Non-Departmental Fiscal Year 2022 Budget Review Summary

Proposed FY 2022 Operating Budget

| Expenditures by Category Type | | | | | | | | | |
|-------------------------------|---------------|----------------|----------------|----------------|---------------|--------|--|--|--|
| Catagony | FY 2020 | FY 2021 | FY 2021 | FY 2022 | \$ | % | | | |
| Category | Actual | Budget | Estimate | Proposed | Change | Change | | | |
| Debt Service | \$132,948,253 | \$ 156,777,600 | \$150,809,900 | \$170,862,700 | \$ 14,085,100 | 9.0% | | | |
| Grants and Transfers | 63,146,185 | 31,425,900 | 33,293,800 | \$ 36,439,100 | \$ 5,013,200 | 16.0% | | | |
| Operational Exp. | 130,583,112 | 122,267,700 | 120,839,600 | \$ 125,474,400 | \$ 3,206,700 | 2.6% | | | |
| Contingency | | - | - | 13,800,000 | \$ 13,800,000 | 100.0% | | | |
| Total | \$326,677,550 | \$ 310,471,200 | \$ 304,943,300 | \$ 346,576,200 | \$ 36,105,000 | 11.6% | | | |

FY 2022 Proposed Budget – Key Highlights

Debt Service

- In FY 2022, the County plans to issue new General Obligation (GO) Bonds of approximately \$267.5 million. The main factor behind the debt issuance continues to be the construction of public schools, followed by road repair and roadway enhancements. The County is planning to issue bonds (not to exceed \$473.9 million in May/June 2021 to support various school construction and other County building projects.
- Despite all efforts to stay below the County's 8% debt ceiling ratio policy, the Office of Management and Budget (OMB) projects that the debt service ratio will increase to 8.1% in FY 2022. To help control future debt the Office has delayed CIP projects where construction had not already commenced and has push future CIP projects out to later years. Refer to chart on pg. 4 of the FY 2022 Non-Departmental report for more details.

Grants and Transfers

- FY 2022 Grants to Community Organizations is proposed at approximately \$6.7 million, which is approximately \$2.1 million, or 23.6%, below the FY 2021 Approved Budget. The decrease is mainly due to a reduction in County Council and Stadium Impact grant amounts.
- FY 2022 Transfers to CIP is proposed at approximately \$8.5 million and includes funding for the following projects; Glenarden Apartment Redevelopment (\$2 million), Video Lottery Terminal (VLT)-MD 210 Improvement (approximately \$4 million) and Board of Education CIP projects (approximately \$2.5 million).

Operational Expenditures

• OMB reports that Certificate of Participation (COP) purchases are scheduled for FY 2022 in the amount of \$25 million. However, the specific equipment items to be purchased is still being finalized with County agencies. In FY 2021, the County committed \$25 million for COP purchases.

Contingency

• The Proposed FY 2022 budget includes \$13.8 million in contingencies related to potential cost-of-living and merit adjustments for employees. The specific type of adjustments will be determined based on the final union contract agreements, which are currently under negotiation.

COVID-19 Grant Funds

• In FY 2021 the County is estimated to receive a total of approximately 159 million in grant funding from Federal and State sources to address COVID-19 related costs. Refer to pages 13-16 of the full Non-Departmental report for a breakdown of how these funds were allocated to and spent by specific County agencies.

Economic Development Fund

• The FY 2022 Budget proposes the use of \$9 million from the EDI Fund and remains unchanged from the FY 2021 approved budgeted amount. The ending fund balance is estimated at approximately \$26.8 million in FY 2021, and approximately \$23.1 million in FY 2022.

Fund Balance

• Before any end of the year assignments and current year usage of fund balance, the FY 2021 unassigned fund balance is expected to be at approximately \$125.1 million, which is a reduction of approximately \$51 million from FY 2020 balance of approximately \$176.2 million. The use of fund balance in FY 2021 will be determined during the closeout process, however it is estimated that \$47.9 will be utilized in FY 2021, and \$49 million in FY 2022 with most of the use of fund balance related to spending exceeding estimated revenues. *Refer to chart on pg. 5 of the FY 2022 Non-Departmental report and OMB FY 2022 First round Responses to Questions#16-17 for more details and calculations.*

EQUINTY COUNTY

THE PRINCE GEORGE'S COUNTY GOVERNMENT

Office of Audits and Investigations

May 10, 2021

MEMORANDUM

TO:

Calvin S. Hawkins, II, Chair

Committee of the Whole (COW)

THRU:

David H. Van Dyke, County Audito

FROM:

Larry Whitehurst Jr., Audit Manager

RE:

Non-Departmental

Fiscal Year 2022 Budget Review

Budget Overview

The FY 2022 Proposed Budget for the Non-Departmental section is approximately \$346.6 million. This is an increase of approximately \$36.1 million, or 11.6%, over the FY 2021 Approved Budget. This increase is primarily related to increases in Debt Service, Grants and Transfers, Operational Expenditures and Contingency categories. The Non-Departmental section of the proposed budget provides funding to manage resources and indirect costs for activities that cannot be appropriately assigned to a specific department or agency and is funded entirely by the General Fund.

