Redevelopment Authority

AGENCY OVERVIEW

THE CAPITAL BUDGET OF THE REDEVELOPMENT AUTHORITY IS SEPARATE AND DISTINCT FROM THE COUNTY'S CAPITAL IMPROVEMENT PROGRAM. THE BUDGET IS PRESENTED FOR INFORMATIONAL PURPOSES ONLY.

Agency Description

The Redevelopment Authority was established pursuant to CB-85-1997. Its Charter was approved pursuant to CR-60-1998. The purpose of the Authority is to provide for residential, commercial or industrial development in the County.

FY 2026 Funding Sources

- Developer 5.4%
- Other 86.4% (land sales, County contributions and moral obligation bonds)
- State 8.2%

FY 2026-2031 Program Highlights

- The Glenarden Apartments Redevelopment project will continue construction of Phases 4 and 5, including 73 townhomes. Total funding includes \$829,000 in land sales.
- The Suitland Manor project will continue construction of infrastructure (streets, utilities and stormwater management) and begin Phase 2a townhomes. FY 2026 funding includes \$1.2 million in PAYGO and \$1.1 million in land sales.

Revised Projects

- The Addison Road/ Capitol Heights Metro Corridor project supports the site preparation and construction of the Addison Park Senior Housing project and 210 Maryland Park Drive.
- The Cheverly Development project supports the entitlement process and the demolition, abatement and grading of the site. There are studies pending for bike/pedestrian lanes, traffic, stormwater, erosion and sediment plans.
- The County Revitalization project funds the community and commercial grants, the site maintenance of Aviation Landing and the monopole relocation at Beacon Heights. There is a \$300,000 state grant for the Hyattsville Justice Center.
- The Old Fairmont Heights HS Redevelopment project has \$5.0 million in State funding to support the development of a film studio and soundstage renovation project along the Blue Line Corridor.

New Projects

None

Deleted Projects

CIP ID # / PROJECT NAME / REASON

8.90.0008 / Gateway Development Authority / Project not funded in this agency

		Revisions							
Project Name	Alternate Funding Source Required	Total Project Cost Increase	Total Project Cost Decrease	Project Schedule Delayed	Project Schedule Accelerated				
Addison Road/ Capitol Heights Metro Corridor				Х					
Cheverly Development			Х	Х					
County Revitalization		Х							

Agency Overview

Revised Projects (continued)

			Revis	sions	
Project Name	Alternate Funding Source Required	Total Project Cost Increase	Total Project Cost Decrease	Project Schedule Delayed	Project Schedule Accelerated
Glenarden Apartments Redevelopment					Х
Suitland Manor		Х		Х	
Town of Upper Marlboro				Х	

Program Summary

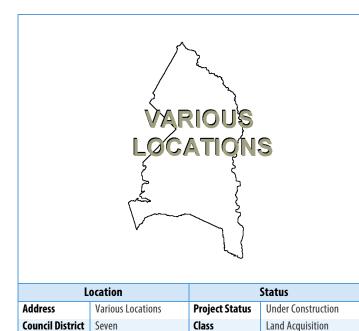
Category/ Description	Total Project Cost	Life to Date Actual	FY 2025 Estimate	Total 6 Years	Budget Year FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Beyond 6 Years
EXPENDITUR	E										
PLANS	\$13,296	\$9,701	\$2,295	\$1,300	\$250	\$250	\$250	\$250	\$250	\$50	\$—
LAND	6,103	5,103	1,000	—	_					—	—
CONSTR	113,177	65,448	26,090	21,639	2,086	3,250	3,500	3,553	6,500	2,750	
EQUIP	1	1	_	_			_		_		
OTHER	73,961	61,157	12,646	158			_	50	50	58	
TOTAL	\$206,538	\$141,410	\$42,031	\$23,097	\$2,336	\$3,500	\$3,750	\$3,853	\$6,800	\$2,858	\$—
FUNDING											
FEDERAL	\$2,769	\$269	\$2,500	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
STATE	30,361	2,670	27,391	300	300		_		_	—	
DEV	500	—	200	300	200	100	_		_	—	
OTHER	172,908	113,726	7,870	51,312	3,165	10,820	2,250	2,750	3,250	29,077	
TOTAL	\$206,538	\$116,665	\$37,961	\$51,912	\$3 <i>,</i> 665	\$10,920	\$2,250	\$2,750	\$3,250	\$29 <i>,</i> 077	\$—
OPERATING I	МРАСТ										
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				_			_		_		
DEBT				_	_	_	_	_	_		
OTHER				_	_	_	_	_	_		
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	

