Experience Prince George's - Fiscal Year 2022 Budget Review Summary

Proposed 1	FY	2022	Operating	Budget
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Revenue									
Fund	FY 2020		FY 2021		FY 2021	% Change	FY 2022	\$	% Change
r ulla	Actual	A	Approved]	Estimated	Est vs App	Proposed	Change	% Change
County Grant	\$ 1,341,400	\$	1,341,400	\$	1,341,400	0.0%	\$ 1,228,900	\$ (112,500)	-8.4%
Other Sources	368,737		341,000		473,000	38.7%	142,000	(199,000)	-58.4%
Total	\$ 1,710,137	\$	1,682,400	\$	1,814,400	7.8%	\$ 1,370,900	\$ (311,500)	-18.5%

FY 2022 Proposed Budget - Key Highlights

- FY 2022 Proposed Budget for Experience Prince George's (ExPGC) is approximately \$1.37 million, a decrease of \$311,500, or 18.5%, below the FY 2021 Approved Budget. ExPGC is primarily funded through an annual County grant in the Non-Departmental section of the budget, which is proposed at \$1.23 million for FY 2022.
- In FY 2022, compensation is proposed at \$690,000, which is an increase of \$64,900, or 10.4%, over the FY 2021 approved level. FY 2022 proposed compensation includes a 1.5% mid-year cost-of-living adjustment and up to a 3.5% merit increase for ExPGC employees. The FY 2022 proposed budget includes funding for six (6) full-time employees and one (1) part-time employee.
- In FY 2022, operating and marketing expenditures are proposed at \$563,600, which is a decrease of \$355,600, or 38.7%, below the FY 2021 approved level. The most significant dollar decrease between the FY 2022 Proposed Budget and the FY 2021 Approved Budget are in marketing expenses.

• Impact of the Pandemic on Operations:

- Programming and events were cancelled, as venues and gatherings were either closed or limited. Conventions and meetings went virtual along with tradeshows and site visits; as a result, anticipated costs for FY 2022 were significantly reduced compared to FY 2021.
- The Organization reported that while the pandemic did not allow for the opportunity to bring people together for events, ExPGC participated in virtual tradeshows and continued to meet virtually with planners, potential customers, and industry partners looking at meetings in the future.
- o In FY 2021, ExPGC pivoted to a Social Distance Here Campaign and promoted the outdoor spaces in the County when all gatherings were limited and prohibited from occurring in the State and the County.
- ExPGC was able to attract and retain several events in the County for FY 2021 and FY 2022. A list of these activities is provided in the full FY 2022 Proposed Budget report prepared by A&I.

Expenditures by Category

Catagory	FY 2020	FY 2021	FY 2021	FY 2022	\$	%
Category	Actual	Approved	Estimated	Proposed	Change	Change
Compensation	\$ 721,205	\$ 625,100	\$ 702,773	\$ 690,000	\$ 64,900	10.4%
Fringe Benefits	120,541	138,100	174,720	117,300	\$ (20,800)	-15.1%
Operating Expenses	 734,215	919,200	936,907	563,600	\$ (355,600)	-38.7%
Total	\$ 1,575,961	\$ 1,682,400	\$ 1,814,400	\$ 1,370,900	\$ (311,500)	-18.5%



THE PRINCE GEORGE'S COUNTY GOVERNMENT Office of Audits and Investigations

May 6, 2021

<u>MEMORANDUM</u>

TO: Calvin S. Hawkins, II, Chair

Committee of the Whole (COW)

THRU: David H. Van Dyke, County Auditor

Turkessa M. Green, Deputy County Auditor

FROM: Jude S. Moise, Senior Staff Audito

RE: Experience Prince George's, Inc.

Fiscal Year 2022 Budget Review (Non-Departmental Grants & Transfer Payments)

Budget Overview

Experience Prince George's (ExPGC) is primarily funded through an annual County grant in the Non-Departmental section of the budget. ExPGC's proposed FY 2022 budget reflects County grant funding in the amount of \$1,228,900, which is a decrease of \$112,500, or 8.4%, below the FY 2021 County approved funding level.

