 2025.
  - The FY 2026 fund balance is expected to be 16.5% of the general fund budget and projected at 16.4% in FY 2026.
  - Assigned fund balance totals will be determined based on agency spending during the year-end close-out process.
  
- Planned strategies for maintaining and strengthening the County’s general fund reserves and improving liquidity in the next three (3) fiscal years:
  - i. **Immediate Actions (0-6 Months)**
    - Focus on slowing down discretionary spending to build cash:
      - Delay non-essential operating purchases
      - Tighten hiring to only mission-critical roles
      - Pause equipment replacement cycles when feasible

- These actions preserve cash balances and support short-term liquidity.

**ii. Strengthen Revenue Timing**

**- Accelerate cash inflows by:**

- Ensuring faster revenue collection processes
- Prioritizing reimbursement draws (federal/state)
- Improving billing timelines
- Earlier cash receipts improve liquidity without raising taxes.
- Work with Finance to Develop Monthly Liquidity Monitoring

**iii. Establish a monthly internal liquidity dashboard tracking system:**

- Cash-on-hand
- Short-term investments
- Timing of major inflows/outflows
- This helps ensure alignment with the AAA target range.

**iv. Budget-Driven Actions (6-18 months)**

- Increase Year-End Fund Balance Contributions
- Add 1-2 percentage points per year to fund balance through:
  - Year-end surplus sweeps
  - Conservative revenue estimates
  - Tight expenditure control

- Even modest annual increases compound quickly and strengthen liquidity ratios by adding more cash balance relative to revenue.
  - Maintain or Modestly Increase Reserve Policies.
  - Though liquidity and reserves are different measures, rating agencies view them together.

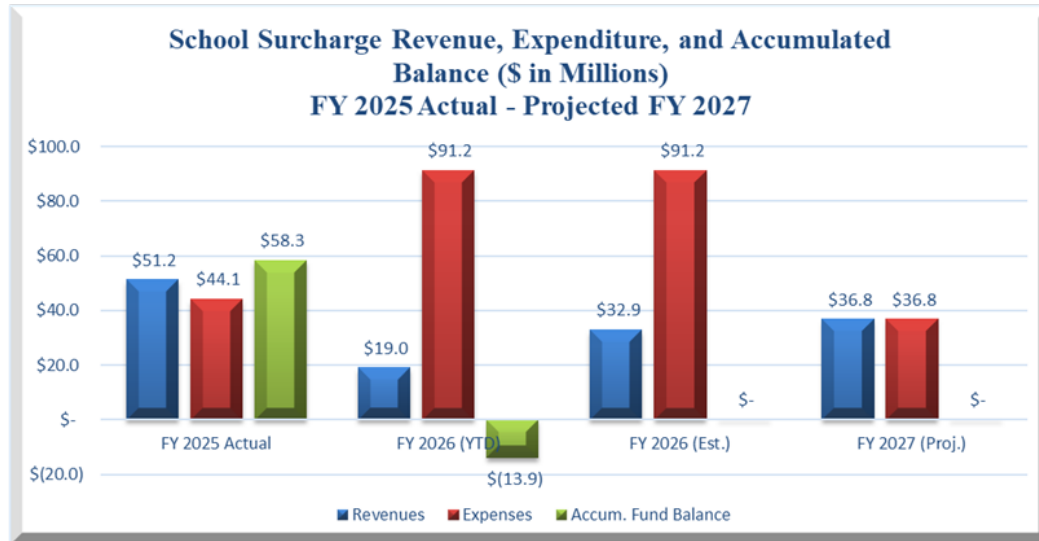
**Options:**

- Increase the target from 10% toward 12-15% over 2-3 budget cycles
- Establish a policy to automatically deposit part of revenue overperformance into reserves
  - A stronger reserve posture directly supports Moody's liquidity calculation because their formula includes fund balances across multiple funds.
- Estimated Timeline
  - Year 1 – improve from 20.3% to 22-24% via short-term actions
  - Year 2 – reach 25-28% through operating surplus, reserve growth, and controlled spending
  - Year 3 – enter 30-35% zone, the competitive range for Moody's AA issuers.
  - These estimates assume steady economic conditions and disciplined implementation.

**School Facilities Surcharge**

*School facilities surcharge revenues are charges collected from the issuance of building permits and used to offset part of the cost of new school construction projects. These revenues are applied to debt service costs and are accounted for as a reduction or recovery of debt service expenses.*

- Revenues in FY 2025 were \$51.2 million but are estimated to drop by \$14.4 million for FY 2027 to \$36.8 million.



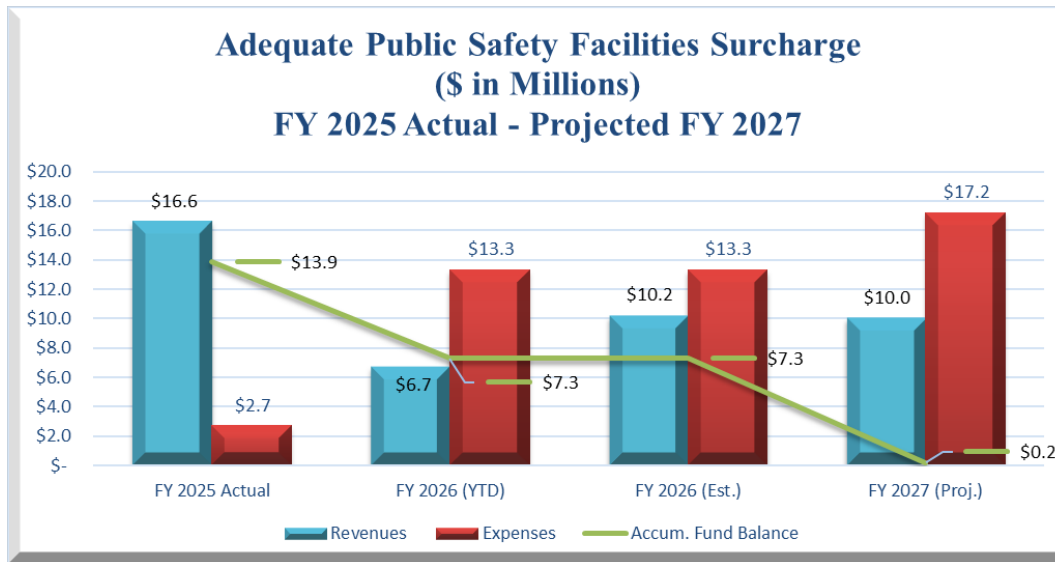
- Expenditures in FY 2025 were \$44.1 million and are projected to decrease in FY 2027 by \$7.3 million to \$36.8 million.
- The Fund Balance in FY 2025 was \$58.3 million and at a deficit of **-\$13.9 million** for FY 2026 YTD. This is expected to increase to \$0 at the end of FY 2026 and into FY 2027.
- OMB previously reported that a large, documented drop in building permits for multi-family housing began in the prior fiscal year and has continued.
  - No new debt issuances will be backed by school surcharge revenues until it can be determined that the annual revenue will support the new debt.
  - There are no planned issuances of school facilities-backed bonds in FY 2027.
- \$43.7 million went towards Board of Education (BOE) debt service in FY 2024, while \$400,000 went to Series 2009A QSCB Bond Debt Service.
- Estimated expenditures for FY 2025 included \$45.0 million for BOE debt service and \$46.2 million for Series 2009A QSCB Bond Debt Service.