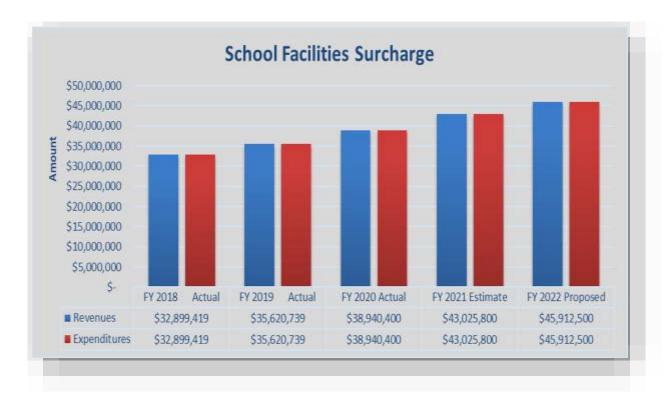
Budget Comparison - General Fund

Approved Fiscal Year 2021 to Proposed Fiscal Year 2022

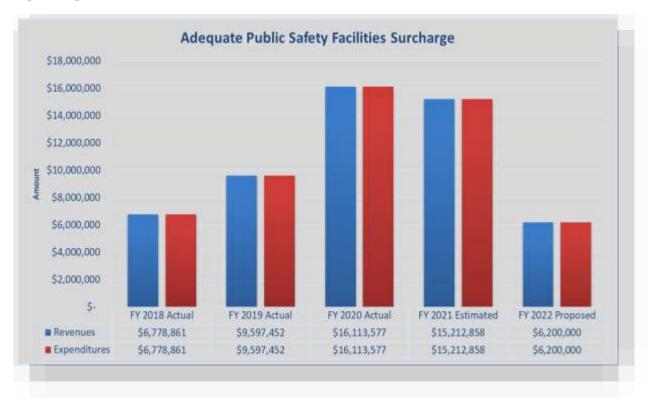
| | FY 2020 | FY 2021 | FY 2021 | FY 2022 | \$ | % |
|--------------------------|----------------|----------------|----------------|----------------|---------------|--------|
| Category | Actual | Approved | Estimated | Proposed | Change | Change |
| Debt Service | \$ 132,948,253 | \$ 156,777,600 | \$ 150,809,900 | \$ 170,862,700 | \$ 14,085,100 | 9.0% |
| Grants and Transfers | 63,146,185 | 31,425,900 | 33,293,800 | 36,439,100 | 5,013,200 | 16.0% |
| Operational Expenditures | 130,583,112 | 122,267,700 | 120,839,600 | 125,474,400 | 3,206,700 | 2.6% |
| Contingency | | - | - | 13,800,000 | 13,800,000 | 100.0% |
| Total | \$ 326,677,550 | \$ 310,471,200 | \$ 304,943,300 | \$ 346,576,200 | \$ 36,105,000 | 11.6% |

Debt Issuance and Service

- Debt Service is proposed at approximately \$170.8 million for FY 2022, which represents an increase of approximately \$14.1 million, or 9.0%, over the FY 2021 Approved Budget. The increase is attributed to anticipated costs associated with scheduled bond principal and interest payments.
- The County is planning to issue bonds with a projected interest rate of 5% (not to exceed \$473.9 million) in May/June 2021 to support various school construction and other County building projects. In FY 2022, the County plans to issue new General Obligation (GO) Bonds of approximately \$267.5 million. The main factor behind the debt issuance continues to be the construction of public schools, followed by road repair and roadway enhancements.
- Beginning in FY 2001, school surcharge revenues have been used to offset part of the cost of new school construction projects. Beginning in FY 2007, part of the telecommunication tax revenue was set aside each year in a separate capital project fund and has been used to support school construction bonds. These revenues are applied to debt service costs and are accounted for in this section as a reduction or recovery to debt service expenses. In FY 2022, school surcharge expenditures are proposed at approximately \$45.9 million, an increase of approximately \$2.9 million, or 6.7%, above the FY 2021 estimated expenses, with a projected fund balance in FY 2022 of approximately \$63.2 million (please see chart below).



Since 2005, the County has been authorized to use the Adequate Public Safety Facilities Surcharge (Public Safety Surcharge) revenues to support debt service costs for improvements to public safety facilities. In FY 2019 and 2020, the actual amount of public safety surcharge revenues totaled approximately \$9.6 million and \$16.1 million, respectively (please see chart below). Historically, due to the volatility of public safety surcharge collections, typically what is collected in one fiscal year is appropriated in the following year. In FY 2022, Public Safety Surcharge expenditures are proposed at \$6.2 million, a decrease of approximately \$9 million, or 59.2%, below the FY 2021 estimated expenses (please see chart below).



- The existing fund balance is estimated to remain constant at approximately \$30.7 million for FY 2021 and FY 2022. FY 2020 Public Safety Surcharge collections were used to support the debt service costs for the following projects:
 - o Fire Department Self-Contained Breathing Apparatus equipment (approx. \$3 million);
 - Hyattsville Fire/EMS Station #801 (approx. \$3.7 million);
 - Oxon Hill Fire/EMS Station (approx. \$5.1 million);
 - Shady Glen Fire/EMS Station (approx. \$3 million);
 - o Driver Training Facility and Gun Range (approx. \$1.3 million).

County policy requires that the ratio of debt service to County source revenues not exceed 8% to ensure debt payments do not overburden operating resources. As the chart below indicates, the actual ratio from FY 2017 through FY 2020 has averaged 5.6%. The use of school surcharge collections and bond premiums can continue to help mitigate the overall growth of debt service and help reduce debt service costs in future years.

| | | Debt Ceiling | Remaining Debt Service | Debt * | County Source |
|----------------------|---------------------|------------------|---------------------------|-----------|-----------------|
| Time Period | Debt Service | @ 8% | Capacity | Service % | Revenue |
| Actual FY 2017 | \$103,567,755 | \$149,571,664 | \$46,003,909 | 5.5% | \$1,869,645,798 |
| Actual FY 2018 | \$100,853,322 | \$157,004,732 | \$56,151,410 | 5.1% | \$1,962,559,153 |
| Actual FY 2019 | \$110,208,610 | \$165,112,600 | \$54,903,990 | 5.3% | \$2,063,907,300 |
| Actual FY 2020 | \$132,948,253 | \$169,334,709 | \$36,386,456 | 6.3% | \$2,116,683,860 |
| Proj. FY 2021 | \$150,809,900 | \$171,599,178 | \$20,789,278 | 7.0% | \$2,144,989,723 |
| Proj. FY 2022 | \$170,862,700 | \$168,553,352 | (\$2,309,348) | 8.1% | \$2,106,916,903 |
| Proj. FY 2023 | \$186,089,094 | \$167,583,124 | (\$18,505,970) | 8.9% | \$2,094,789,055 |
| Proj. FY 2024 | \$199,876,756 | \$170,646,814 | (\$29,229,942) | 9.4% | \$2,133,085,177 |
| Proj. FY 2025 | \$215,541,869 | \$174,892,957 | (\$40,648,912) | 9.9% | \$2,186,161,966 |
| Proj. FY 2026 | \$222,796,027 | \$180,215,558 | (\$42,580,469) | 9.9% | \$2,252,694,473 |
| * Debt service perce | entage rounded to | the nearest 1/10 |) | | _ |

In FY 2022, the Office of Management and Budget (OMB) projects that the debt service ratio will increase to 8.1%. Based on this projection, the County will exceed the 8% policy imposed debt ceiling and there wouldn't be any remaining debt service capacity that could be leveraged to fund additional Capital Improvement Program (CIP) projects. OMB has previously reported that several factors, such as increased revenues, higher or lower interest rates, refinancing options, the issuance and retirement of debt, and the costs of current and future CIP projects, could potentially affect the debt ceiling in the future. Possible strategies to curve the rising debt service are:

- o Reducing the size of the overall CIP until revenues can support the growth;
- o Use of more Pay As You Go (PAYGO) to finance projects; and,
- o Postponing projects.

