### **Enterprise**

## Housing Opportunity for All

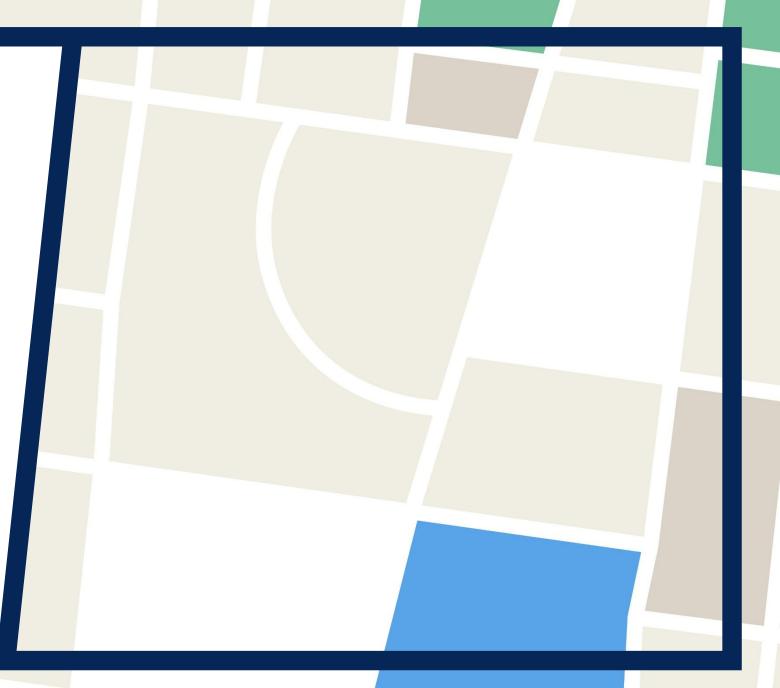
2022 Council Briefing



June 7, 2022

### **Today's focus:**

- 3 HOUSING OPPORTUNITY FOR ALL OVERVIEW
- **13 IMPLEMENTATION**
- **21 RECOMMENDATIONS**



### HOUSING OPPORTUNITY FOR ALL COMMUNITY HOUSING STRATEGY



Experience Community. Expand Opportunity. Explore Choice.



#### COMPREHENSIVE HOUSING STRATEGY HOUSING OPPORTUNITY FOR ALL

Enterprise

Prepared in partnership with Enterprise Community Partners, Inc.

### **Housing Opportunity for All**

What is this comprehensive housing strategy?

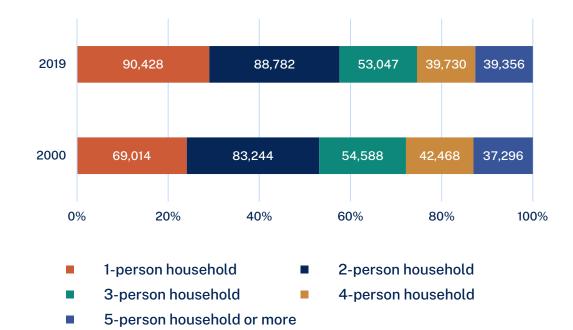
- The County's 10-year comprehensive housing strategy (CHS) to serve the housing needs of all Prince George's County residents - both current and future - while expanding access to opportunity
- Designed to
  - build the County's and partners' capacity for successful implementation
  - address specific housing needs through new or expanded tools

### **Core Housing Needs**

Housing Opportunity for All elevates the following trends in Prince George's County:

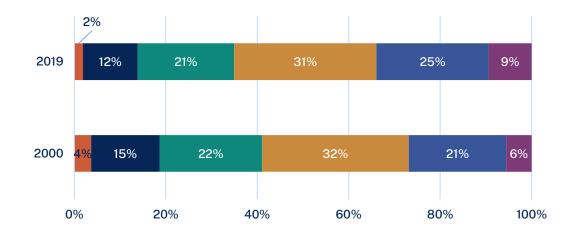
- Demographic changes, including an increase in seniors and both smaller and larger households
- Limited housing diversity, with mostly single-family detached homes and large multifamily buildings
- Varied & changing market conditions, with higher rents and home values relative to incomes and higher housing costs in the suburban and rural parts of the county (relative to countywide figures)
- Housing quality & conditions, many related to aging homes and infrastructure
- Housing affordability challenges, with a range of people experiencing these challenges, including individuals working as administrative assistants or retail clerks (households of 3 people with household incomes of \$58,050 or less); populations with special needs; and households of color

