

Agriculture and Food Security Innovation Center Feasibility Study Overview

Prince George's County Council Government and Fiscal Policy (GOFP) Committee Briefing

Thursday, November 13, 2025

Who We Are....



The Revenue Authority of Prince George's County (RAPGC) is self-budgeted quasi-governmental entity that serves as a public-facing enforcement agency, dedicated to promoting public safety, accountability, & quality of life for residents and visitors. Through its enforcement efforts, RAPGC generates sustainable revenue to reinvest into county priorities. Additionally, RAPGC manages & operates a diverse portfolio of programs – including parking enforcement, facilities management, & community economic development goals. Through innovative partnerships, forward-thinking projects, and strategic investments, RAPGC leverages its unique role to create development opportunities, enhance county infrastructure, and support initiatives that strengthen communities while contributing to the county's long-term fiscal health.









Parking Enforcement/Management

Public Safety

Managed Programs

Economic Development

Executive Summary

Purpose

• Support the County's long-term vision to preserve its rich agricultural heritage, while providing much-needed food availability and educational opportunities for Prince George's County stakeholders.

Questions Answered

- What are the current gaps in the agriculture ecosystem and operational resources are needed in the agriculture sector?
- What will facilitate connectivity of farmers and producers to end users/ consumers?
- Is a consolidated agriculture center operationally and financially viable in Prince George's County?
 - If yes, where and what is the site profile?
 - If no, why and what resources can be implemented to support aggregation and distribution?

Project Background

Agriculture Landscape:	499 sq. miles, ~1MM residents, 60K acres farmland, 380 farms worth ~\$22.6M – 2022 Census
Economic Impacts:	2035 Plan preserves farmland, promotes urban ag for food security, health, and economic growth.
Policy & Legislation:	Prince George's County Strategic Program for Agricultural Development (2009) Urban Agriculture: A Tool for Creating Economic Development and Healthy Communities in Prince George's County, MD (2012) Healthy Food for All Prince Georgians: An Assessment of Access to Healthy Food in Prince George's County, Maryland (2015) Agriculture Conservation Plan: A Countywide Functional Master Plan (2017) Food Security Task Force Recommendations (2021)
External Factors:	Pandemic exposed food supply gaps, job losses, and worsened food insecurity for 240K+ residents in priority areas and current political climate.
Expressed need for AFSIC:	Proposed food hub to connect producers, programs, and residents with distribution and health education.
Capital Funds to support Feasibility Study:	Agriculture Resources Advisory Committee (2018)

Project Goals

- Create Agriculture Ecosystem
 - Food Security
 - Capacity Building
 - Distribution
 - Infrastructure
 - Aggregate
 - Education
 - Resources
 - Commerce
 - Self Sustaining Model

- Connect Stakeholders
 - Growers
 - Producers
 - Food Assistance Providers
 - Distributors
 - Wholesalers
 - County Agencies
 - Consumers
 - Resource Partners
 - Institutions













Consultant Overview

Completed RFP Solicitation Spring 2025



Strategy
consulting firm
specializing in
food system
planning and
food
infrastructure
development.



Over 150 Clients Served



Specialize in evaluating infrastructure to develop, viable food system solutions.