Agency Overview

REDEVELOPMENT AUTHORITY

Project Listing	
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CIP ID#	Project Name	Address	Planning Area	Council District	Project Class	Total Project Cost (000)	Completion Date
8.90.0002	Addison Road/Capitol Heights Metro Corridor	Various Locations	Town of Capitol Heights	Seven	Land Acquisition	\$10,001	FY 2030
9.90.0001	Cheverly Development	5801-5809 Annapolis Road, Cheverly	Defense Hgts Bladensburg and Vicinity	Five	Rehabilitation	23,043	FY 2030
8.90.0004	County Revitalization	Countywide	Not Assigned	Countywide	Rehabilitation	16,667	Ongoing
4.90.0001	Glenarden Apartments Redevelopment	8405 Hamlin Street, Glenarden	Landover and Vicinity	Five	Rehabilitation	24,843	FY 2026
8.90.0007	Old Fairmont Heights HS Redevelopment	1401 Nye Street, Capitol Heights	Town of Capitol Heights	Seven	Rehabilitation	5,000	FY 2027
8.90.0003	Suitland Manor	Homer Avenue, Suitland	Suitland, District Heights and Vicinity	Seven	Rehabilitation	124,484	FY 2031
8.90.0006	Town of Upper Marlboro	Upper Marlboro Area, Upper Marlboro	Upper Marlboro and Vicinity	Nine	Rehabilitation	2,500	FY 2031
	Program Total					\$206,538	



relocation and demolition to facilitate Transit Oriented Development (TOD) near two metro stations. The Redevelopment Authority owns property in the development phase near the Capitol Heights Metro Station and is developing projects on Old Central Avenue one block from the Addison Road Metro Station. **Justification:** The Capitol Heights and Addison Road metro

Description: This project consists of land assembly,

Justification: The Capitol Heights and Addison Road metro stations require land assembly to stimulate TOD projects, and funds are needed for pre-development work. Improvements will continue for small community-led projects.

Highlights: The cumulative appropriation will fund site preparation and construction for the Addison Park Senior Housing project and 210 Maryland Park Drive.

Enabling Legislation: Not Applicable

PROJECT MILESTONES	
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Town of Capitol Heights Land Status

	Estimate	Actual
1 st Year in Capital Program		FY 2004
1 st Year in Capital Budget		FY 2005
Completed Design		FY 2019
Began Construction		FY 2020
Project Completion	FY 2030	
5	FY 2030	FY 2020

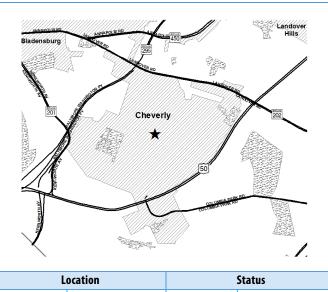
	CUMULATIVE APPROPRIATION (000'S)									
Life to Date	FY 2025 Estimate	FY 2026	Total							
\$5,647	\$4,354	\$0	\$10,001							

Project Summary

Planning Area

Category/ Description	Total Project Cost	Life to Date Actual	FY 2025 Estimate	Total 6 Years	Budget Year FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Beyond 6 Years
EXPENDITURI	E										
PLANS	\$587	\$117	\$470	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	2,881	1,881	1,000	_	—	_		—	—	—	
CONSTR	1,548	1,348	200	_	—	—		—	—	—	
EQUIP	—		—	—			—	—	_	—	
OTHER	4,985	2,301	2,684	_	—	—		—	—	—	
TOTAL	\$10,001	\$5,647	\$4,354	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
FUNDING											
STATE	\$440	\$250	\$190	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OTHER	9,561	4,601	250	4,710	_	4,710	_	_	_	—	
TOTAL	\$10,001	\$4,851	\$440	\$4,710	\$—	\$4,710	\$—	\$—	\$—	\$—	\$—
OPERATING I	MPACT										
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				_	_	_		_	_	—	
DEBT				_	_	_	_	_	_	—	
OTHER				_	_	_	_	_	_	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	