### Household Sizes and Housing Supply



#### Number of Persons in a Household

#### Number of Bedrooms in Housing Units



■ Efficiency ■1 bedroom ■2 bedroom

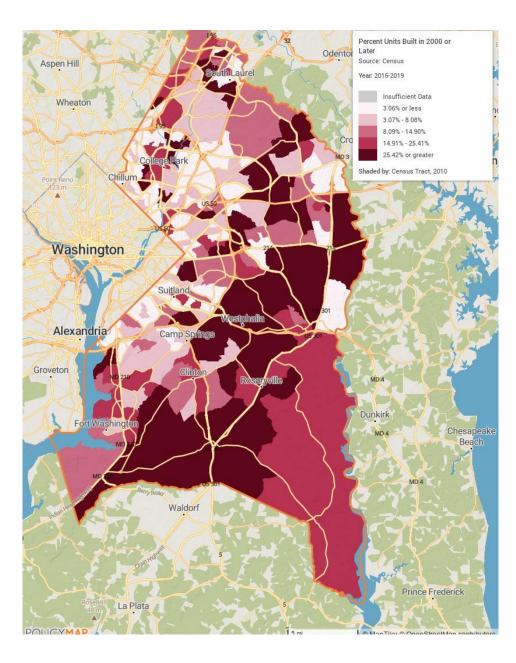
3 bedroom 4 bedroom 5 bedroom

### **Limited Housing Diversity**

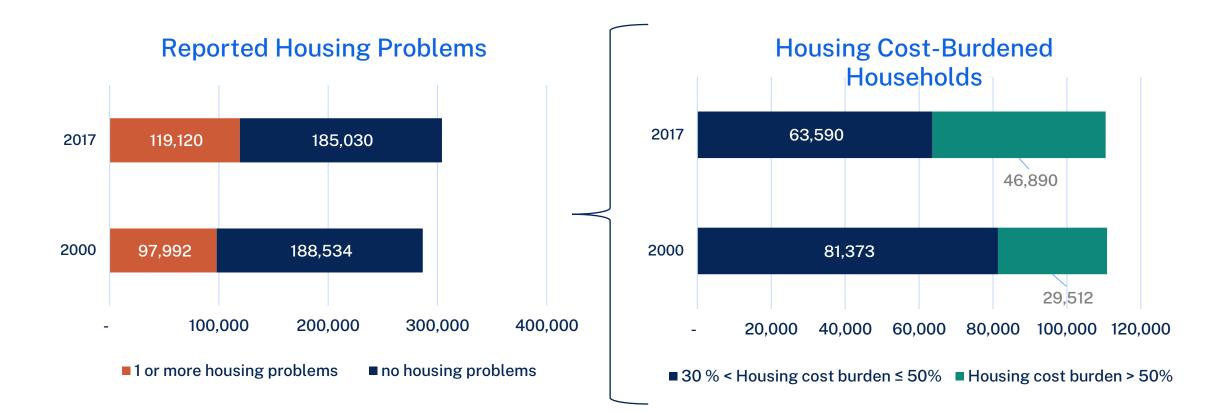
Units in structure	2000	2014	2019
1, detached	151,888	169,912	172,529
1, attached	45,366	52,577	52,104
2	1,634	1,618	1,727
3 to 4	6,755	5,551	5,187
5 to 9	27,820	23,020	24,188
10 to 19	43,276	48,810	44,339
20 to 49	6,593	6,070	6,890
50 or more	17,473	20,220	24,557
Other	1,573	1,572	1,520
Total	302,378	329,350	333,041