<u>Projects</u> <u>Delivered</u>

- 70 kitchen facilities
- 50 aggregation hubs
- 30 multiuse food centers

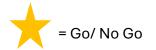
Study Methodology

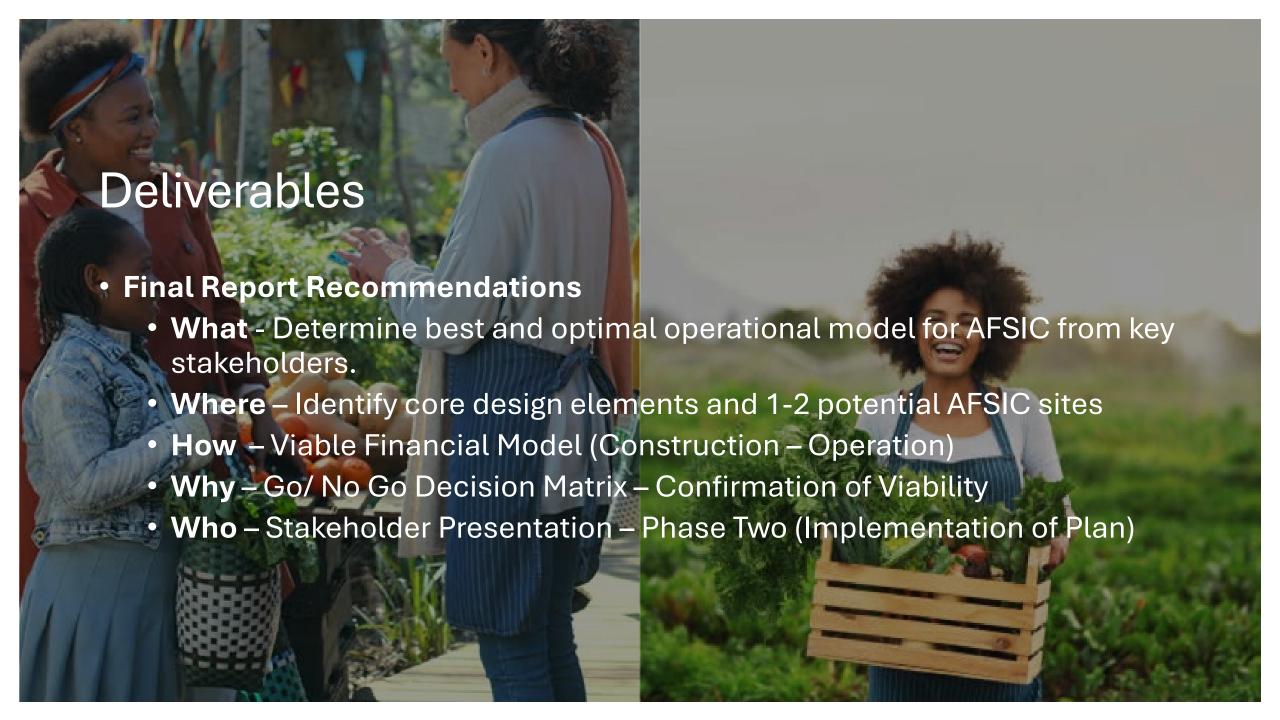
Objectives

Final Partnership & **Operating Model Facility** Design, Go/ No Go Consensus Recommendation Development **Evaluation Financials** Building Report Identify & Engage **Determine Facility** Facility Design – Risk and Impact Inputs, Analysis Partners/ Key Market Analysis Core Elements Structural, Tenants Assessment and Decisions Stakeholders Food System Advisory Assess potential Executive Financial Analysis Stakeholder Committee sites Summary Charettes Concept Model Business/ Revenue Roadmap for next Recommendations Workshops Model phases Finalize Mission, Vision, Goals,

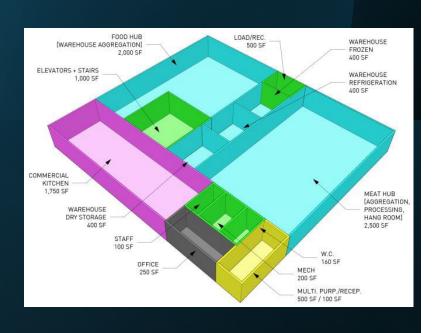
Timeline

Month	1	2	3	4	5	6	7	8	9	10	11	12	13	14
Project Design & Initiation We are here														
Partnership & Consensus Building														
Market Analysis														
Operating Model, Site Evaluation, Preliminary Design														
Stakeholder Design Charrette														
Refinement & Financial Analysis													*	
Feasibility Study Finalization														





Key Success Factors



Stakeholder Engagement Needs Assessments Sustainable Financial Model

Community Hub

Resource Center Commerce Source

Job Creation

Business Plan Resilient
Food Security
Strategy

Next Steps





PROJECT KICKOFF DECEMBER 2025



COORDINATE STAKEHOLDER ADVISORY COUNCIL



ENGAGE COUNTY AND STATE AGENCIES



MONITOR RESOURCE MANAGEMENT