Land Bank Acquisition



Address	5801-5809 Annapolis Road, Cheverly	Project Status	Design Stage
Council District	Five	Class	Rehabilitation
Planning Area	Defense Hgts Bladensburg and Vicinity	Land Status	Site Selected Only

Estimate

FY 2030

Actual FY 2014

FY 2014

FY 2021

FY 2021

Description: The Cheverly Development project consists of land assembly, demolition and redevelopment of a hotel and restaurant with 50,000 buildable square feet. The hotel will house 120 rooms, and the restaurant will accommodate 100 to 125 guests. This will be the first Leadership in Energy and Environmental Design (LEED) Certified Extended Stay Hotel in the County. The project also consists of the redevelopment of the former hospital site into an urban style, mixed-use neighborhood.

Justification: This project is designed to spur commercial and residential growth along the Maryland Route 450 and 202 corridors in and near the Town of Cheverly. The Redevelopment Authority owns property in the area that is planned for redevelopment, and the acquisition of other blighted properties nearby will enhance the development potential of this site.

Highlights: The cumulative appropriation will fund site maintenance and eventual demolition, abatement and grading. There are pending studies for bike/pedestrian lanes, traffic, stormwater, erosion and sediment plans.

Enabling Legislation: Not Applicable

CUMULATIVE APPROPRIATION (000'S)

Life to Date	FY 2025 Estimate	FY 2026	Total
\$2,635	\$16,040	\$0	\$18,675

Project Summary

Began Construction

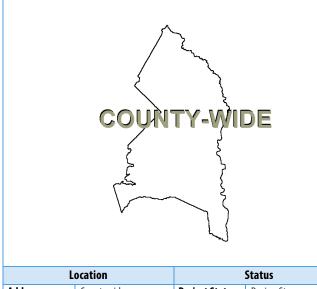
Project Completion

1st Year in Capital Program

1st Year in Capital Budget Completed Design

Category/ Description	Total Project Cost	Life to Date Actual	FY 2025 Estimate	Total 6 Years	Budget Year FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Beyond 6 Years
EXPENDITURE											
PLANS	\$166	\$166	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	66	66	—	—				—	—		—
CONSTR	22,279	2,279	15,790	4,210	—	—	—	710	3,500	_	—
EQUIP	1	1	—	—	—	_	_	—	_	_	—
OTHER	531	123	250	158	—	_	_	50	50	58	—
TOTAL	\$23,043	\$2,635	\$16,040	\$4,368	\$—	\$—	\$—	\$760	\$3,550	\$58	\$—
FUNDING											
STATE	\$22,700	\$1,369	\$21,331	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OTHER	343	343	—	_	—	—	—	—	—	_	—
TOTAL	\$23,043	\$1,712	\$21,331	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING IN	MPACT										
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				_	_	_	_	_	_	_	
DEBT				_	_	_	_	_			
OTHER				_	_	_	_	_	_	_	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	

PROPOSED CAPITAL IMPROVEMENT PROGRAM & BUDGET



Ŀ	ocation	Status			
Address	Countywide	Project Status	Design Stage		
Council District	Countywide	Class	Rehabilitation		
Planning Area	Not Assigned	Land Status	Location Not Determined		

	Estimate	Actual
1 st Year in Capital Program		FY 2000
1 st Year in Capital Budget		FY 2004
Completed Design		Ongoing
Began Construction		Ongoing
Project Completion		Ongoing

Description: The County Revitalization project consists of land assembly, relocation, demolition and various programs. Countywide efforts include the (1) Community Impact Grants (CIG) Program to provide the matching funds to County based non-profits to implement small community-led projects, (2) Transit Oriented Development (TOD) Place Marketing Program, (3) Commercial Revitalization Programs to provide the grant matching fund to shopping center owners dedicated to rehabilitating unattractive shopping centers and the (4) Northern Gateway Revitalization Program.