### Spatial Distribution of Housing Built in 2000 or later

Most activity occurring outside of the Beltway



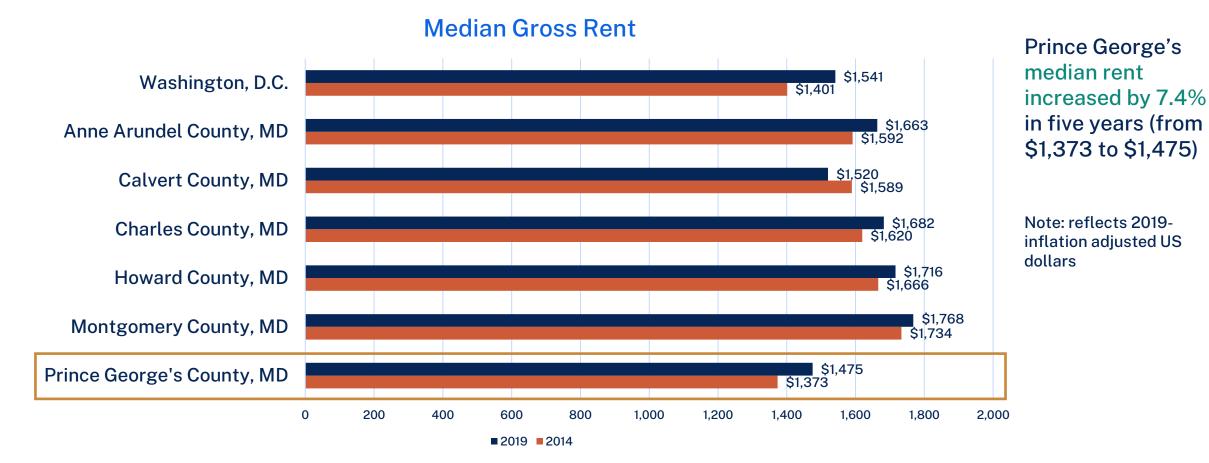
### **Housing Conditions and Affordability**



### Note: HUD-defined housing problems include incomplete kitchen facilities, incomplete plumbing facilities, crowded living conditions, and cost burden

Source: United States Department of Housing and Urban Development, Comprehensive Housing Affordability Strategy (2000 and 2017)

### **Changing Rental Costs in Context**



#### **Enterprise** 10

### **Our Goals**

*Housing Opportunity for All* is designed to achieve three goals:

#### Support existing residents,

including long-time residents, seniors, and residents at-risk of displacement Attract new residents, including millennials, families, employers, and developers Build on strategic investments + submarket conditions, including transit-oriented development (TOD) areas like the Purple Line Corridor and areas around other strategic investments, including Opportunity Zones

### **Strategies**

Housing Opportunity for All breaks up its strategies into two types:



LEVERAGE INCREASED CAPACITY AND TARGETING THROUGH SHORT-, MEDIUM-, & LONG-TERM ACTIONS

# **IMPLEMENTATION PROGRESS THROUGH YEAR 3**

### **Implementation Successes**

What has been implemented from Prince George's County's comprehensive housing strategy?

Outcomes being achieved through Implementation:

- Stronger internal capacity and coordination
- More financing for housing
- More support for vulnerable residents
- More transparency and accountability



### Housing Opportunities for All Workgroup

Overview

- Purpose:
  - Help set priorities on CHS implementation
  - Advise on proposed legislation related to housing
  - Recommend possible changes to policies, programs, procedures generally relating to housing issues in Prince George's County
- Lifespan: created in 2019 with an initial term of 2 years; extended for 1 additional year (through March 2022)

Participants: made up of 21 representatives spanning

- Chaired by the Prince George County Council Chair (or designee) and the Department of Housing and Community Development Director (or designee)
- County departments
- County organizations
- Community representatives

When groups come together and use their knowledge, resources and experience to invest in a community, incredible things can happen. **HOFA Workgroup Members** 

Hon. Dannielle Glaros (Co-Chair). Aspasia Glaros (Co-Chair), David lannucci. David Harrington, Gloria Brown-Burnett. Karen Mierow, Yolanda Hawkins-Bautista. Sherman Hardy, Ashanti Martinez. Erin Bradley, Nathaniel Forman. Jesse Buggs, Sarah Basehart. Feras Qumseya. Joy Hall, Maryann Dillon, Donna Hurley, Jessica Quincosa, Esg., Melinda Bolling

Former HOFA Workgroup Members Estella Alexander, Ted Kowaluk, Paul Rowe, Julio Murillo-Khadjibaeva, Scott Nordheimer, Shannon Guzman