FY 2024 Expenditure Details		\$ Amount	
Series 2009A QSCB Bond Debt Service	\$ 0.4		
BOE Debt Service	\$ 43.7		
FY 2025 YTD Expenditure Details		\$ Amount	
Series 2009A QSCB Bond Debt Service	\$ 46.2	\$ 46.2	
BOE Debt Service	\$ 45.0	45.0	

**Adequate Public Safety Facilities Surcharge**

*The Adequate Public Safety Surcharge is an authorized surcharge collected from the issuance of building permits and used to support debt service costs for improvements to public safety facilities.*

- Collection and expenditure data for FY 2025 Actual - FY 2027 Projected



- Based on the above chart:
  - Revenues in FY 2025 were \$16.6 million and are expected to decrease by \$6.6 million in FY 2027 to \$10.0 million.
  - Expenditures in FY 2025 were \$2.7 million and are expected to increase significantly by \$14.5 million to \$17.2 million in FY 2027.
  - Fund Balance is projected to decrease significantly from FY 2025 by \$13.7 million, when it was at \$13.9 million, to a balance of \$0.2 million in FY 2027.

- The table shows Expenditure details for the Adequate Public Safety Facilities Surcharge Fund for FY 2025 – FY 2027.

FY 2025 Expenditure Details		\$ Amount	
Behavioral Health Certificate of Participation	\$ 5.1		
FY 2026 Expenditure Details		\$ Amount	
SCBA Equipment		\$ 6.0	\$ 6.0
Detention Center Housing Renovations		1.5	1.5
Fire Station Renovations		4.0	4.0
District VI Police Station		1.0	1.0
National Harbor Public Safety Building		0.3	0.3
Police Station Renovations		0.2	0.2
Special Operations Division Facility		0.3	0.3
FY 2027 Expenditure Details		\$ Amount	
SCBA Equipment			\$ 5.6
Radio Tower Upgrades			7.0
District VI Police Station			3.0
National Harbor Public Safety Building			1.0
Police Station Renovations			0.6

**Grants and Transfer Payments**

- The FY 2027 proposed Grants and Transfer Payments category totals \$54.4 million, representing an increase of \$2.9 million, or 5.6%, above the FY 2026 Approved Budget. This increase is primarily attributed to Other Payments – Video Lottery Terminal (VLT) (\$2.5M), Economic Development Corporation (EDC) (\$2.2M), Transfers to Capital Improvement Program (CIP) (\$840K), and the Redevelopment Authority (\$510.9K).
- Grants and Transfer Payments category from Actual FY 2025 to Proposed 2027:

Grants and Transfers	FY 2025	FY	FY 2026	FY 2027	Change FY26-FY27	
	Actual	2026	Estimate	Proposed	Amount (\$)	Percent (%)
Other Payments - VLT	\$ 9,576,500	\$ 9,576,500	\$ 12,174,300	\$ 12,029,600	\$2,453,100	25.6%
Economic Development Corporation	4,272,200	4,058,600	4,058,600	6,291,400	2,232,800	55.0%
Transfers to Capital Improvement Program	28,307,537	3,396,000	3,436,000	4,236,000	840,000	24.7%
Redevelopment Authority	-	2,017,300	2,017,300.00	2,528,200	510,900	100.0%
Prince George's Arts and Humanities Council	464,000	393,300	393,300	393,300	-	0.0%
Employ Prince George's	2,994,300	2,409,600	2,409,600	2,409,600	-	0.0%
Prince George's Community Television	924,600	924,600	924,600	924,600	-	0.0%
Strategic Goals Initiative	164,400	475,000	475,000	475,000	-	0.0%
University of Maryland Medical System	3,755,500	-	-	-	-	0.0%
Other Payments	4,585,000	6,085,000	6,085,000	6,085,000	-	0.0%
Transfers to Other Funds	1,400,000.00	900,000	900,000	900,000	-	100.0%
Memberships	913,289	986,200	986,200	968,900	(17,300)	-1.8%
Required Payments	418,644	550,900	530,900	511,800	(39,100)	-7.1%
Financial Services Corporation	1,959,900	1,118,200	1,118,200	1,062,300	(55,900)	-5.0%
Transfer to Capital Improvement Program - VLT	8,042,763	8,116,200	8,058,800	8,019,800	(96,400)	-1.2%
Experience Prince George's	1,556,900	1,523,100	1,523,100	603,100	(920,000)	-60.4%
Grants to Community Organizations	11,036,972	8,980,000	9,980,000	6,980,000	(2,000,000)	-22.3%
<b>Total</b>	<b>\$80,372,505</b>	<b>\$51,510,500</b>	<b>\$55,070,900</b>	<b>\$54,418,600</b>	<b>\$2,908,100</b>	<b>5.6%</b>

- The most significant line-item decreases proposed for FY 2027 are for Grants to Community Organizations (-\$2.0M), Experience Prince George's (-\$920K), Transfer to CIP - VLT (-\$96.4K), below the FY 2026 levels.
- **Other Payments – VLT -- \$12.0 Million** - Funding reflects a portion of the video lottery terminal (VLT) funds allocated for the following projects:
  - ✚ Local Development Council Community Impact Grants – Designated Grantees (\$2,124,300);
  - ✚ the Education for Youth Jobs, and Apprenticeship Program, Youth Leadership Academy, Scholarships (\$2,300,000);
  - ✚ a grant for Senior Services with Second District CDC (\$5,055,300);
  - ✚ a grant for the Town of Forest Heights for police athletics league (\$40,000);
  - ✚ a grant for the Community College Foundation (\$2,000,000);
  - ✚ Sanitation and Beautification (\$85,000); and
  - ✚ a grant for Other Public Services (\$425,000)

- **Transfers to Capital Improvement Program – VLT -- \$8.0 Million**
  - General Funds allocated to capital improvement projects including the VLT - MD 210 Improvement.
- The table below provides the specific breakdown of **Grants to Community Organizations - \$6.98 Million**
  - Grants were reduced by \$2 million from Non-Departmental Designation Grants.
  - County Council grant appropriation proposed amount remains unchanged in FY 2027 from the FY 2026 level at \$1.1 million. Each Councilmember receives \$100K for Community Action Grants.
  - There is no proposed FY 2027 funding for Special Appropriation Grants, which is estimated to incur \$1.0 million in FY 2026, which was not budgeted.

Special Appropriations for FY 2025:

- ✚ Anti-Violence Grants – Dream Work \$1.0 Million
- ✚ Might Rose Found \$1.0 Million
- ✚ EverFourward Foundation \$1.0 Million

Special Appropriations for FY 2026:

- ✚ Supplemental Nutrition Assistance Program (SNAP) - \$1.0 Million

Grants to Community Organizations						
	FY 2025 Actual	FY 2026 Approved	FY 2026 YTD	FY 2026 Estimate	FY 2027 Proposed	\$ Change - FY 26 - FY 27
County Executive	\$ 1,250,000	\$ 1,500,000	\$ -	\$ 1,500,000	\$ 1,500,000	-
County Council	\$ 1,100,000	\$ 1,100,000	\$ -	\$ 1,100,000	\$ 1,100,000	-
Special Appropriation Grants	\$ 3,000,000	\$ -	\$ -	\$ 1,000,000	\$ -	-
Non-Departmental Designation Grants	\$ 5,686,972	\$ 6,380,000	\$ 6,338,999	\$ 6,380,000	\$ 4,380,000	(2,000,000)
<b>Total</b>	<b>\$ 11,036,972</b>	<b>\$ 8,980,000</b>	<b>\$ 6,338,999</b>	<b>\$ 9,980,000</b>	<b>\$ 6,980,000</b>	<b>\$ (2,000,000)</b>

- ✚ The County Executive grant appropriation proposed amount remains unchanged in FY 2027 from the FY 2026 level at \$1.5 million.
  - ✚ The County Executive’s Office received a total of 265 grant applications for FY 2026.
  - ✚ As of March 2026, the final award recipients are still pending.
  - ✚ At this time, no payments have been made for FY 2026, and for FY 2027, no awardee will be determined through the application process.
  - ✚ A list of the County Executive’s FY 2025 grants can be found in *Attachment 1 - Q#15 & 16 – Community Partnership Grant Awardee of the Non-Departmental First-round Responses*.
- **Experience Prince George’s -- \$603,100** - Funding per CB-077-2016 is provided for the County branding campaign to advertise and promote the County and is being significantly reduced in FY 2027 by \$920,000, or -60.4%, under the FY 2026 approved level.