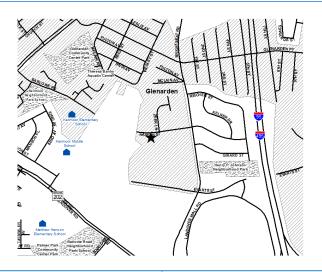
Justification: The use of public funds can stimulate economic development for underutilized and underserved areas of the County.

Highlights: The cumulative appropriation will fund the CIG and the Commercial Property Improvement Programs (CPIP). Funding also supports site maintenance for Aviation Landing and the Beacon Heights monopole relocation. FY 2026 State funding is a grant for the Hyattsville Justice Center.

Enabling Legislation: Not Applicable

CUMULATIVE APPROPRIATION (000'S)					
Life to Date	FY 2025 Estimate	FY 2026	Total		
\$7,306	\$6,268	\$0	\$13,574		

Category/ Description	Total Project Cost	Life to Date Actual	FY 2025 Estimate	Total 6 Years	Budget Year FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Beyond 6 Years
EXPENDITURE	E										
PLANS	\$562	\$312	\$250	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	48	48	—	—		_	—	—	—	—	—
CONSTR	5,633	752	1,788	3,093		1,250	1,500	343		—	—
EQUIP	—		—	_		—	—			—	—
OTHER	10,424	6,194	4,230	_	_	—	—			—	—
TOTAL	\$16,667	\$7,306	\$6,268	\$3,093	\$—	\$1,250	\$1,500	\$343	\$—	\$—	\$—
FUNDING											
STATE	\$1,151	\$601	\$250	\$300	\$300	\$—	\$—	\$—	\$—	\$—	\$—
OTHER	15,516	10,156	1,500	3,860	—	3,860	—	_	_	—	—
TOTAL	\$16,667	\$10,757	\$1,750	\$4,160	\$300	\$3,860	\$—	\$—	\$—	\$—	\$—
OPERATING I	MPACT										
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				_	_	_	_	_	_	_	
DEBT				_	—	_		_	_	_	
OTHER				_	_	_	_	_	_	_	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



ե	ocation	Status		
Address	Address 8405 Hamlin Street, Glenarden		Under Construction	
Council District	Five	Class	Rehabilitation	
Planning Area	Landover and Vicinity	Land Status	No Land Involved	

	Estimate	Actual
1 st Year in Capital Program		FY 2013
1 st Year in Capital Budget		FY 2013
Completed Design		FY 2018
Began Construction		FY 2018
Project Completion	FY 2026	

Description: The Glenarden Apartments Redevelopment is a four phased project including demolition and replacement of a 578-unit blighted apartment complex on 27 acres in Glenarden. The redevelopment and new housing will consist of 429 new multifamily apartments, owner occupied townhomes for seniors and families, infrastructure improvements, a community center, pool and over three acres of green space in a pedestrian friendly environment.

Justification: This project will stimulate economic development in the areas eligible for rehabilitation and blight removal. The neighborhood will be revitalized through the provision of new affordable housing stock, public infrastructure improvements and public safety enhancements.

Highlights: The cumulative appropriation supports the construction of phases 4 and 5, including a community splash pad and game court. There are 330 units that are ready, and 73 townhomes should be complete in FY 2026. FY 2026 'Other' funding includes \$829,000 in land sales.

Enabling Legislation: Not Applicable

CUMULATIVE APPROPRIATION (000'S)					
Life to Date	FY 2025 Estimate	FY 2026	Total		
\$20,681	\$4,162	\$0	\$24,843		

Category/ Description	Total Project Cost	Life to Date Actual	FY 2025 Estimate	Total 6 Years	Budget Year FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Beyond 6 Years
EXPENDITUR	E										
PLANS	\$53	\$53	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	3	3	—	_	—	—	_	—	—	—	_
CONSTR	23,791	19,629	4,162	_	—	—		—	_	—	
EQUIP	—		—	_	—	—		—	_	—	
OTHER	996	996	—	_	_	_	_	_	_	—	_
TOTAL	\$24,843	\$20,681	\$4,162	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
FUNDING											
FEDERAL	\$269	\$269	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
DEV	500	_	200	300	200	100	_	—	_	—	_
OTHER	24,074	17,375	5,870	829	829	_	_	—	_	—	_
TOTAL	\$24,843	\$17,644	\$6,070	\$1,129	\$1,029	\$100	\$—	\$—	\$—	\$—	\$—
OPERATING I	MPACT		·								
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				_	_	_		_	_	—	
DEBT				_	_	_		_	_	_	
OTHER				_	_	_		_	_	_	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	