DHCD Staff LeShann Murphy

**Enterprise** 

### Key Accomplishments: 2019-2022

Housing Opportunities for All Workgroup

## 50+

HOURS IN DIALOGUE total time committed by County stakeholders while participating in the Housing Opportunities for All Workgroup

## 3

#### ANNUAL REPORTS

recommendations to the County Executive and County Council to advance implementation of Housing Opportunity for All

## 8

#### ACTIONS FROM THE CHS

total actions advanced by the workgroup through its recommendations between 2019 and 2022

# \$15M

RIGHT OF FIRST REFUSAL funding to support the County's redesigned

Right of First Refusal Program, which was recommended by the workgroup in 2020

# \$10M

#### ANNUAL DEDICATED FUNDING

reliable funding for the County's Housing Investment Trust Fund, which was recommended by the workgroup in 2020



#### COMMUNITY NAVIGATORS

staff to connect families and individuals to available programs, which was recommended by the workgroup in 2021 1. Strengthen rights and responsibilities of tenants and landlords (cross-cutting action 1.4)

2. Establish stronger, market-informed inclusionary housing requirements (cross-cutting action 1.5)

3. Adopt a universal design policy (cross-cutting action 1.7)

4. Build a culturally competent staff to serve the county's changing demographics (cross-cutting action 2.9)

5. Increase the County's Housing Investment Trust Fund (cross-cutting action 3.1)

6. Strengthen the County's and partners' right-of-first refusal provisions (targeted action 2.6)

7. Create a range of resources for households experiencing a housing crisis (targeted action 2.4)

8. Create a land bank to support redevelopment of abandoned residential properties (targeted action 3.2)

8

#### ACTIONS FROM THE CHS

total actions advanced by the workgroup through its recommendations between 2019 and 2022

# \$15M

#### **RIGHT OF FIRST REFUSAL**

funding to support the county's redesigned Right of First Refusal Program, which were both recommended by the workgroup in 2020

- Right of First Refusal (ROFR) Fund launched in December 2021
- \$15M from the County's American Rescue Plan fund leveraged an additional \$10M in State funding
- Expanded roster of developers established in March 2022
- Impact
  - 759 units preserved so far, including 625 units in the Purple Line area
  - By end of year, will preserve over 1,200 affordable units in the County
- State legislation approved to amend PILOT
  status to permit assistance for ROFR properties

#### Issued Housing Investment Trust Fund Notice of Funding Availability in November 2021

 9 developments (almost 1,000 new affordable units) that received funding from HITF will be under construction in the next 3-12 months

#### ANNUAL DEDICATED FUNDING

\$10M

reliable funding for the county's Housing Investment Trust Fund, which was recommended by the workgroup in 2020

# **RECOMMENDATIONS** HOFA WORKING GROUP YEAR 3

### Recommendations

Housing Opportunities for All Workgroup



### **Prince George's County housing targets**

What was the starting point for the workgroup's key policy priorities for new homes?

- The County Executive's Economic Development Platform (released June 2021) created the guiding framework for the workgroup's recommendations for housing production targets.
- It also outlines goals focused on preserving housing affordability and diversifying the County's housing stock.

TOTAL NEW HOMES BY 2030: 26,000 new homes

**COMMITTED AFFORDABILITY: 19,500 new units** 

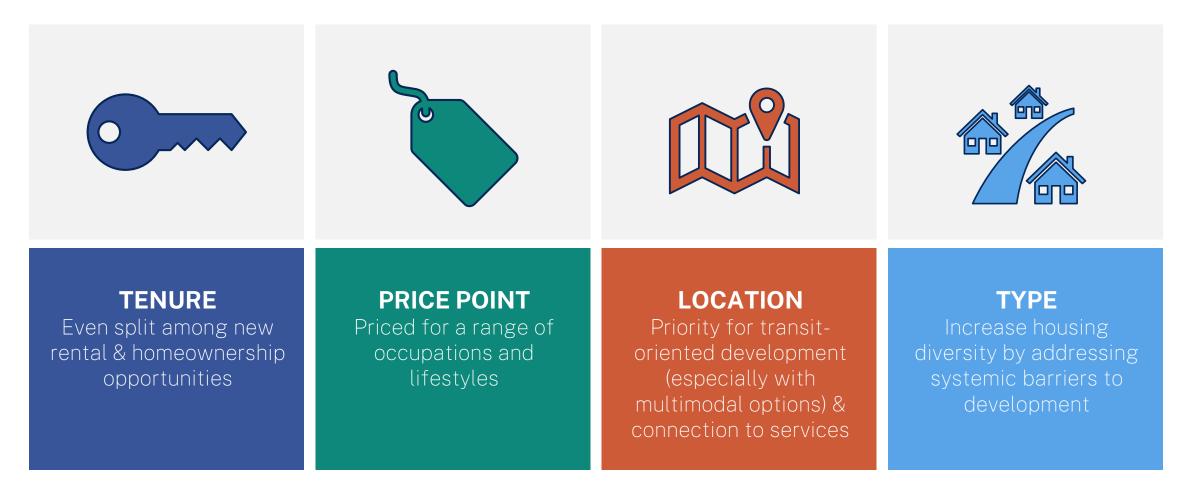
INCOME LEVEL: up to 120 percent AMI for new committed affordable units