- **Transfers to Other Funds -- \$900K-** This category reflects General Fund transfers to other County funds. This funding will be utilized as:
  - transfer to the Local Business Bond Fund (\$500,000) and
  - Fair Election Fund (\$400,000).
  
- **Transfers to Capital Improvement Program - \$4.2 Million -** This category reflects General Funds allocated to capital improvement projects including:
  - ✚ the Suitland Manor project (\$1.236, Million) for Redevelopment Authority; and
  - ✚ the Office of Information Technology CIP project (\$3.0 Million).

Grant Program	Expense	FY 2025 Actual	FY 2026 Approved	FY 2026 Estimate	FY 2027 Proposed
Transfers to CIP		\$ 36,350,300	\$ 11,512,200	\$ 11,311,600	\$ 12,255,800
Transfers to		\$ 28,307,538	\$ 3,396,000	\$ 3,436,000	\$ 4,236,000
CIP	Transfers to CIP/Redevelopment	\$ 250,000	\$ 1,236,000	\$ 1,236,000	\$ 1,236,000
CIP	Transfer to OIT CIP	\$ 3,000,000	\$ 2,000,000	\$ 2,000,000	\$ 3,000,000
CIP	Transfer to OIT CIP/Strategic Initiative	\$ 3,000,000	\$ -	\$ -	\$ -
CIP	Transfer to WSSC CIP - Septic	\$ -	\$ 160,000	\$ 200,000	\$ -
	Stormwater Fund 5100	\$ 1,486,200	\$ -	\$ -	\$ -
CIP	Transfer to Health Dept. Cheverly Bldg Replacement	\$ 215,538	\$ -	\$ -	\$ -
CIP	Transfer to DOE for capital project PAYGO	\$ 13,855,800	\$ -	\$ -	\$ -
CIP	Transfer to DPW&T for capital project PAYGO	\$ 6,500,000	\$ -	\$ -	\$ -
Transfers to		\$ 8,042,763	\$ 8,116,200	\$ 7,875,600	\$ 8,019,800
CIP	VLT - 210 Funds/VLT Local and State	\$ 8,042,763	\$ 8,116,200	\$ 7,875,600	\$ 8,019,800

- **Required Payments -- \$511,800 -** Represent anticipated costs mandated by State or local legislation, regulation, or contractual agreement. *See table below.*
  - ✚ Proposed in FY 2027 is \$206,900 to support Renter's Credit. the Maryland Renters' Tax Credit program offers eligible low-income, disabled, or elderly renters in Prince George's County a direct check of up to \$1,000 annually.

REQUIRED PAYMENTS	FY 2026 (YTD)	Estimated FY 2026	Proposed FY 2027
RENTER'S CREDIT	\$89,119.80	\$206,900	\$206,900
Mosquito Control	\$0	\$237,100	198,000
Refunds to Towns (Various)	\$0	\$86,900	\$86,900
Crime Solvers	\$0	\$0	\$20,000
<b>TOTAL</b>	<b>\$89,119.80</b>	<b>\$530,900</b>	<b>\$511,800</b>

- **Other Payments -- \$6,085,000** - Funding reflects:
  - ✚ Local impact grant funds allocated to the County for public safety projects within five miles of Rosecroft Raceway (\$1,000,000),
  - ✚ PGC re-entry-wrap around services (\$500,000),
  - ✚ A grant to support County developmental disability service providers (\$4,585,000).

Other Payments - VLT	Expense	FY 2025 Actual	FY 2026 Approved	FY 2026 Estimate	FY 2027 Proposed
Other	VLT- Grant to the Excellence in Education Foundation	\$ 215,000	\$ 215,000	\$ -	\$ -
Other	VLT- Local Development Council - <b>Community Impact Grants</b>	\$ 1,986,500	\$ 3,811,500	\$ 400,000	\$ 400,000
Other	VLT- Local Development Council - Employ Prince Georges	\$ 200,000	\$ 200,000	\$ 2,300,000	\$ 2,300,000
Other	VLT - Town of Forest Heights - Police Athletics League	\$ 40,000	\$ 45,000	\$ -	\$ -
Other	VLT - Grant to support community 2.5 miles NE of the VLT facility	\$ 125,000	\$ 80,000	\$ 125,000	\$ 125,000
Other	VLT - Town of Forest Heights Sanitation & Beautification	\$ 85,000	\$ 120,000	\$ -	\$ -
Other	VLT - Community Impact Grants - Education Programs - Designated Grantees	\$ -	\$ 580,000	\$ -	\$ -
Other	VLT - Senior Services with Second District CDC	\$ 4,250,000	\$ 4,250,000	\$ -	\$ -
Other	VLT - Boris Hendson Foundation (Mental Health Programming)	\$ -	\$ -	\$ 200,000	\$ 200,000
Other	VLT - The Store House (District 8 Food Give Away, Community Support, Food Security, Food Delivery, Healthy Eating Education)	\$ -	\$ -	\$ 550,000	\$ 550,000
Other	VLT - Strategic Housing Solutions (Foreclosure Seminars, Mediation, Avocate Training)	\$ -	\$ -	\$ 120,000	\$ 120,000
Other	VLT - Church of Adullam (Federal worker support fund, Community Programming and Support)	\$ -	\$ -	\$ 500,000	\$ 500,000
Other	VLT - Victory Church International (Domestic Violence, Veteran Services, Community Programming)	\$ -	\$ -	\$ 354,300	\$ 354,300
Other	VLT - Joan House - Youth Jobs and Apprenticeship Program, Youth Leadership Academy, Scholarships)	\$ 2,000,000	\$ -	\$ -	\$ -
Other	VLT - The Village Network (Youth Development, Youth Jobs Program)	\$ 50,000	\$ -	\$ -	\$ -
Other	VLT - Peer Forward (Youth Development, Scholarships, Year-Round Jobs Program)	\$ 50,000	\$ -	\$ -	\$ -
Other	VLT - 100 Black Men of Prince George's County (Youth Programming, Leadership Academy, Mentoring Programs, Year-Round Jobs Program)	\$ 50,000	\$ -	\$ -	\$ -
Other	VLT - Southern prince George's County Community Charities (Girl Youth Programming, Girl Mentoring Programs, Youth Food Equity Programs, Year-Round Jobs Program)	\$ 50,000	\$ -	\$ -	\$ -
Other	VLT - Community College Foundation	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000
Other	VLT - Second District Community Development	\$ -	\$ -	\$ 4,839,200	\$ 5,055,300
Other	VLT - Community College - Financial Empowerment Center	\$ 200,000	\$ -	\$ -	\$ -
Other	VLT - Other Public Services	\$ 275,000	\$ 275,000	\$ 425,000	\$ 425,000
<b>Other Payments</b>					
Other	Rosecroft - Local Impact Grants	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Other	PGC Re-entry Program - wrap around services (seed money)	\$ -	\$ 500,000	\$ 500,000	\$ 500,000
Other	Grant Support to County DDA Service providers- implementing a strategy and plan - Developmental Disability Administration grant	\$ 4,585,000	\$ 4,585,000	\$ 4,585,000	\$ 4,585,000
	<b>Total</b>	<b>14,161,500</b>	<b>15,661,500</b>	<b>17,898,500</b>	<b>18,114,600</b>

- **Memberships -- \$968,900** - This funding represents the cost of the County’s participation fees in various professional organizations. FY 2027 Proposed Funding decreases by \$17.3K due to the elimination of National Association of Counties (NACO).