Approved Fiscal Year 2021 to Proposed Fiscal Year 2022:

Category	FY 2020	FY 2021	FY 2021	FY 2022	Change	Percentage	
	Actual	Approved	Estimated	Proposed	Amount	Change	
Prince George's County Grant	\$ 1,341,400	\$1,341,400	\$1,341,400	\$ 1,228,900	\$(112,500)	-8.4%	

Budget Comparison - Consolidated Budget

FY 2022 proposed revenues for ExPGC total \$1,370,900, a decrease of \$311,500, or 18.5%, below the FY 2021 approved budget. The organization's grant from the County, includes \$419,000 in hotel tax proceeds under CB-77-2016. CB-77-2016 amended Section 10-219 of the County Code to require that at least five percent (5%) of the Hotel and Motel tax levied under the section be reserved for appropriation to the Prince George's Conference and Visitors Bureau (now ExPGC). In FY 2022, Hotel and Motel Tax revenue is expected to decrease by \$0.8 million below FY 2021, to \$7,000,000.

Calvin S. Hawkins, II, Chair Committee of the Whole Page 2

Approved Fiscal Year 2021 to Proposed Fiscal Year 2022

Category	FY 2020	FY 2021	FY 2021	FY 2022	Change	Percentage
Category	Actual	Approved	Estimated	Proposed	Amount	Change
REVENUES:						
County Grant	\$ 921,400	\$ 809,800	\$ 1,226,400	\$ 809,900	\$ 100	0.0%
Hotel Tax Proceeds (CB-77-2016)	420,000	531,600	115,000	419,000	(112,600)	-21.2%
Cooperative Marketing & Promotions	-	20,000	-	-	(20,000)	-100.0%
State of MD Grant Funds	341,309	299,000	451,000	120,000	(179,000)	-59.9%
Dues/Sponsorships/Fundraising	27,428	22,000	22,000	22,000	-	0.0%
Total Revenues	\$ 1,710,137	\$ 1,682,400	\$ 1,814,400	\$ 1,370,900	\$ (311,500)	-18.5%
EXPENDITURES:						
Compensation	\$ 721,205	\$ 625,100	\$ 702,773	\$ 690,000	\$ 64,900	10.4%
Fringe Benefits	120,541	138,100	174,720	117,300	(20,800)	-15.1%
Sub-Total	\$ 841,746	\$ 763,200	\$ 877,493	\$ 807,300	\$ 44,100	5.8%
Operating:						
Travel	\$ 15,349	\$ 35,000	\$ 5,000	\$ 5,000	\$ (30,000)	-85.7%
Operations (Supplies, Equipment, MIS)	113,275	75,000	30,000	30,000	(45,000)	-60.0%
OIT Charges	12,588	45,800	23,000	54,000	8,200	17.9%
Consultants/Contracts/Insurance	41,343	25,500	50,000	50,000	24,500	96.1%
Meeting Expense	27,990	22,000	5,000	5,000	(17,000)	-77.3%
Sub-Total	\$ 210,545	\$ 203,300	\$ 113,000	\$ 144,000	\$ (59,300)	-29.2%
Marketing:						
Advertising	\$ 450,959	\$ 532,900	\$ 682,907	\$ 389,600	\$ (143,300)	-26.9%
Research	7,370	45,000	96,000	10,000	(35,000)	-77.8%
Publications	27,370	78,000	35,000	10,000	(68,000)	-87.2%
Trade Shows	20,315	35,000	5,000	5,000	(30,000)	-85.7%
Events/Promotions	17,655	25,000	5,000	5,000	(20,000)	-80.0%
Sub-Total	\$ 523,670	\$ 715,900	\$ 823,907	\$ 419,600	\$ (296,300)	-41.4%
Total Operating & Marketing	\$ 734,215	\$ 919,200	\$ 936,907	\$ 563,600	\$ (355,600)	-38.7%
Total Expenditures:	\$ 1,575,961	\$ 1,682,400	\$ 1,814,400	\$ 1,370,900	\$ (311,500)	-18.5%
Excess Revenues over Expenditures:	\$134,176	\$0	\$0	\$0	\$0	