Control Coller Control

L	ocation	Status		
Address	1401 Nye Street, Capitol Heights	Project Status	Design Not Begun	
Council District	Seven	Class	Rehabilitation	
Planning Area	Town of Capitol Heights	Land Status	Publicly Owned Land	

Description: The redevelopment of the old Fairmont Heights High School, a 168,841 square foot structure, to align with signature projects along the Blue Line Corridor including a civic plaza, fieldhouse, market hall and cultural arts and library facility.

Justification: The structure is a prior school building on 14.9 acres built in 1951. The primary structure and land were dispositioned from the Board of Education to the County for potential adaptive re-use.

Highlights: The cumulative appropriation will support the development of a film studio and soundstage renovation project along the Blue Line Corridor.

Enabling Legislation: Not Applicable

1 st Year in Capital Program	FY 2025
1 st Year in Capital Budget	FY 2025
Completed Design FY 2025	
Began Construction FY 2026	
Project Completion FY 2027	

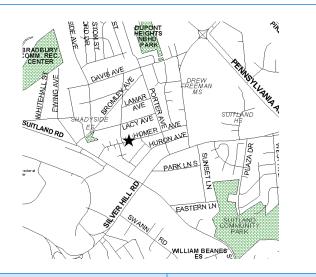
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Actual

CUMULATIVE APPROPRIATION (000'S)	
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Life to Date	FY 2025 Estimate	FY 2026	Total
\$0	\$5,000	\$0	\$5,000

Category/ Description	Total Project Cost	Life to Date Actual	FY 2025 Estimate	Total 6 Years	Budget Year FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Beyond 6 Years
EXPENDITUR	E										
PLANS	\$925	\$—	\$925	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND	—	_	—	_		_	_	_	_	—	—
CONSTR	4,000	_	4,000	_	_	_	—	_	_	—	—
EQUIP	—	_	—	_	_	_	—	_	_	—	—
OTHER	75	_	75	_			—	—	—	—	—
TOTAL	\$5,000	\$—	\$5,000	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
FUNDING			· · · ·								
STATE	\$5,000	\$—	\$5,000	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
TOTAL	\$5,000	\$—	\$5,000	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
OPERATING I	MPACT										
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				_	_	_	_	_	_	_	
DEBT				_	_	_	_	_	_	_	
OTHER				_	_	_	_	_	_	_	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



L	ocation	Status				
Address	Homer Avenue, Suitland	Project Status	Under Construction			
Council District	Seven	Class	Rehabilitation			
Planning Area	Suitland, District Heights and Vicinity	Land Status	Land Bank Acquisition			

Estimate

Description: The Suitland Manor project consists of acquisition, relocation, demolition and clearance of approximately 33 acres of commercial and residential properties. Total public infrastructure costs are estimated to be \$40,000,000. The infrastructure construction is underway, and the townhome phase is complete. The 137-unit senior building is under construction.

Justification: The neighborhood will be revitalized through the provision of new housing stock, infrastructure improvements and public safety enhancements. The project will provide retail investment to complement the neighborhood and the Suitland Federal Center.

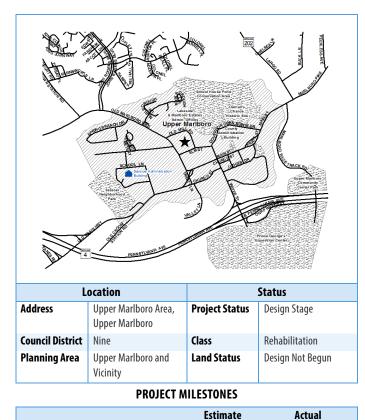
Highlights: The cumulative appropriation will support the construction of infrastructure (streets, utilities and stormwater management) for the residential, retail and open space project. The project will be constructing townhomes for Phase 2a and accepting solicitations for road improvements, demolition and site preparation and the complete buildout of Central Park. FY 2026 'Other' funding consists of \$1.2 million in PAYGO and \$1.1 million in land sales.