Memberships						
Organization	FY 2025 Actual	FY 2026 Budget	FY 2026 (YTD)	FY 2026 Estimate	FY 2027 Proposed	FY 26-FY 27 \$ Increase
Council of Governments (COG)	\$825,512	\$879,200	\$879,200	\$879,200	\$879,200	-
Maryland Association of Counties (MACO)	\$ 49,778	\$ 49,800	\$ 49,778	\$ 49,800	\$ 49,800	-
National Association of Counties (NACO)	\$ -	\$ 17,300	-	\$ 17,300	\$ -	(17,300)
County Executives of America	\$ 37,999	\$ 39,900	\$ 39,899	\$ 39,900	\$ 39,900	-
<b>Total</b>	<b>\$ 913,289</b>	<b>\$ 986,200</b>	<b>\$ 968,877</b>	<b>\$ 986,200</b>	<b>\$ 968,900</b>	<b>\$ (17,300)</b>

- **Redevelopment Authority -- \$2,528,200** - This funding supports Redevelopment Authority, a quasi-agency that develops, redevelops, revitalizes, and preserves targeted communities, with an emphasis within the Beltway, in support of community development, transit-oriented development, and affordable housing.
- **Strategic Goals Initiative -- \$475,000** – Includes funding to support FY 2026 YTD(\$4.6K), estimated FY 26 (\$475K) for:

- ✚ A reclass of Federal ARPA Subgrantee Award Funds should be a grant credit from CARES Act for **\$-304.587K**
- ✚ Martins Inc \$94.4K
- ✚ EDC \$70K

Strategic Goals Initiative		
Description	FY 2025 Actual	FY 2026 YTD
Equestrian Center	\$ 5,000	\$ -
Experience Prince George's	\$ 15,000	\$ -
Jacobs Ladder Inc.	\$ 24,535	\$ -
Malik Weekes Student	\$ 5,000	\$ -
MNCPPC	\$ 2,335	\$ -
Morgan State University	\$ 5,000	\$ -
Nigerian Soccer league	\$ 20,000	\$ -
Child Resources Connect	\$ 20,000	\$ -
CEX Municipal League	\$ 5,300	\$ -
Various Items - Luncheon, T-Shirts, etc.	\$ 62,230	\$ 31,538
Golden Vista Hotels Inc.	\$ -	\$ 28,856
Martins Inc.	\$ -	\$ 94,407
Prince George's Community College	\$ -	\$ 1,825
Chamber of Commerce	\$ -	\$ 5,698
Economic Development Corp. (EDC)	\$ -	\$ 70,000
Sapphire Gold Tour	\$ -	\$ 10,000
SubGrantee Award FY21 reclass ARPA	\$ -	\$ (304,587)
2026 Preakness Weekend	\$ -	\$ 31,625
The National Black Prosecutors Association	\$ -	\$ 20,000
East Potomac Tours LLC	\$ -	\$ 6,000
<b>Total</b>	<b>\$ 164,400</b>	<b>\$ (4,638)</b>

**Operational Expenditures**

- The total FY 2027 Proposed budget for Operational Expenditures is \$185.95 million, an increase of \$25.6 million, or 16.0%, above the FY 2026 Approved level. The increase is primarily due to increases in Miscellaneous Expenses (\$11.2M), Automated Programs – Speed, Red-Light and False Alarm (\$7.85M), Retiree State Payments (\$5.7M), and Utilities (\$1.7M). Increases are offset by a decrease in Equipment Leases (-\$1.4M).

✚ The *table below* details the various line items included in the Operational Expenditures category proposed for FY 2027 as compared to FY 2026.

Operational Expenditures	FY 2025	FY 2026	FY 2026	FY 2027	Change FY26-FY27	
	Actual	Budget	Estimate	Proposed	Amount (\$)	Percent (%)
Miscellaneous Expenses	\$10,620,063	11,735,700	\$18,235,900	\$22,892,700	11,157,000	95.1%
Automated Programs-Speed Camera, Red-Light, False Alarm	10,329,338	6,800,000	20,000,000	14,650,000	7,850,000	115.4%
Retirement State Payments	-	13,000,100	13,000,100	18,700,100	5,700,000	100.0%
Utilities	20,069,969	17,812,200	18,828,100	19,512,600	1,700,400	9.5%
Other Leases	32,296,438	32,143,100	32,143,100	32,423,800	280,700	0.9%
Postage	1,183,089	2,000,000	2,000,000	2,250,000	250,000	12.5%
Traffic Signal Electricity	324,426	200,000	200,000	300,000	100,000	50.0%
General Fund Insurance	10,400,000	10,400,000	10,400,000	10,400,000	-	0.0%
Judgments and Losses	20,000	100,000	100,000	100,000	-	0.0%
Streetlight Electricity	1,022,700	2,400,000	4,878,900	2,400,000	-	0.0%
Youth Employment Program	1,145,168	1,000,000	1,000,000	1,000,000	-	0.0%
Compensated Absences	467,559	-	-	-	-	0.0%
Deferred Compensation in Lieu of State Retirement	257,290	226,400	226,400	226,400	-	0.0%
Unemployment Insurance	475,000	475,000	475,000	475,000	-	0.0%
Retiree Life Benefits/Annuities	3,814,638	2,027,000	2,027,000	2,027,000	-	0.0%
Retiree Health Benefits	44,048,400	44,048,400	44,048,400	44,048,400	-	0.0%
Equipment Leases	35,508,095	20,621,600	34,607,600	19,225,800	(1,395,800)	-6.8%
<b>SubTotal</b>	<b>\$ 171,982,173</b>	<b>\$ 164,989,500</b>	<b>\$202,170,500</b>	<b>\$190,631,800</b>	<b>\$ 25,642,300</b>	<b>15.5%</b>
<b>Expenditure Recoveries</b>						
Leases/Utilities	(\$ 3,441,554)	(\$ 3,441,600)	(\$3,441,600)	(\$3,441,600)	-	0.0%
Other	(1,440,540)	(1,239,300)	-1,239,300	-1,239,300	-	0.0%
<b>SubTotal</b>	<b>(\$ 4,882,094)</b>	<b>(\$ 4,680,900)</b>	<b>(\$4,680,900)</b>	<b>(\$4,680,900)</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Total</b>	<b>\$167,100,079</b>	<b>\$160,308,600</b>	<b>\$197,489,600</b>	<b>\$185,950,900</b>	<b>\$25,642,300</b>	<b>16.0%</b>

- **Miscellaneous Expenses - \$22,690,300** - This category includes resources for general and administrative services related to the implementation of the County’s strategic plan and collection of emergency transportation fees. This budget also includes costs for
  - Payments to the State for the State Department of Assessments and Taxation (\$4.9M)
  - Professional Service Contracts (\$2.7M)
  - New Senior Electricity Assistance Program (\$1M). provides financial aid for cooling and heating costs to income-eligible seniors.
  - Local Business Assistance Program (\$1.0 Million)

*(See full list of Miscellaneous Expenses in Appendix A (FY 2025 – FY 2027) of this report and FY 2027 Proposed List of Miscellaneous Expenses on the following page)*