• The chart below details the County's fund balance level from Actual FY 2018 to Projected FY 2022:

| General Fund - Fund Balance | | | | | | | | | | | |
|--|----|-------------------|----|-------------------|----|-------------------|----|----------------------|-------------------|--|--|
| Fund Balance Designation | | FY 2018 Actual | | FY 2019 Actual | | FY 2020 Actual | | FY 2021 Estimated | 74,581,408 | | |
| Restricted | | | | | | | | | | | |
| Economic Stabilization (5%) | \$ | 163,545,165 | \$ | 172,149,835 | \$ | 182,099,490 | \$ | 184,311,017 | \$ 186,453,520 | | |
| Equipment Purchases | | 11,645,462 | | 36,326,106 | | 26,477,101 | | - | - | | |
| Real Estate Purchases | | - | | - | | - | | - | - | | |
| Total Restricted | \$ | 175,190,627 | \$ | 208,475,941 | \$ | 208,576,591 | \$ | 184,311,017 | \$ 186,453,520 | | |
| Committed - Operating Reserve (2%) | | 65,418,066 | | 68,859,934 | | 72,839,796 | | 73,724,407 | 74,581,408 | | |
| Assigned | | | | | | | | | | | |
| Economic Development | \$ | 35,636,440 | \$ | 33,503,806 | \$ | 32,432,547 | \$ | - | \$ - | | |
| Local Impact Grant | | 705,991 | | 2,335,582 | | 1,949,425 | | _ | _ | | |
| Summer Youth Enrichment Program | | 1,384,935 | | 1,290,315 | | 1,588,760 | | - | - | | |
| Property Sales and Acquisition & HIT | | 1,385,696 | | 6,698,108 | | 5,488,549 | | - | - | | |
| Risk Management Fund | | - | | - | | 8,000,000 | | | | | |
| TNC/LYFT | | 4,464,892 | | 7,827,827 | | 10,025,459 | | - | - | | |
| OPEB | | 10,000,000 | | 12,000,000 | | 8,000,000 | | - | - | | |
| Public Safety Surcharge | | 124,769 | | 124,769 | | 124,769 | | - | - | | |
| Stadium Impact | | 648,186 | | 648,186 | | 648,186 | | - | - | | |
| Total Assigned | \$ | 54,350,909 | \$ | 64,428,593 | \$ | | \$ | - | \$ - | | |
| Unassigned | | 229,965,917 | | 235,564,370 | | 176,189,105 | | 125,149,378 | 73,171,578 | | |
| Total | \$ | 524,925,519 | \$ | 577,328,838 | \$ | 525,863,187 | \$ | 383,184,802 | \$ 334,206,506 | | |
| Annual Change Amount | | | \$ | 52,403,319 | \$ | (51,465,651) | \$ | (142,678,385) | \$ (48,978,296 | | |
| Annual Percentage Change | | _ | | 10.0% | | -8.9% | | -27.1% | -12.8% | | |
| Fund Balance* as a % of General Fund Budget | | 14.6% | | 14.3% | | 12.4% | | 10.3% | 8.8% | | |

General Fund Budget \$3,140,982,082 \$3,336,875,653 \$3,481,490,794 \$3,727,125,200 \$3,778,048,700

The County has maintained a designated fund balance above the charter-mandated Restricted Reserve (5% of budget), and the policy-required Committed-Operating Reserve (2%) in order to control the County's exposure to financial risks and provide reserves in the event of emergencies. The Fund Balance as a percentage of the General Fund budget has shown a decrease from 14.6% in FY 2018 to 12.4% in FY 2020. Before any end of the year assignments and current year usage of fund balance, the FY 2021 percentage is expected to decrease to 10.3%. The use of fund balance in FY 2021 will be determined during the closeout process, however it is estimated that \$47.9 will be utilized in FY 2021, and \$49 million in FY 2022. For FY 2022 most of the use of fund balance is related to spending exceeding estimated revenues. However, there are allocations for the Redevelopment Authority and the Housing Investment Trust Fund.

- The Office of Management and Budget (OMB) reports a projected Risk Management Fund balance deficit of \$158 million for FY 2021. The estimated accident/injury claims payments for FY 2021 is \$48.7 million. OMB is working to address the deficit but will continue to cover costs on a Pay As You Go (PAYGO) basis.
- The County's current bond rating is AAA by all major bond rating agencies.

Grants and Transfer Payments

- The FY 2022 proposed Grants and Transfer Payments category totals approximately \$36.4 million, an increase of approximately \$5 million, or 16%, above the FY 2021 Approved Budget. The increase is primarily due to additional funding for transfers to capital improvement programs.
- The following chart details the various line items included in the Grants and Transfer Payments category proposed for FY 2022 compared to Approved FY 2021:

GRANTS & TRANSFER PAYMENTS

| | FY 2020 | FY 2021 | FY 2021 | FY 2022 | Change F | Y21-FY22 |
|--|--------------|--------------|--------------|--------------|---------------|-------------|
| Grants and Transfers | Actual | Budget | Estimate | Proposed | Amount (\$) | Percent (%) |
| Grants to Community Organizations | \$9,111,810 | \$8,807,000 | \$8,591,700 | \$6,732,000 | (\$2,075,000) | -23.6% |
| Required Payments | 359,180 | 403,400 | 427,500 | 447,500 | 44,100 | 10.9% |
| Economic Development Corporation | 3,915,700 | 3,997,700 | 3,997,700 | 3,665,100 | (332,600) | -8.3% |
| Employ Prince George's | 1,738,100 | 1,851,700 | 1,851,700 | 1,833,100 | (18,600) | -1.0% |
| Financial Services Corporation | 1,122,500 | 1,203,100 | 1,203,100 | 1,094,800 | (108,300) | -9.0% |
| Prince George's Community Television | 992,100 | 1,016,000 | 1,016,000 | 924,600 | (91,400) | -9.0% |
| Experience Prince George's | 1,341,400 | 1,341,400 | 1,341,400 | 1,228,900 | (112,500) | -8.4% |
| Memberships | 696,988 | 695,600 | 732,700 | 772,100 | 76,500 | 11.0% |
| Strategic Goals Initiative | 794,908 | 500,000 | 1,407,000 | 500,000 | | 0.0% |
| Dimensions Health Corporation | 8,073,387 | 5,000,000 | 5,000,000 | 4,329,800 | (670,200) | -13.49 |
| Other Payments | 4,776,766 | 5,672,700 | 5,672,700 | 5,922,700 | 250,000 | 4.4% |
| Transfers to Other Funds | | * | | 500,000 | 500,000 | 0.0% |
| Transfers to Capital Improvement Program | 30,223,345 | 937,300 | 2,052,300 | 8,488,500 | 7,551,200 | 805.6% |
| Total Expenditures | \$63,146,185 | \$31,425,900 | \$33,293,800 | \$36,439,100 | \$5,013,200 | 16.0% |

Source: FY 2022 Proposed Operating Budget Book pg. 657

FY 2021 Grants to Community Organizations is proposed at approximately \$6.7 million, which is approximately \$2.1 million, or 23.6%, below the FY 2021 Approved Budget. The proposed budget allocates grants to community-based organizations serving County residents and is depicted in the chart on the following page. A listing of Actual FY 2020 and FY 2021 YTD amounts for the County Executive grants is included in *Attachment 2 of the Non-Departmental First Round Budget Review Responses*.

| | Grants to | Community O |)rganizations | | | |
|-----------------------------------|-------------|-------------|---------------|-------------|---------------|---------|
| | FY 2020 | FY 2021 | FY 2021 | FY 2022 | \$ | % |
| Category | Actual | Approved | Estimated | Proposed | Change | Change |
| County Executive | | | | | | |
| County Executive | \$2,238,000 | \$2,457,000 | \$2,432,000 | \$2,282,000 | (\$175,000) | -7.1% |
| County Council | | | | | | |
| Special Appropriation Grants | \$1,074,000 | \$1,100,000 | \$1,100,000 | \$1,100,000 | \$ - | 0.0% |
| Non-Dep. Grants | | | | | | |
| Per Budget Ordinance | 300,000 | 550,000 | 400,000 | 250,000 | (300,000) | -54.5% |
| Grants-Other | 4,851,610 | 4,600,000 | 4,600,000 | 3,100,000 | (1,500,000) | -32.6% |
| Council Designated Stadium Impact | 648,200 | 100,000 | 59,700 | 0 | (100,000) | -100.0% |
| Sub-Total County Council | \$6,873,810 | \$6,350,000 | \$6,159,700 | \$4,450,000 | (\$1,900,000) | -29.9% |
| TOTAL | \$9,111,810 | \$8,807,000 | \$8,591,700 | \$6,732,000 | (\$2,075,000) | -23.6% |

Source: FY 2022 First Round Budget Review Responses#7

- In FY 2022, the decrease of \$175,000 in the County Executive grant amounts is due to the decrease in funding for community organizations. The decrease of \$1.9 million in the County Council grant amounts is due to the reduction of Non-Departmental, and Stadium Impact grants.
- The Office of the County Executive is reporting that in FY 2021 YTD, 126 applications have been received for funding for the County Executive Grants portion of the "Community Partnership Grants," and no decisions regarding the applications have been made to date.
- In FY 2022, the payment to the Dimensions Health Corporation is proposed at approximately \$4.3 million. The entire FY 2022 payment amount represents the required debt service designated to support the Dimensions Healthcare System in partnership with the State of Maryland.
- FY 2022 "Other Payments" is proposed at approximately \$5.9 million, which is \$250,000, or 4.4%, above the FY 2021 Approved Budget. Funding reflects Local Impact Grant funds allocated to the County for public safety projects within 5 miles of Rosecroft Raceway (\$850,000), along with Video Lottery Terminal funds allocated for Local Development Council Community Impact Grants (\$750,000), the Workforce Development and Training Program (\$337,700), Grants to the Excellence in Education Foundation (\$150,000), and a grant to support County developmental disability service providers (approx. \$3.5 million).
- FY 2022 "Strategic Goals Initiative" expenditures are proposed at \$500,000, which is consistent with the FY 2021 Approved Budget level. Historically, these funds have been used to support various outside charitable organizations and special events. See *Attachment 5* of the *FY 2022 Non-Departmental First Round Budget Review Responses* for FY 2021 estimated usage.