Funded Positions

	FY 2021 Staffing Level	FY 2022 Staffing Level	Change Amount	Percentage Change
Full-Time	6	6	0	0.0%
Part-Time	1	1	0	0.0%
Total	7	7	0	0.0%

Staffing Changes and Compensation

- In FY 2022, compensation is proposed at \$690,000, which is an increase of \$64,900, or 10.4%, over the FY 2021 approved level. FY 2022 proposed compensation includes a 1.5% mid-year cost-of-living adjustment and up to a 3.5% merit increase for ExPGC employees.
- ExPGC reported that there was one (1) salary increase in FY 2021. The Destination Sales Manager assumed the position of Acting Director of Sales and Marketing upon the departure of the previous Director. The new Acting Director received a 3% increase.
- The FY 2022 proposed budget includes funding for six (6) full-time employees and one (1) part-time employee.

Fringe Benefits

• Fringe benefit expenditures are proposed at \$117,300 in FY 2022. This is a decrease of \$20,800, or 15.1%, from the FY 2021 approved level, to align with anticipated costs.

Operating and Marketing Expenses

- In FY 2022, operating and marketing expenditures are proposed at \$563,600, which is a decrease of \$355,600, or 38.7%, below the FY 2021 approved level. The most significant dollar decreases between the FY 2022 Proposed Budget and the FY 2021 Approved Budget are in the following categories:
 - Advertising which decreases by \$143,300, or 26.9%,
 - ➤ Publications which decreases by \$68,000, or 87.2%,
 - > Operations (Supplies, Equip., MIS) which decrease by \$45,000, or, 60%,
 - Research which decreases by \$35,000, or 77.8%,
 - ➤ Trade Shows which decreases by \$30,000, or 85.7%.
- Programming and events were cancelled, as venues and gatherings were either closed or limited. Conventions and meetings went virtual along with tradeshows and site visits; as a result, anticipated operating costs for FY 2022 were significantly reduced compared to FY 2021.

Highlights

- ExPGC has extended its "Experience Prince George's" marketing campaign with new digital advertising in key feeder markets from New York to North Carolina and new advertising in train stations and airports on the East Coast; launched a new, more dynamic and responsive website.
- The Organization reported that while the pandemic did not allow for the opportunity to bring people together for events, ExPGC participated in virtual tradeshows and continued to meet virtually with planners, potential customers, and industry partners looking at meetings in the future.
- In FY 2021, ExPGC pivoted to a Social Distance Here Campaign and promoted the outdoor spaces in the County when all gatherings were limited and prohibited from occurring in the State and the County.
- ExPGC reported that continuous reductions in the Hotel Tax Collections will challenge its ability to participate in all the marketing activities that would have allowed ExPGC to promote and advertise the County and its destinations.
- With the launch of the new website, ExPGC plans to continue building its digital marketing and enhance its social media experience to help increase traffic in a crowded regional space. ExPGC hopes to increase visibility and attendance to County events with regional residents and travelers.
- ExPGC reported that the County hotel occupancy rate, revenue per available room (RevPAR) and average daily rate (ADR) are expected to recover to national pre-pandemic levels and should return to a steady growth pattern into the near future. It further states that if conditions are favorable for national travel as expected, there should be a sustained expansion starting in CY 2022.
- ExPGC produces the exclusive Visitors Guide to Prince George's County, which is a complete source for visitors, new residents, relocating employees and businesses. The guide includes comprehensive information on events, attractions, accommodations, and maps for Prince George's County. The guide is available by request on the ExPGC website.
- ExPGC was able to attract and retain several events in the County. Events scheduled for FY 2021 and anticipated for FY 2022 include:
 - National Association of Counties (pending July 2021);
 - ➤ U.S Junior Nationals (Girls Basketball Tournament) (definite July 2021); and
 - ➤ Black Women's Roundtable (definite March 2022 & 2023)
 - ➤ Marine Corps Marathon (definite May 2022)
 - > Scripts Spelling Bee (definite May 2022)