Misc. Expenses	Expense	FY 2025 Actual	FY 2026 Approved	FY 2026 Estimate	FY 2027 Proposed
Miscellaneous	State Dept. of Assessments and Taxation	\$ 2,640,657	\$ 2,803,000	\$ 2,803,000	\$ 2,819,100
Miscellaneous	Professional Service Contracts	\$ 2,719,824	\$ 3,059,600	\$ 2,746,200	\$ 2,717,000
Miscellaneous	Ambulance fee collection services (Career	\$ 830,640	\$ 1,200,000	\$ 1,200,000	\$ 1,544,900
Miscellaneous	Local Business assistance program	\$ -	\$ 3,000,000	\$ 3,000,000	\$ 1,000,000
Miscellaneous	Contract Services	\$ 997,239	\$ 1,410,500	\$ 1,725,500	\$ 731,200
Miscellaneous	Interest Expense;	\$ 1,311,942	\$ 300,000	\$ 462,000	\$ 462,000
Miscellaneous	Legal Services Contracts	\$ 249,518	\$ 240,000	\$ 350,000	\$ 340,000
Miscellaneous	Temporary Staffing	\$ 230,284	\$ 210,000	\$ 446,400	\$ 250,000
Miscellaneous	Camera Incentive Program	\$ -	\$ 250,000	\$ 250,000	\$ 250,000
Miscellaneous	Advertising	\$ 11,024	\$ 280,000	\$ 90,000	\$ 180,000
Miscellaneous	Homestead	\$ 146,253	\$ 150,000	\$ 150,000	\$ 150,000
Miscellaneous	Charge Backs - Operating for audit costs	\$ 56,117	\$ -	\$ -	\$ 100,000
Miscellaneous	Annapolis Office Telephone	\$ 37,139	\$ 33,000	\$ 38,000	\$ 40,800
Miscellaneous	Catering Services- WFI Stadium -	\$ -	\$ 37,500	\$ 75,000	\$ 37,500
Miscellaneous	E-CIVIS	\$ 34,428	\$ 34,500	\$ 36,500	\$ 36,500
Miscellaneous	Fiscal Agent Fees. Issuance Fees-Public	\$ 11,710	\$ 8,500	\$ 8,500	\$ 8,500
Miscellaneous	Annapolis Parking	\$ -	\$ -	\$ 2,700	\$ 2,700
	<b>Total</b>	<b>\$ 14,951,111</b>	<b>\$ 17,080,100</b>	<b>\$ 13,911,300</b>	<b>\$ 10,670,200</b>

**Destination Prince George's** New Destination Marketing Organizaiton (DMO) in the State of Maryland

**\$1.0 Million** Different Board of Directors selected by the County Executive

**Proposed in FY 2027** Total defunding (to include the hotel tax the County is required by law to pay Experience Prince George's) is not authorized until the law is changed and the State of Maryland recognizes the new entity as the County's DMO

Destination Prince George's will be substantially similar to Experience Prince George's as it will also be a Destination Marketing Organization ("DMO").

A DMO is the principal organization responsible for leadership in the development and marketing of the tourism industry within a jurisdiction.

The new DMO will differ from Destination Prince George's only in that it will have a different board of directors selected by the County Executive and different bylaws.

The \$1 Million in funding for Destination Prince George's will be used to cover the same expenses incurred by Experience Prince George's.

i.e., operations, OIT charges, consultants, meeting expenses, research, advertising, sales, membership services and event promotions/sponsorships.

The intent is to continue to employ Experience Prince George's employees as Destination Prince George's employees.

The reduction is incident to the decision to create a new DMO.

- ✚ Collection and processing of ambulance service fees in FY 2025, estimated for FY 2026, and budgeted for FY 2027:
  - FY 2025 expenditures to Change Healthcare totaled \$590,437, due to the nationwide cyberattack that disrupted the vendor’s operations.
  - The estimated expenditure for FY 2026 is \$1,698,965.
  - The FY 2027 amount cannot be projected at this time as the Department is preparing to issue a Request for Proposals (RFP) for ambulance billing services, and the vendor fee structure will depend on the outcome of the procurement process.

- **Retiree Life and Health Insurance -- \$46.1 Million** remains unchanged from prior year funding.
  - This represents both the Retiree Life Benefits/Annuities (\$2.0 Million) and the Retiree Health Benefits (\$44 Million) costs.
  - The County portion of health and life insurance costs for retired employees are funded in this category.
  - It includes \$1.95 Million for retiree life insurance, \$77,000 for retiree annuities, and \$44.0 Million for retiree health benefits, or Other Post Employment Benefits (OPEB).

- **Youth Employment Program - \$1 million:** The amount allotted for the Youth Employment Program managed by the Office of Human Resources Management (OHRM) remained unchanged at \$1.0 million in FY 2027 compared to FY 2026.

- **Automated Programs -- \$14.7 Million – Increased Cost \$7.9 Million** - The County incurs costs to run the speed camera program, including payment to the vendor, which are offset by the revenue generated. The amount listed also includes costs associated with the red-light camera and false alarm programs managed by the Revenue Authority.

Automated Speed Enforcement Camera

The increase in revenues and expenditures for the ASE Program is due to a new vendor and the change in how they invoice the county, which is based on the number of lookups per citation as opposed to the flat fee that the previous vendor charged.

More cameras installed by the new vendor has also led to increased revenues for the program. The program increased the number of camera units from 66 to 107.

However, the costs paid to this vendor and the management fees paid to the Revenue Authority by the County have both increased substantially.

ASE program remains operational but continues to face ongoing vendor system limitations, particularly impacting reporting, financial reconciliation, and refund processing.

H.R. 343 Impact - Anticipated cost savings by shifting citation validation from sworn officers to trained civilian technicians.



Red Light Camera



No new camera locations



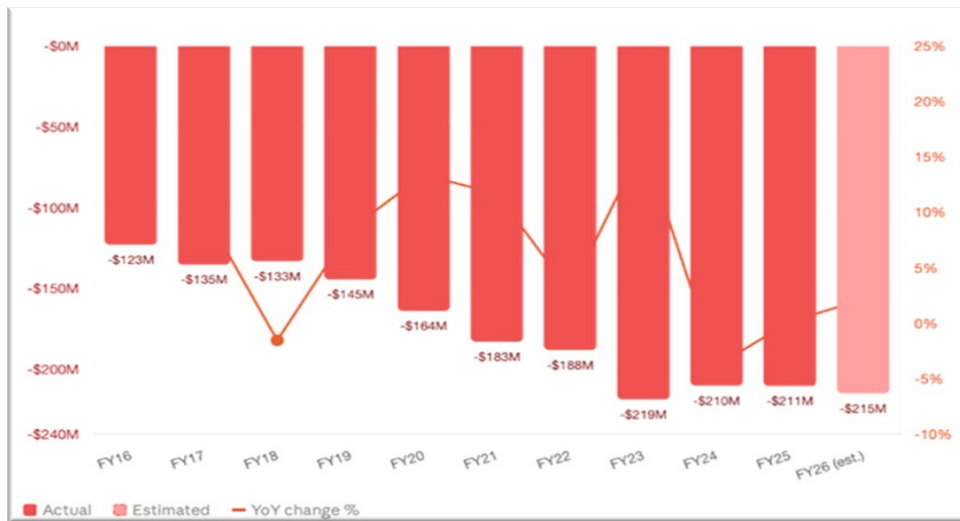
Existing sites being long-established and widely recognized by drivers



HB 1408 could impact the program by authorizing vehicle impoundment for owners with three or more unpaid automated enforcement citations.

- General Fund Insurance (Self-Insurance Fund) - \$10.4 Million** - General Fund Insurance is managed by the Risk Management Unit in the Office of Finance. It insures fire, casualty, automobile, and public losses. The Self-Insurance Fund is composed of the following governmental entities: the County, the Community College, the Memorial Library System and the Board of Education. Contribution levels are based on the results of an annual actuarial study.