Calvin S. Hawkins, II, Chair Committee of the Whole (COW) Page 8

- The Economic Development Corporation (EDC) is proposed to receive a FY 2022 grant in the amount of approximately \$3.7 million, which is a decrease of \$332,600, or 8.3%, below the FY 2021 approved level. [Please note the EDC budget was reviewed before the COW earlier.]
- The Financial Services Corporation (FSC) is proposed to receive a FY 2022 grant in the amount of approximately \$1.1 million, which is a decrease of \$108,300, or 9% below the FY 2021 approved level. [Please note the FSC budget was reviewed before the COW earlier.]
- The Prince George's Community Television (PGCTV) is proposed to receive a FY 2022 grant in the amount of \$924,600, which is a decrease of \$91,400, or 9%, below the FY 2021 approved level.
- Experience Prince George's (ExPGC) is proposed to receive a FY 2022 grant in the amount of approximately \$1.2 million, which is a decrease of \$112,500, or 8.4%, below the FY 2021 approved level. ExPGC receives a County grant in addition to hotel tax proceeds, as a result of CB-077-2016. [Please note the ExPGC budget was reviewed before COW earlier.]
- Proposed FY 2022 membership costs are proposed at \$772,100, which is slightly higher than the FY 2021 funding level of \$695,600. Refer to Question 15 in the First Round Budget Review Responses for a detailed breakdown of the actual FY 2020, budgeted FY 2021, and proposed FY 2022 membership fee costs.
- In FY 2022, there is \$500,000 of funding allocated to the Transfers to Other Funds category for the Housing Investment Trust Fund to support the Workforce Housing Gap Financing Program and the Down Payment and Closing Cost Assistance Program.
- FY 2022 Transfers to the Capital Improvement Program (CIP) is proposed at approximately \$8.5 million, which is approximately \$7.6 million, or 805.6%, above the FY 2021 Approved Budget. In FY 2022, the proposed budget includes funding for the Redevelopment Authority (approx. \$2 million), MD Route 210 (approx. \$4 million), Video Lottery Terminal-Board of Education CIP (approx. \$2.5 million). Refer to *Attachment#6 in the First Round Budget Review Responses* for a detailed breakdown of the actual FY 2020, budgeted FY 2021, FY 2021 estimated and proposed FY 2022 Transfers to the CIP

Operational Expenditures

■ The total FY 2022 Proposed budget for Operational Expenditures is approximately \$125.5 million, an increase of approximately \$3.2 million, or 2.6%, above the FY 2021 Approved level. The following chart on the following page details the various line-items included in the Operational Expenditures category proposed for FY 2022 compared to FY 2021:

OPERATIONAL EXPENDITURES

| | FY 2020 | FY 2021 | FY 2021 | FY 2022 | Change | FY21-FY22 |
|---|----------------|----------------|----------------|----------------|--------------|-------------|
| Operational Expenditures | Actual | Budget | Estimate | Proposed | Amount (\$) | Percent (%) |
| General Fund Insurance | \$ 10,000,000 | \$ 10,400,000 | \$ 10,400,000 | \$ 10,400,000 | \$ - | 0.0% |
| Judgments and Losses | 714 | 200,000 | 200,000 | 200,000 | | 0.0% |
| Postage | 2,445,308 | 1,200,000 | 1,200,000 | 1,400,000 | 200,000 | 16.7% |
| Equipment Leases | 20,400,047 | 25,214,000 | 24,159,900 | 26,674,300 | 1,460,300 | 5.8% |
| Other Leases | 23,998,530 | 23,583,500 | 23,810,800 | 24,507,000 | 923,500 | 3.9% |
| Utilities | 15,214,553 | 15,633,500 | 15,694,400 | 15,694,500 | 61,000 | 0.4% |
| Streetlight Electricity | 1,759,323 | 2,700,000 | 2,700,000 | 2,700,000 | | 0.0% |
| Traffic Signal Electricity | 100,147 | 150,000 | 150,000 | 150,000 | | 0.0% |
| Miscellaneous Expenses | 6,963,417 | 6,543,500 | 6,672,500 | 6,582,600 | 39,100 | 0.6% |
| Youth Employment Program | 6,701,555 | 1,000,000 | 1,000,000 | 1,000,000 | - | 0.0% |
| Automated Programs - Speed Camera, Red Light, False Alarm | 7,168,980 | 8,411,600 | 7,620,400 | 8,934,400 | 522,800 | 6.2% |
| Comp Absences | 83,432 | | | - | 19 | 0.0% |
| Deferred Compensation in Lieu of State Retirement | (150,704) | 200,000 | 200,000 | 200,000 | | 0.0% |
| Unemployment Insurance | 475,000 | 475,000 | 475,000 | 475,000 | 12 | 0.0% |
| Retiree Life Benefits/Annuities | 1,319,572 | 1,870,000 | 1,870,000 | 1,870,000 | | 0.0% |
| Retiree Health Benefits | 38,048,400 | 28,048,400 | 28,048,400 | 28,048,400 | | 0.0% |
| SubTotal | \$ 134,528,274 | \$ 125,629,500 | \$ 124,201,400 | \$ 128,836,200 | \$ 3,206,700 | 2.6% |
| Expenditure Recoveries | | | | | | |
| Leases/Utilities | \$ (3,190,368) | \$ (2,751,800) | \$ (2,751,800) | \$ (2,751,800) | - | 0.0% |
| Postage | 0 | (10,000) | (10,000) | (10,000) | 12 | 0.0% |
| Other | (754,795) | (600,000) | (600,000) | (600,000) | | 0.0% |
| SubTotal | \$ (3,945,163) | \$ (3,361,800) | \$ (3,361,800) | \$ (3,361,800) | \$- | 0.0% |
| Total | \$130,583,112 | \$122,267,700 | \$120,839,600 | \$125,474,400 | \$3,206,700 | 2.6% |

Source: FY 2022 Proposed Operating Budget Book – Operational Expenditures Table – page 659

The overall increase of approximately \$1.5 million in Equipment Leases is primarily attributed to FY 2021 Certificate of Participation (COP) purchases. Equipment Lease costs include 2012-2022 lease principal and interest payments, in addition to resources for voting machine rentals and Doctor's Hospital Behavioral Health. Please refer to the table below for FY 2020 actual, FY 2021 estimated, and FY 2022 proposed lease costs.