Enabling Legislation: Not Applicable

			0	0			
1 st Year in Capital Program		FY 2001					
1 st Year in Capital Budget		FY 2001					
Completed Design		FY 2022			CUMULATIVE APPRO	PRIATION (000'S)	
Began Construction		FY 2018	Life to Dat	te	FY 2025 Estimate	FY 2026	Total
Project Completion	FY 2031		\$105,141		\$5,957	\$2,336	\$113,434

Actual

Category/ Description	Total Project Cost	Life to Date Actual	FY 2025 Estimate	Total 6 Years	Budget Year FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Beyond 6 Years
EXPENDITUR	E										
PLANS	\$10,753	\$9,053	\$400	\$1,300	\$250	\$250	\$250	\$250	\$250	\$50	\$—
LAND	3,105	3,105	—	_	_	—	—	—	—	—	—
CONSTR	53,676	41,440	150	12,086	2,086	2,000	2,000	2,000	2,000	2,000	_
EQUIP	—	—	—	—	_	_	_	_	_	—	_
OTHER	56,950	51,543	5,407	—	—	_	—	_	_	—	_
TOTAL	\$124,484	\$105,141	\$5,957	\$13,386	\$2,336	\$2,250	\$2,250	\$2,250	\$2,250	\$2,050	\$—
FUNDING											
FEDERAL	\$2,500	\$—	\$2,500	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
STATE	1,070	450	620	—	—	—	_	—	_	—	_
OTHER	120,914	81,251	—	39,663	2,336	2,250	2,250	2,250	2,250	28,327	_
TOTAL	\$124,484	\$81,701	\$3,120	\$39,663	\$2,336	\$2,250	\$2,250	\$2,250	\$2,250	\$28,327	\$—
OPERATING I	MPACT		· · · ·	· · · ·							
PERSONNEL				\$—	\$—	\$ <u>—</u>	\$—	\$—	\$—	\$—	
OPERATING				_	_	_	_	_	_	—	
DEBT				_	_	_	_	_	_	_	
OTHER				_	—	_	_	_	_	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	



Description: The Town of Upper Marlboro project includes infrastructure improvements and redevelopment efforts to address potential needs in the Town of Upper Marlboro.

Justification: The Town of Upper Marlboro anticipates various infrastructure needs and redevelopment initiatives in the future.

Highlights: The cumulative appropriation will support the Town of Upper Marlboro's request for a feasability study.

Enabling Legislation: Not Applicable

1 st Year in Capital Program		FY 2017				
1 st Year in Capital Budget		FY XXXX				
Completed Design	FY 2028			CUMULATIVE APPRO	PRIATION (000'S)	
Began Construction	FY 2028		Life to Date	FY 2025 Estimate	FY 2026	Total
Project Completion	FY 2031		\$0	\$250	\$0	\$250

Category/ Description	Total Project Cost	Life to Date Actual	FY 2025 Estimate	Total 6 Years	Budget Year FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Beyond 6 Years
EXPENDITURE											
PLANS	\$250	\$—	\$250	\$—	\$—	\$—	\$—	\$—	\$—	\$—	\$—
LAND		—	_	_	—	—	_	—	_	—	—
CONSTR	2,250	—	—	2,250		—	—	500	1,000	750	—
EQUIP		—	_	_	—	—	_	—	_	—	—
OTHER	_	_	_	_	_	_	_	_	—	—	—
TOTAL	\$2,500	\$—	\$250	\$2,250	\$—	\$—	\$—	\$500	\$1,000	\$750	\$—
FUNDING	·			·							
OTHER	\$2,500	\$—	\$250	\$2,250	\$—	\$—	\$—	\$500	\$1,000	\$750	\$—
TOTAL	\$2,500	\$—	\$250	\$2,250	\$—	\$—	\$—	\$500	\$1,000	\$750	\$—
OPERATING I	MPACT			I							
PERSONNEL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	
OPERATING				_	_	_	_	_	_	_	
DEBT				_	_	_	_	_	_	_	
OTHER				_	_	_	_	_	_	—	
TOTAL				\$—	\$—	\$—	\$—	\$—	\$—	\$—	