 **The Risk Management Fund balance was at a deficit at the end of FY 2025 of approx. - \$210.5 million**
 **This fund balance deficit is estimated to increase by approx. \$4.5 million in FY 2026 to approx. -\$215 million**



 **FY 2027 Proposed**
 **Insurance Premiums - General Liability \$6 Million**
 **Insurance Premiums - Auto Liability \$4 Million**
 **Insurance Premiums - Property Loss \$400K**
 **TOTAL: \$10.4 Million**

- Other Leases - \$32.4 Million** - The Office of Central Services is responsible for maintaining the County’s lease agreements for various locations. Increased funding of \$281K over the FY 2026 approved level is included to support:
  - Ten (10) County leases.
  - Debt service payments due on lease revenue bonds issued to support expansion of the Hyattsville and Upper Marlboro Justice Centers.
  - Debt service costs for various public finance transactions, including the Regional Medical Center.
  - A breakdown of *Other Leases for FY 2025 to FY 2027 Proposed* can be found in *Attachment #4 of the Non-Departmental First-round Responses to Q.27.*
- Equipment Leases - \$19.2 million.** The FY 2027 expenditures include the principal and interest costs of 2018-2026 lease purchase payments and resources for voting machine rentals and represent a \$-1.4 million decrease under the FY 2026 level.

- Voting machine rentals in FY 2025 (\$5.5 million), and in FY 2026 ( \$3.3 million).

**✚ Vehicles & Equipment**

- The Office of Central Services- Fleet Maintenance Division (FMD) is on track to replace \$25 million in vehicles and equipment as outlined in the prior year.
- Of the (12) agencies represented in the 2025 Equipment List, four (4) agencies have received their requested assets.
- The remaining eight (8) agencies have assets currently in the acquisition process, with vehicles in production, are specialty builds, or undergoing upfitting prior to deployment into the County's fleet.
- In 2025, FMD processed a total of 524 vehicles and pieces of equipment, with approximately 40% directly supporting the 2025 Equipment List. This reflects continued progress toward fulfillment of the planned replacement schedule.
- Fleet Maintenance Division (FMD) equipment replacement program is based on calendar year, not fiscal year, due to vehicle production schedules, build timelines, and lifecycles.
- Acquisition and delivery timelines extend across fiscal years based on manufacturer availability and upfitting requirements.
- FMD has initiated ordering for the 2026 Equipment List, with agencies including the Police Department, Office of Central Services, Homeland Security, and the Sheriff's Office scheduled to receive vehicles beginning April 10, 2026.
- It is anticipated that public safety vehicles, including (60) County Police Department vehicles and (36) Sheriff's Office units will be delivered no later than July 2026, which coincides with the close of FY 2026.
- Apparatus for the Fire Department operates on a longer build cycle due to the complexity of design and manufacturing. These assets are currently in process with anticipated delivery timelines extending through 2030.

**✚ Certificate of Participation (COP) purchases for FY 2026:**

- The FY 2027 equipment list has not yet been determined.
- \$30 Million Equipment Lease Purchase Financing Vehicle Replacement Fund
- Non Public Safety (\$2.6 million)
- Public Safety (\$20.3 million)
- Heavy Equipment (\$7.1 million)
- A more detailed breakdown of COP equipment list for FY 2026 can be found in *Attachment #3 – Equipment List of the Non-Departmental First-round Responses to Q.26.*

- **Utilities - \$19.5 million:** Reflects projected expenditure levels for electricity, gas, oil, and propane used by the County, and represents an increase of \$1.7 million, or 9.5%, over the FY 2026 Budget to align with projected costs.

Utilities	Expense	FY 2025 Actual	FY 2026 Approved	FY 2026 Estimate	FY 2027 Proposed
Utilities	Electricity	\$ 16,074,548	\$ 13,983,000	\$ 15,295,200	\$ 15,325,000
Utilities	Electricity	\$ 131,615	\$ 209,000	\$ 164,600	\$ 204,600
Utilities	Baltimore Gas & Electric	\$ 15,938	\$ 25,800	\$ 25,800	\$ 35,800
Utilities	Fuel Oil, Gas, Coal	\$ 1,138,364	\$ 1,081,300	\$ 940,900	\$ 1,260,000
Utilities	Water & Sewage	\$ 2,706,271	\$ 2,451,300	\$ 2,345,300	\$ 2,625,000
Utilities	SOFTWARE NON-CAPITAL and Contact Services - OCS - Energy CAP - FY 2017 - expansion to add DPWT, streetlights and traffic lights	\$ 3,234	\$ 10,500	\$ 5,000	\$ 10,500
Utilities	Johnson Controls - Annual Monitoring and Verification	\$ -	\$ 51,300	\$ 51,300	\$ 51,700
	<b>Total</b>	<b>\$ 20,069,969</b>	<b>\$ 17,812,200</b>	<b>\$ 18,828,100</b>	<b>\$ 19,512,600</b>

- **Streetlights (\$2.4 million) & Traffic Signal Electricity (\$300K):** The projected energy costs for streetlights and traffic signals maintained by the County are increasing by \$100K in FY 2027 compared to FY 2026.
  - The agency currently has 63,780 streetlights in its inventory.
  - The number is expected to increase in FY 2027 based on developer activity.
  - In addition, DPW&T anticipates adding approximately 250 streetlights and converting approximately 1,200 lights to LED\*, pending final budget appropriation.
  - The agency currently has 220 Traffic signals in its inventory and is expected to add four (4) more signals in FY 2027, pending funding availability.

**Alternative Construction Financing Payment**

Alternative Construction Financing Payment	FY 2025	FY 2026	FY 2026	FY 2027	Change FY26-FY27	
	Actual	Budget	Estimate	Proposed	Amount (\$)	Percent (%)
Compensation	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Fringe Benefits	-	-	-	-	-	0.0%
Operating	42,000,000	42,600,000	42,000,000	42,000,000	(600,000)	-1.4%
Capital Outlay	-	-	-	-	-	0.0%
<b>Total</b>	<b>\$ 42,000,000</b>	<b>\$42,600,000</b>	<b>\$42,000,000</b>	<b>\$42,000,000</b>	<b>(600,000)</b>	<b>-1.4%</b>

- In FY 2027, expenditures total \$42 million, a decrease of -\$600,000, or -1.4%, under the FY 2026 approved budget. This category reflects the County’s required payments toward this programmatic cost related to the P3 school projects to align to contract requirements.

**Contingency**

- Contingency funding supports potential countywide salary improvements for employees.

Contingency	FY 2025	FY 2026	FY 2026	FY 2027	Change FY26-FY27	
	Actual	Budget	Estimate	Proposed	Amount (\$)	Percent (%)
<b>Total</b>	<b>\$ -</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>

- In FY 2027, contingency expenditure total \$0 and remains unchanged from the FY 2026 approved budget due to the reallocation of salary adjustments to various agencies/departments prior years.

**Economic Development Incentive (EDI) Fund**

The goal of the Economic Development Incentive (EDI) Fund is to provide financial assistance in the form of loans, guarantees, and grants to benefit existing and potential industrial and commercial businesses in the County. The primary goal of the fund is to create and retain jobs, broaden the local tax base, promote economic development opportunities, and assist in the retention of existing businesses and the attraction of new businesses.

**Economic Development Incentive Fund Expenditure Summary**

Category	FY 2025	FY 2026	FY 2026	FY 2027	Change FY26-FY27	
	Actual	Budget	Estimate	Proposed	Amount (\$)	Percent (%)
Compensation	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Fringe Benefits	-	-	-	-	-	0.0%
Operating	746,317	9,000,000	4,555,000	9,000,000	-	0.0%
Capital Outlay	-	-	-	-	-	0.0%
<b>Total</b>	<b>\$ 746,317</b>	<b>\$9,000,000</b>	<b>\$4,555,000</b>	<b>\$9,000,000</b>	<b>\$ -</b>	<b>0.0%</b>

- Expenditures from the Fund are proposed for \$9 million, which is consistent with the FY 2026 Approved Budget for Small Business Loans and Grants. Estimated FY 2026 Fund expenditures is ~\$4.6 million.