Calvin S. Hawkins, II, Chair Committee of the Whole (COW) Page 10

| Equipment Lease | FY 2020 Actual | FY 2021 Estimated | FY 2022 Proposed |
|---|-------------------|----------------------|---------------------|
| FY 2012 COP (\$33.8M @ 11 years) | \$ 1,128,308 | \$ 1,159,900 | \$ 1,088,200 |
| FY 2015 Capital Lease (\$19.6M) | 2,917,344 | 2,038,800 | - |
| FY 2016 Capital Lease (\$10.1M) | 1,530,495 | 3,014,200 | 21,600 |
| FY 2017 Capital Lease (\$8.5M) | 1,551,045 | 1,551,100 | 1,551,100 |
| FY 2017 COP (Phase II \$24.1M) | 3,651,074 | 3,651,000 | 3,651,000 |
| FY 2018 COP (Phase I \$8.5M) | 1,485,792 | 1,420,500 | 1,420,500 |
| FY 2018 COP (Phase II \$16M) | 2,587,156 | 2,587,200 | 2,587,200 |
| FY 2019 COP (Phase I \$8.5M) | 2,067,818 | 1,560,300 | 1,357,600 |
| FY 2019 COP (Phase II \$16M) | 1,232,945 | 2,465,900 | 2,465,900 |
| FY 2020 COP (Phase I \$8.5M) | - | 1,107,400 | 1,107,400 |
| FY 2020 COP (Phase II \$16.5M) | - | 1,223,600 | 2,447,200 |
| FY 2021 COP (Phase I \$8.5M) | - | - | 1,268,000 |
| FY 2021 COP (Phase II \$16.5M) | - | - | 2,631,000 |
| FY 2022 COP (Phase I \$8.5M) | _ | - | 677,700 |
| Certifications of Participation-Doctor's Hospital | - | - | 1,500,000 |
| Voter Machine Rental/Lease | 2,248,070 | 2,380,000 | 2,900,000 |
| Total | \$ 20,400,047 | \$ 24,159,900 | \$ 26,674,400 |

- OMB reports that Certificate of Participation (COP) purchases are scheduled for FY 2022 in the amount of \$25 million. However, the specific equipment items to be purchased has not been developed. In FY 2021, the County committed \$25 million for COP purchases. These purchases will be conducted in two (2) separate transactions, an \$8.5 million purchase, and a \$16.5 million purchase. The listing of items to be included in the FY 2021 COP purchases is currently under development.
- In FY 2022, Other Leases are proposed at approximately \$24.5 million, which represents an increase of \$923,500, or 3.9%. The increase is attributed to the increased cost of leases for various properties. This category also includes \$11.4 million of funding to support debt service costs for public finance transactions for the Regional Medical Center. See FY 2022 Non-Departmental First Round Budget Review Responses Attachment#8 for a detailed schedule of Other Lease costs for FY 2020 (actual), FY 2021 (estimated), and FY 2022 (proposed).
- The combined FY 2022 Proposed budget for Utilities, Streetlight Electricity, and Traffic Signal Electricity is approximately \$18.5 million, which is a slight increase (\$61,000) when compared to FY 2021 Approved level. OMB has provided additional details to support this budget line item in their response to *Questions 26-28 from their FY 2022 Non-Departmental First Round Budget Review Responses*.
- FY 2022 funding for Miscellaneous Expenses is proposed at approximately \$6.6 million, which is a slight increase (\$39,100) when compared to FY 2021 Approved level. This category of expenses is for general and administrative services related to the implementation of the County's strategic plan, collection of emergency transportation fees, and payments to the State Department of Assessments and Taxation for administrative fees related to conducting County tax assessments (\$2.8 million in FY 2021). See FY 2022 Non-Departmental First Round Budget Review Responses Attachment#10 for a detailed schedule of Miscellaneous costs for FY 2020 (actual), FY 2021 (estimated), and FY 2022 (proposed).

Calvin S. Hawkins, II, Chair Committee of the Whole (COW) Page 11

- The Youth Employment Program is proposed at \$1.0 million in FY 2022. For more information on this program refer to the Office of Human Resources Management FY 2022 First Round response to Ouestion#18.
- Proposed FY 2022 Judgments and Losses (\$200,000) and Deferred Compensation in Lieu of State Retirement (\$200,000) will remain unchanged from FY 2021 approved levels.
- In FY 2022, the proposed budget for expenses related to the Automated Programs (Speed Camera, Red Light, and False Alarm) is approximately \$8.9 million, which is an increase of \$522,800 when compared with the FY 2021 approved level. These costs are offset by revenue generated from the programs.
- In FY 2022, the proposed budget for Postage is \$1.4 million, which is an increase of \$200,000, or 16.7% above, the FY 2021 budgeted level.
- In FY 2022, the proposed budget for General Fund Insurance is \$10.4 million, which is consistent with the Approved FY 2021 budgeted level. This insurance is allocated to the various components of the County's Self-Insurance Fund and covers general liability, auto liability and property lease. Contribution levels are based on the results of an annual actuarial study.
- Proposed Expenditure Recoveries for FY 2022 total approximately \$3.4 million, which is consistent with the FY 2021 approved level. These recoveries are from non-general funds for charges for utilities, maintenance and equipment usage payments, retiree health insurance, and postage from various funds.

Contingencies

The Proposed FY 2022 budget includes \$13.8 million in contingencies related to both potential cost-of-living and merit adjustments for employees. The specific type of adjustments will be determined based on the final union contract agreements, which are currently under negotiation.

Economic Development Incentive Fund

The Economic Development Incentive (EDI) Fund was established in FY 2012 with an initial appropriation of \$50 million. The ending fund balance is estimated at approximately \$30.5 million in FY 2021, and approximately \$23.1 million in FY 2022. The FY 2022 Budget proposes the use of \$9 million from the EDI Fund and remains unchanged from the FY 2021 approved budgeted amount. This funding will be used to provide financial assistance in the form of loans, guarantees, and grants to benefit existing and potential industrial and commercial businesses in the County. The EDI Fund budget was reviewed in detail during the FSC and EDC budget reviews before the COW meeting earlier today. Please see the chart below for a summary of the EDI Fund.

Economic Development Incentive Fund Expenditure Summary

| | FY 2020 | FY 2021 | FY 2021 | FY 2022 | Change F | Y21-FY22 |
|--------------------|-------------|-------------|-------------|-------------|-------------|-------------------------------------|
| Category Actual | Actual | Budget | Estimate | Proposed | Amount (\$) | Percent (%) 0.0% 0.0% 0.0% |
| Compensation | (8) | | | ā | 1.5 | 0.0% |
| Fringe Benefits | | 9 | | | | 0.0% |
| Operating | 3,258,366 | 9,000,000 | 2,223,100 | 9,000,000 | | 0.0% |
| Capital Outlay | | 4 | | | | 0.0% |
| Total Expenditures | \$3,258,366 | \$9,000,000 | \$2,223,100 | \$9,000,000 | 1.00 | 0.0% |