**LOCATION:** emphasis on transit-oriented development

HOUSING TYPOLOGY: 10,400 new multifamily construction starts

### **Recommended housing production priorities: Present-2030**

As new homes are built, what are key policy priorities in terms of price point, location, type, and tenure?



Priorities identified by Housing Opportunities for All Workgroup members, September through November 2021.

### **Strategic shifts needed & supporting tools**

To achieve housing production targets in Prince George's County

## Accelerate housing production of committed affordable units (in tandem with continued investments in these homes through existing tools).

Supporting tools focused on scaling the number of new committed affordable units and getting them built more quickly

Lower new rental units' price points (in some instances significantly).

Supporting tools focused on ensuring new rental units align with a range of income levels

#### Incorporate more opportunities for affordable homeownership.

Supporting tools focused on increasing for-sale units at different price points and helping more people purchase homes.

#### Increase market-rate and affordable homeownership opportunities in TODs.

Supporting tools focused on supporting new for-sale units near transit

### **Recommendations to advance priorities for new homes**

Aligning priorities, strategies, and CHS actions

### Land use & zoning

Explore specific near-term opportunities in its land use & zoning standards to help meet the County's housing production targets in three main areas:

- Development standards
- Accessory dwelling units
- Inclusionary zoning

### **Development incentives**

Amend the existing fee schedule to incentivize the development of new homes in ways that advance the workgroup's policy priorities.

- Amended incentives should create better alignment between housing and economic development tools.
- They should balance the value of any reduced or waived fees with what is being offered in terms of new homes or other community benefits.

### **Recommendations to advance priorities for new homes**

Aligning priorities, strategies, and CHS actions

### **Process improvements**

Prince George's County should make permitting process improvements that support qualifying housing development.

- Account for timelines associated with affordable housing development.
- Use consistent criteria for when to offer additional staff support.

### Access to homeownership

Prince George's County should undertake a multi-pronged approach to increase access to homeownership:

- Stronger homeownership programs
- More affordable, entry-level homes
- More homebuyers prepared to buy

### **Recommendations for activities to continue & expand**

Aligning priorities, strategies, and CHS actions

### Utilize, scale, and expand its existing tools

- Expand the County's Housing Investment Trust Fund.
- Increase funding for right of first refusal policy implementation.
- Provide incentives for housing production and preservation in connected communities.

### Housing Policy and Implementation Advisory Board

**Recommended structure** 

Roles	Monitor implementation of core housing recommendations and progress toward meeting their outcomes Advise on housing policy and implementation of housing and development tools		
_	Advocate for new or modified housing & development tools to aid in implementation		
	Educate residents about housing needs affecting residents and actions to address them		
Composition	Diverse, cross-sector representation		
	Geographic representation from across Prince George's County		
-	Subject matter experts/professionals who serve County residents		

### **Tenant-Landlord Commission**

Recommended structure

Roles	Educate tenants and landlords
	Build relationships between tenant and landlords
	Mediate or arbitrate tenant-landlord disputes on a voluntary basis
	Resolve tenant-landlord disputes
Composition	Tenants, including residents with lived experience of housing instability
	Landlords
	Relevant subject matter experts (i.e., housing counselor, mediator, legal aid representative)

# Thank you!