*EDI Fund Continued*

**Economic Development Incentive Fund Summary**

Category	FY 2025	FY 2026	FY 2026	FY 2027	Change FY26-FY27	
	Actual	Budget	Estimate	Proposed	Amount (\$)	Percent (%)
<b>BEGINNING FUND BALANCE</b>	\$31,639,576	\$24,882,270	\$34,833,010	\$34,358,010	\$9,475,740	38.1%
<b>REVENUES</b>						
Interest Income	\$ 3,119,553	\$ 350,000	\$ -	\$ 350,000	\$ -	0.0%
Loan Repayments (Principal and Interest)	820,199	1,300,000	3,780,000	1,300,000	-	0.0%
Equity Investment Returns	-	-	-	-	-	0.0%
Federal Aid	-	-	-	-	-	0.0%
State Aid	-	-	-	-	-	0.0%
Miscellaneous Revenues	-	-	-	-	-	0.0%
Appropriated Fund Balance	-	7,350,000	475,000	7,350,000	-	0.0%
<b>Total Revenues</b>	<b>\$ 3,939,752</b>	<b>\$ 9,000,000</b>	<b>\$ 4,255,000</b>	<b>\$ 9,000,000</b>	<b>\$ -</b>	<b>0.0%</b>
<b>EXPENDITURES</b>						
Small Business Loans and Grants	\$ 746,317	\$ 9,000,000	\$ 4,255,000	\$ 9,000,000	\$ -	0.0%
<b>Total Expenditures</b>	<b>\$ 746,317</b>	<b>\$ 9,000,000</b>	<b>\$ 4,255,000</b>	<b>\$ 9,000,000</b>	<b>\$ -</b>	<b>0.0%</b>
EXCESS OF REVENUES OVER EXPENDITURES	\$3,193,435	-	-	-	-	0.0%
OTHER ADJUSTMENTS	\$ -	\$ (7,350,000)	\$ (475,000)	\$ (7,350,000)	\$ -	0.0%
<b>ENDING FUND BALANCE</b>	<b>\$34,833,010</b>	<b>\$ 17,532,270</b>	<b>\$34,358,010</b>	<b>\$27,008,010</b>	<b>\$ 9,475,740</b>	<b>54.0%</b>

- Revenue sources in FY 2027 are proposed to originate from \$7.35 million of appropriated fund balance, loan repayment of \$1.3 million, and interest income of \$350K, all of which remain unchanged from the FY 2026 approved level.
- In FY 2026, estimated Loan Repayments are anticipated to be \$3.78 million, or \$2.48 million over the budgeted level.
- Interest income of \$3.1 million was actualized in FY 2025. However, the estimated interest income for FY 2026 is \$0.
- Revenues in FY 2025 outpaced expenditures by \$3.2 million and did not necessitate the use of fund balance that year. Fund balance at the end of FY 2026 is estimated at \$34.4 million and projected to decrease to \$27.0 million in FY 2027.

### Grants Funds

- The FY 2027 proposed grant budget remains at \$0 and is unchanged from the FY 2026 approved budget.
- Non-Departmental administered various state and federal grant programs during and after the pandemic which have all since closed.
  - The County also administered the State and Local Fiscal Recovery Fund (SLFRF) also known as the American Rescue Plan Act or ARPA. This program was closed as of December 31, 2025 in accordance with US Treasury guidelines.
  - The actual data displayed is representative of the final activities funded through this program.
- Non-Departmental also maintains two lines of appropriation authority - Public/Private Partnerships and Unanticipated Grants/Interim Appropriation Authority.
  - Throughout the fiscal year, agencies may request a credit of appropriation authority based on two criteria: 1) an unanticipated grant award or 2) an expected award that is higher than previously estimated.
  - While priority is given unanticipated grant awards, no single interim appropriation request may exceed \$3 million.
  - This practice allows agencies to begin program/project implementation upon award while official legislative approval is requested and adopted via supplemental appropriation resolution.

Other Expenditures – Fringe Benefit Costs

**FRINGE BENEFIT COSTS SUMMARY**

COST	FY 2026 BUDGET	FY 2027 PROPOSED	\$ CHANGE	% CHANGE
State of Maryland Employees' Retirement & Pension System	24,640,100	25,941,000	\$ 1,300,900	5.3%
Supplemental Retirement Plans	25,521,800	26,972,100	1,450,300	5.7%
Social Security	52,286,700	44,308,200	(7,978,500)	-15.3%
Police Retirement Plan	98,214,500	104,562,100	6,347,600	6.5%
Fire Retirement Plan	68,204,600	71,480,400	3,275,800	4.8%
Corrections Retirement Plan	14,285,200	14,288,200	3,000	0.0%
Sheriff Retirement Plan	11,069,700	11,069,700	-	0.0%
Volunteer Firefighters Length of Service Awards Program	5,219,100	5,100,000	(119,100)	-2.3%
Health Insurance	83,943,400	88,432,900	4,489,500	5.3%
Life Insurance	8,123,900	8,546,500	422,600	5.2%
Workers' Compensation	31,271,200	38,380,600	7,109,400	22.7%
Unemployment Insurance	475,000	475,000	-	0.0%
<b>TOTAL FRINGE BENEFIT COSTS</b>	<b>\$ 423,255,200</b>	<b>439,556,700</b>	<b>\$ 16,301,500</b>	<b>3.9%</b>
County Contribution Towards Retirees' Health Benefit Costs	\$ 56,026,400	55,991,400	\$ (35,000)	-0.1%

- The FY 2027 proposed budget includes approximately \$439.6 million for fringe benefits and reflects anticipated expenditures for all funds. This represents a \$16.3 million, or 3.9%, increase over the prior year budget.
- The County's contributions to the five (5) public safety and criminal justice retirement plans (Police, Fire, Corrections, Volunteer Fire, and Sheriff) include approximately \$206.5 million, which represents a \$9.5 million or 4.8% increase over the FY 2026 budget to align with the rising pension costs for public safety retirement plans.
- Contributions to the State of Maryland Employees' Retirement and Pension System are calculated upon base payroll rates set by the Maryland Retirement System.
- The seven supplemental retirement plans - deputy sheriff, correctional officers, crossing guards, AFSCME, general schedule, fire, and police civilian employees - are projected to increase by 10.0%.
- The FY 2027 proposed budget is based on actual expenditures and anticipated changes in plan enrollment.
- Health insurance encompasses the County's contributions to health, dental, vision, and prescription drug coverage for both active employees and retirees.
- The County's total contribution towards retirees' health benefits under the Governmental Accounting Standards Board Statement 45 concerning post-retirement health benefits include: General Fund \$44.0

million; Stormwater Management \$5.3 million; Solid Waste Enterprise \$3.6 million; Information Technology \$3.0 million; and Fleet Management \$1.8 million.

- Workers' Compensation is contributed to the Risk Management Fund, which is charged directly to County agencies.
- For FY 2027, there is \$38.4 million budgeted in County agencies to reflect actual and anticipated agency expenditures.

**Federal Capital Improvement Program (CIP)**

Federal programs consist of various program activities undertaken with federal Community Development Block Grant (CDBG) funds in accordance with CB-46-1997. This bill established a Five-Year Consolidated Housing and Community Development Plan and the Annual Action Plan, which is adopted by the County Council and approved by the U.S. Department of Housing and Urban Development (HUD).