Economic Development Incentive Fund Summary

| | | - ALL COLORS OF THE PARTY OF TH | | | 999 | |
|--|---------------|--|----------------|----------------|----------------|-------------|
| | FY 2020 | FY 2021 | FY 2021 | FY 2022 | Change | FY21-FY22 |
| Category | Actual | Budget | Estimate | Proposed | Amount (\$) | Percent (%) |
| BEGINNING FUND BALANCE | \$33,503,806 | \$32,446,040 | \$32,432,547 | \$30,453,547 | (\$1,992,493 | -6.1% |
| REVENUES | | | | | | |
| Interest Income | \$ 648,174 | \$ 350,000 | \$ 244,100 | \$ 350,000 | \$- | 0.0% |
| Loan Repayments (Principal and Interest) | 1,348,432 | 3,000,000 | | 1,300,000 | (1,700,000) | -56.7% |
| Equity Investment Returns | | | | | | 0.0% |
| Federal Aid | | | | | | 0.0% |
| State Aid | | | | | | 0.0% |
| Miscellaneous Revenues | 190,500 | | | | | 0.0% |
| Appropriated Fund Balance | | 5,650,000 | 1,979,000 | 7,350,000 | 1,700,000 | 30.1% |
| Total Revenues | \$ 2,187,106 | \$ 9,000,000 | \$ 2,223,100 | \$ 9,000,000 | \$ - | 0.0% |
| EXPENDITURES | | | | | | |
| Small Business Loans and Grants | \$ 3,258,366 | \$ 9,000,000 | \$ 2,223,100 | \$ 9,000,000 | \$- | 0.0% |
| Total Expenditures | \$ 3,258,366 | \$ 9,000,000 | \$ 2,223,100 | \$ 9,000,000 | \$- | 0.0% |
| EXCESS OF REVENUES OVER EXPENDITURES | (\$1,071,259) | | | | | 0.0% |
| OTHER ADJUSTMENTS | \$- | \$ (5,650,000) | \$ (1,979,000) | \$ (7,350,000) | \$1,700,000 | 30.1% |
| ENDING FUND BALANCE | \$32,432,547 | \$ 26,796,040 | \$30,453,547 | \$23,103,547 | \$ (3,692,493) | -13.8% |

Grants

• FY 2021 budget includes a total of approximately \$159 million in grant funding received from the State and Federal governments to address the COVID-19 pandemic. This grant funding includes the CARES Act Coronavirus Relief Funding, the Restaurant Assistance and Hotel Relief grant programs. Below are charts that breakdown the COVID related grant funding by category and agency/category.

| COVID-19 GRANT FUND | IN | G BY CATE | GOR | Y |
|----------------------------|----|--------------|------|-----------------|
| Expense Category | Bı | idget Amount | Spen | t as of 4/14/21 |
| Business Assistance | \$ | 18,700,000 | \$ | 18,675,962 |
| Capital Outlay | | 3,405,836 | | 1,416,964 |
| Child Care | | 2,118,000 | | 2,118,000 |
| Compensation/Fringe | | 2,866,989 | | 24,943,143 |
| Contact Tracing | | 5,647,813 | | 5,140,332 |
| Deep Cleaning | | 3,321,410 | | 2,941,098 |
| Hazard Pay | | 18,917,066 | | 16,114,178 |
| Housing Assistance | | 10,250,000 | | 10,289,509 |
| Information Technology | | 12,202,465 | | 11,579,956 |
| Municipal Administration | | 98,375 | | 68,995 |
| Municipal Grants | | 14,996,000 | | 12,938,049 |
| Office Configuration | | 455,555 | | 281,338 |
| Other (Non-Funded Program) | | - | | 778,711 |
| Other Operating | | 21,499,611 | | 18,565,918 |
| Overtime | | 4,828,149 | | 4,605,230 |
| PPE | | 10,619,567 | | 10,770,105 |
| Quarantine Hotels | | 6,750,000 | | 3,648,816 |
| Testing | | 17,321,382 | | 15,694,189 |
| Zoom | | 208,883 | | 108,613 |
| Grand Total | \$ | 154,207,101 | \$ | 160,679,106 |

| | | | Y | | |
|--------------------------|----------------------------|------|------------|------|------------------|
| Agency | Category | Budg | get Amount | Sper | nt as of 4/14/21 |
| Circuit Court | PPE | \$ | 35,000 | \$ | 34,103 |
| | Information Technology | | 2,475 | | 2,475 |
| | Office Configuration | | 106,313 | | 106,313 |
| TOTAL | | \$ | 143,788 | \$ | 142,891 |
| Dept. of Corrections | Testing | \$ | 553,025 | \$ | 619,367 |
| | PPE | | - | | 238 |
| | Other Operating | | 102,500 | | 56,217 |
| | Hazard Pay | | 2,364,371 | | 1,835,020 |
| TOTAL | | \$ | 3,019,896 | \$ | 2,510,842 |
| County Council | Information Technology | \$ | 41,516 | \$ | 41,533 |
| TOTAL | | \$ | 41,516 | \$ | 41,533 |
| Dept. of Family Services | Other Operating | \$ | 4,026,381 | \$ | 4,026,381 |
| | Hazard Pay | | 36,386 | | 32,585 |
| TOTAL | | \$ | 4,062,767 | \$ | 4,058,966 |
| Housing & Community Dev. | Information Technology | \$ | 34,400 | \$ | 25,259 |
| | Other Operating | | 7,600 | | - |
| | Overtime | | 96,134 | | 111,483 |
| | Compensation/Fringe | | 163,671 | | 110,566 |
| | Housing Assistance | | 10,250,000 | | 10,289,509 |
| TOTAL | | \$ | 10,551,805 | \$ | 10,536,817 |
| DOE | Other Operating | \$ | 51,164 | \$ | 51,164 |
| | Overtime | | 664,804 | | 518,781 |
| TOTAL | | \$ | 715,968 | \$ | 569,945 |
| DPIE | Information Technology | \$ | 1,007,349 | \$ | 910,084 |
| | Other Operating | | 99,268 | | 65,101 |
| | Capital Outlay | | 493,075 | | 492,828 |
| TOTAL | · | \$ | 1,599,692 | \$ | 1,468,013 |
| Dept. of Social Services | Other Operating | \$ | 2,276,097 | \$ | 1,497,752 |
| - | Hazard Pay | | 60,876 | | 19,619 |
| | Compensation/Fringe | | 22,950 | | 268,954 |
| | Quarantine Hotels | | 6,750,000 | | 3,648,816 |
| | Other (Non-Funded Program) |) | - | | 918,656 |
| TOTAL | | \$ | 9,109,923 | \$ | 6,353,797 |
| Board of Elections | Information Technology | \$ | 68,789 | \$ | 25,299 |
| | Other Operating | | 804,631 | | 856,027 |
| | Overtime | | 1,001,145 | | 1,064,521 |
| | Deep Cleaning | | 13,750 | | 183,668 |
| | Compensation/Fringe | | 385,387 | | 4,849 |
| TOTAL | | \$ | 2,273,702 | \$ | 2,134,364 |
| Office of Finance | Information Technology | \$ | 20,342 | \$ | 23,184 |
| | Other Operating | • | 15,776 | • | 15,566 |
| | | \$ | | | |