- The details of federal programs can be found in the identified plan documents adopted by Council resolution prior to the commencement of the program year. The annual entitlement amounts for program support are based on a multi-factor formula, and the plans are designed to achieve neighborhood revitalization, economic development, and job-creation objectives primarily within low and moderate-income areas of the County. Each of the capital construction projects included in the Annual Action Plan is incorporated into the CIP by inclusion of the federal programs section.

**Program Summary**

Category/Description	Total Project Cost	Life to Date Actual	FY 2026 Estimate	Total 6 Years	Budget Year FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	Beyond 6 Years
<b>EXPENDITURE</b>											
PLANS	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	—	—	—	—	—	—	—	—	—	—
CONSTR	—	—	—	—	—	—	—	—	—	—	—
EQUIP	—	—	—	—	—	—	—	—	—	—	—
OTHER	5,807	—	—	5,807	5,807	—	—	—	—	—	—
<b>TOTAL</b>	<b>\$5,807</b>	<b>\$—</b>	<b>\$—</b>	<b>\$5,807</b>	<b>\$5,807</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
<b>FUNDING</b>											
FEDERAL	\$5,807	\$—	\$—	\$5,807	\$5,807	\$—	\$—	\$—	\$—	\$—	\$—
<b>TOTAL</b>	<b>\$5,807</b>	<b>\$—</b>	<b>\$—</b>	<b>\$5,807</b>	<b>\$5,807</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>

**Community Development Program 8.97.0001**

**Description:** This project consists of activities undertaken with federal CDBG funds and the Annual Action Plan adopted by the County Council and approved by HUD.

**Justification:** This program serves to achieve neighborhood revitalization and economic development in low—and moderate-income areas of the County.

**Project Listing**

CIP ID#	Project Name	Address	Planning Area	Council District	Project Class	Total Project Cost (000)	Completion Date
8.97.0001	Community Development Program	Countywide	Not Assigned	Countywide	Rehabilitation	\$5,807	Ongoing
<b>Program Total</b>						<b>\$5,807</b>	
<b>NUMBER OF PROJECTS = 1</b>							

- Each capital construction project included in the Annual Action Plan is incorporated into the CIP by being included in this project.
- [Highlights](#): Project details can be found above and are adopted by the Council resolution each year. Only a portion of the project total is dedicated to capital projects. Current legislation for the FY 2027 Annual Action Plan can be found in CR-22-2026. Proposed FY 2027 funding is \$5.807 million.

## Miscellaneous Expenses FY 2025 Actual – Proposed FY 2027

## Attachment #5- Q#31 – Miscellaneous Expenses

Misc. Expenses	Expense	FY 2025 Actual	FY 2026 Approved	FY 2026 Estimate	FY 2027 Proposed
Miscellaneous	State Dept. of Assessments and Taxation	\$ 2,640,657	\$ 2,803,000	\$ 2,803,000	\$ 2,819,100
Miscellaneous	Professional Service Contracts	\$ 2,719,824	\$ 3,059,600	\$ 2,746,200	\$ 2,717,000
Miscellaneous	Ambulance fee collection services (Career	\$ 830,640	\$ 1,200,000	\$ 1,200,000	\$ 1,544,900
Miscellaneous	Local Business assistance program	\$ -	\$ 3,000,000	\$ 3,000,000	\$ 1,000,000
Miscellaneous	Contract Services	\$ 997,239	\$ 1,410,500	\$ 1,725,500	\$ 731,200
Miscellaneous	Interest Expense;	\$ 1,311,942	\$ 300,000	\$ 462,000	\$ 462,000
Miscellaneous	Legal Services Contracts	\$ 249,518	\$ 240,000	\$ 350,000	\$ 340,000
Miscellaneous	Temporary Staffing	\$ 230,284	\$ 210,000	\$ 446,400	\$ 250,000
Miscellaneous	Camera Incentive Program	\$ -	\$ 250,000	\$ 250,000	\$ 250,000
Miscellaneous	Advertising	\$ 11,024	\$ 280,000	\$ 90,000	\$ 180,000
Miscellaneous	Homestead	\$ 146,253	\$ 150,000	\$ 150,000	\$ 150,000
Miscellaneous	Charge Backs - Operating for audit costs	\$ 56,117	\$ -	\$ -	\$ 100,000
Miscellaneous	Annapolis Office Telephone	\$ 37,139	\$ 33,000	\$ 38,000	\$ 40,800
Miscellaneous	Catering Services- WFI Stadium -	\$ -	\$ 37,500	\$ 75,000	\$ 37,500
Miscellaneous	E-CIVIS	\$ 34,428	\$ 34,500	\$ 36,500	\$ 36,500
Miscellaneous	Fiscal Agent Fees. Issuance Fees-Public	\$ 11,710	\$ 8,500	\$ 8,500	\$ 8,500
Miscellaneous	Annapolis Parking	\$ -	\$ -	\$ 2,700	\$ 2,700
Miscellaneous	GASB87 Open Balance Adjustment Fund	(\$ 229,285)	\$ -	\$ -	\$ -
Miscellaneous	Police - Workmens Comp Closeout	\$ 1,252,603	\$ -	\$ -	\$ -
Miscellaneous	Banking Services	\$ 2,248	\$ 100,000	\$ 2,500	\$ -
Miscellaneous	Other Operating Contracts	(\$ 8,941)	\$ -	\$ -	\$ -
Miscellaneous	Vidhi Hospitality LLC	\$ 813,261	\$ -	\$ -	\$ -
Miscellaneous	Community Crisis Services Inc.	\$ 948,940	\$ -	\$ -	\$ -
Miscellaneous	TBD	\$ -	\$ 563,500	\$ -	\$ -
Miscellaneous	Stuff-A-Truck	\$ -	\$ -	\$ 475,000	\$ -
Miscellaneous	Security grants for organizations and	\$ -	\$ -	\$ 50,000	\$ -
Miscellaneous	Misc- MD 210 Speed monitoring payment	\$ 334,456	\$ -	\$ -	\$ -
Miscellaneous	Prior Year Costs	\$ 440,783	\$ -	\$ -	\$ -
Miscellaneous	Clifton Allen Larson, professional services	\$ 2,000	\$ -	\$ -	\$ -
Miscellaneous	Local Business Bond Fund - Move to	\$ -	\$ 3,000,000	\$ -	\$ -
Miscellaneous	Fair Election Fund - SR	\$ -	\$ 400,000	\$ -	\$ -
Miscellaneous	Retirees Health	\$ 11	\$ -	\$ -	\$ -
Miscellaneous	Retirees Life	\$ 72	\$ -	\$ -	\$ -
Miscellaneous	Compensation	\$ 12,848	\$ -	\$ -	\$ -
Miscellaneous	Compensation-benefit	\$ 277	\$ -	\$ -	\$ -
Miscellaneous	Compensation-other compensation	\$ 164,900	\$ -	\$ -	\$ -
Miscellaneous	Property Tax -town liens	\$ 11,006	\$ -	\$ -	\$ -
Miscellaneous	Gain/Loss - Reevaluation from a price	(\$ 176)	\$ -	\$ -	\$ -
Miscellaneous	Other Vehicle & Heavy Equipment repair	\$ 185,384	\$ -	\$ -	\$ -
Miscellaneous	Conference & Seminar Fees	\$ 405	\$ -	\$ -	\$ -
Miscellaneous	Inventory Differences	(\$ 22,006)	\$ -	\$ -	\$ -
Miscellaneous	Concentra		\$ -		
Miscellaneous	Employer Fica	\$ 1,765,550			
	<b>Total</b>	<b>\$ 14,951,111</b>	<b>\$ 17,080,100</b>	<b>\$ 13,911,300</b>	<b>\$ 10,670,200</b>