| Agency | Category | Budg | et Amount | Spen | at as of 4/14/21 |
|------------------|----------------------------|------|------------|------|------------------|
| Fire/EMS Dept. | Other Operating | \$ | 1,315,085 | \$ | 1,243,485 |
| • | Overtime | | 645,900 | | 831,805 |
| | Hazard Pay | | 4,549,612 | | 4,015,434 |
| | Compensation/Fringe | | _ | | 22,974,878 |
| | Capital Outlay | | 116,666 | | 114,492 |
| TOTAL | | \$ | 6,627,263 | \$ | 29,180,094 |
| Dept. of Health | Contact Testing | \$ | 5,647,813 | \$ | 5,140,332 |
| | Testing | | 16,768,357 | | 15,074,822 |
| | PPE | | 49,736 | | 196,591 |
| | Information Technology | | 3,255,314 | | 2,952,542 |
| | Other Operating | | 4,453,555 | | 4,794,142 |
| | Zoom | | 44,883 | | 6,688 |
| | Overtime | | 1,493,299 | | 1,236,849 |
| | Hazard Pay | | 706,722 | | 507,706 |
| | Deep Cleaning | | 178,123 | | 142,127 |
| | Compensation/Fringe | | - | | 12,574 |
| | Other (Non-Funded Program) |) | _ | | (215,795) |
| TOTAL | , | \$ | 32,597,802 | \$ | 29,848,578 |
| Non-Departmental | PPE | \$ | 154,831 | \$ | 158,608 |
| | Information Technology | | 470,240 | | 476,376 |
| | Other Operating | | 7,323,269 | | 5,047,430 |
| | Deep Cleaning | | 390,537 | | 330,746 |
| | Compensation/Fringe | | 1,304,654 | | 1,419,530 |
| | Business Assistance | | 18,700,000 | | 18,675,962 |
| | Office Configuration | | 37,242 | | 33,267 |
| | Capital Outlay | | 1,791,345 | | 15,345 |
| | Municipal Administration | | 98,375 | | 68,995 |
| | Municipal Grants | | 14,996,000 | | 12,938,049 |
| | Child Care | | 2,118,000 | | 2,118,000 |
| TOTAL | | \$ | 47,384,493 | \$ | 41,282,308 |
| OCR | Information Technology | \$ | 7,800 | \$ | - |
| | Overtime | | 186,235 | | 199,873 |
| | Compensation/Fringe | | 166,426 | | 118,529 |
| TOTAL | | \$ | 360,461 | \$ | 318,402 |
| OCS | PPE | \$ | 10,380,000 | \$ | 10,380,000 |
| | Information Technology | | 6,200 | | - |
| | Other Operating | | 328,000 | | 343,090 |
| | Overtime | | 40,907 | | 32,642 |
| | Hazard Pay | | 525,493 | | 451,387 |
| | Deep Cleaning | | 2,739,000 | | 2,284,557 |
| | Office Configuration | | 312,000 | | 141,758 |
| TOTAL | | \$ | 14,331,600 | \$ | 13,633,434 |
| OHRM | Information Technology | \$ | 91,800 | \$ | 120,128 |
| | Other Operating | | 42,145 | | 36,640 |
| TOTAL | | \$ | 133,945 | \$ | 156,768 |

Calvin S. Hawkins, II, Chair Committee of the Whole (COW) Page 16

| Agency | Category | Budget | Amount | Sper | nt as of 4/14/21 |
|-------------------|----------------------------|--------|------------|------|------------------|
| OHS | Information Technology | \$ | 210,562 | \$ | 100,389 |
| | Other Operating | | 594,996 | | 468,542 |
| | Overtime | | 53,825 | | 230,523 |
| | Hazard Pay | | 848,067 | | 667,613 |
| | Compensation/Fringe | | 823,901 | | 33,271 |
| | Capital Outlay | | 986,000 | | 775,549 |
| | Other (Non-Funded Program) | | - | | 75,850 |
| TOTAL | | \$ | 3,517,351 | \$ | 2,351,737 |
| OIT | Information Technology | \$ | 6,973,780 | \$ | 6,891,005 |
| | Zoom | | 164,000 | | 101,925 |
| TOTAL | | \$ | 7,137,780 | \$ | 6,992,930 |
| Police Department | Other Operating | \$ | 9,144 | \$ | - |
| | Overtime | | 645,900 | | 378,753 |
| | Hazard Pay | | 8,395,301 | | 7,311,012 |
| | Compensation/Fringe | | - | | (8) |
| | Capital Outlay | | 18,750 | | 18,750 |
| TOTAL | | \$ | 9,069,095 | \$ | 7,708,507 |
| State's Attorney | PPE | \$ | - | \$ | 565 |
| | Information Technology | | 11,898 | | 11,682 |
| | Other Operating | | 50,000 | | 64,381 |
| TOTAL | | \$ | 61,898 | \$ | 76,628 |
| Sheriff Dept. | Hazard Pay | \$ | 1,430,238 | \$ | 1,273,802 |
| TOTAL | | \$ | 1,430,238 | \$ | 1,273,802 |
| GRAND TOTAL | | \$ 1 | 54,207,101 | \$ | 160,679,106 |